



**The Meeting Transcript of
The Los Angeles County
Board of Supervisors**

Adobe Acrobat Reader 5.0

Finding Words

You can use the Find command to find a complete word or part of a word in the current PDF document. Acrobat Reader looks for the word by reading every word on every page in the file, including text in form fields.

To find a word using the Find command:

1. Click the Find button (**Binoculars**), or choose Edit > Find.
2. Enter the text to find in the text box.
3. Select search options if necessary:
 - Match Whole Word Only finds only occurrences of the complete word you enter in the box. For example, if you search for the word *stick*, the words *tick* and *sticky* will not be highlighted.
 - Match Case finds only words that contain exactly the same capitalization you enter in the box.
 - Find Backwards starts the search from the current page and goes backwards through the document.
4. Click Find. Acrobat Reader finds the next occurrence of the word.

To find the next occurrence of the word:

Do one of the following:

Choose Edit > Find Again

Reopen the find dialog box, and click Find Again. (The word must already be in the Find text box.)

Copying and pasting text and graphics to another application

You can select text or a graphic in a PDF document, copy it to the Clipboard, and paste it into another application such as a word processor. You can also paste text into a PDF document note or into a bookmark. Once the selected text or graphic is on the Clipboard, you can switch to another application and paste it into another document.

Note: *If a font copied from a PDF document is not available on the system displaying the copied text, the font cannot be preserved. A default font is substituted.*

To select and copy it to the clipboard:

1. Select the text tool **T**, and do one of the following:

To select a line of text, select the first letter of the sentence or phrase and drag to the last letter.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

To select multiple columns of text (horizontally), hold down Ctrl+Alt (Windows) or Option (Mac OS) as you drag across the width of the document.

To select a column of text (vertically), Hold down Ctrl+Alt (Windows) or Option+Command (Mac OS) as you drag the length of the document.

To select all the text on the page, choose Edit > Select All. In single page mode, all the text on the current page is selected. In Continuous or Continuous – facing mode, most of the text in the document is selected. When you release the mouse button, the selected text is highlighted. To deselect the text and start over, click anywhere outside the selected text. The Select All command will not select all the text in the document. A workaround for this (Windows) is to use the Edit > Copy command.

2. Choose Edit > Copy to copy the selected text to the clipboard.
3. To view the text, choose Window > Show Clipboard

In Windows 95, the Clipboard Viewer is not installed by default and you cannot use the Show Clipboard command until it is installed. To install the Clipboard Viewer, Choose Start > Settings > Control Panel > Add/Remove Programs, and then click the Windows Setup tab. Double-click Accessories, check Clipboard Viewer, and click OK.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 [TRANSCRIPT OF RESUMED OPEN SESSION TUESDAY,
2 SEPTEMBER 20, 2005 BEGINS ON PAGE 167.]

3

4

5 [REPORT OF ACTION TAKEN IN CLOSED SESSION,
6 SEPTEMBER 20, 2005, BEGINS ON PAGE 168.]

7

8

9

10 [APPLAUSE]

11

12 **SUP. MOLINA, CHAIR:** WOULD YOU ALL PLEASE STAND FOR OUR
13 RESPECTIVE... (OFF-MIKE). (SLOVAK NATIONAL ANTHEM) (STAR
14 SPANGLED BANNER)

15

16 **SUP. MOLINA, CHAIR:** WOULD YOU ALL PLEASE BE SEATED. ON BEHALF
17 OF THE LOS ANGELES COUNTY BOARD OF SUPERVISORS, AND ON BEHALF
18 OF OUR COUNTY'S 10 MILLION RESIDENTS, WE ARE DEEPLY HONORED TO
19 WELCOME HIS EXCELLENCY IVAN GASPAROVIC, THE PRESIDENT OF THE
20 SLOVAK REPUBLIC. THE PRESIDENT IS ACCOMPANIED BY THE
21 AMBASSADOR OF THE SLOVAK REPUBLIC, HIS EXCELLENCY, RASSISLAV
22 CATIER, AND THE CONSUL-GENERAL OF THE SLOVAK REPUBLIC, THE
23 HONORABLE FRANTISEK HUDEK. THE SLOVAK REPUBLIC IS OFTEN
24 REFERRED TO AS THE HEART OF EUROPE BECAUSE OF ITS LOCATION AND
25 ALSO BECAUSE OF THE HOSPITALITY AND FRIENDSHIP OF ITS WARM AND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 GENEROUS PEOPLE. THE SLOVAK REPUBLIC HAS A STRONG TRADITION OF
2 DEMOCRACY AND HAS PEACEFULLY WEATHERED MANY DIFFICULT
3 TRANSITIONS. SINCE YOUR NATION'S INDEPENDENCE IN 1993 AND,
4 THROUGH YOUR STEADFAST EFFORT AND THE EFFORTS OF MANY
5 PATRIOTS, THE SLOVAK REPUBLIC HAS MADE GREAT STRIDES IN A VERY
6 SHORT TIME. IN 12 YEARS, THE SLOVAK REPUBLIC HAS BECOME A FULL
7 MEMBER OF N.A.T.O. AND THE EUROPEAN UNION. APPROXIMATELY
8 821,000 SLOVAK AMERICANS RESIDE IN CALIFORNIA, AND THEY ARE
9 TRULY VALUED AND ADD TO THE RICH DIVERSITY OF OUR REGION.
10 WE'RE VERY PLEASED THAT YOUR COUNTRY HAS OPENED UP A CONSULATE
11 HERE IN LOS ANGELES, WHICH IS A TESTAMENT TO YOUR DESIRE TO
12 CREATE BUSINESS AND TRADE OPPORTUNITIES BETWEEN THE LOS
13 ANGELES REGION AND THE SLOVAK REPUBLIC. WE EXTEND TO YOU AND
14 TO THE PEOPLE OF THE SLOVAK REPUBLIC OUR BEST WISHES FOR
15 CONTINUED SUCCESS AND PROSPERITY AND NOW, MR. PRESIDENT, I
16 INVITE YOU TO SHARE A FEW WORDS WITH US. [APPLAUSE]

17

18 **HIS EXCELLENCY IVAN GASPAROVIC:** [NATIVE TONGUE].

19

20 **(VOICE OF INTERPRETER):** MADAM CHAIRMAN, DISTINGUISHED MEMBERS,
21 FIRST OF ALL, I WANT TO THANK YOU VERY MUCH FOR INVITING ME
22 AND MEETING WITH ME.

23

24 **HIS EXCELLENCY IVAN GASPAROVIC:** [NATIVE TONGUE].

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **(VOICE OF INTERPRETER):** I'M THE PRESIDENT OF A COUNTRY WHICH
2 HAS-- WHICH IS ONE OF THE MOST PROSPEROUS IN OUR REGION. THE
3 WIDER AREA OF LOS ANGELES HAS MORE PEOPLE THAN THE ENTIRE
4 REPUBLIC OF SLOVAKIA. YOU LIVE IN A COUNTY WHICH HAS ALWAYS
5 ENJOYED A GREAT ATTENTION AND RESPECT BY ALL THE U.S.
6 PRESIDENTS. THAT'S WHY IT'S A TRUE DELIGHT FOR ME TO BE HERE
7 TO MEET WITH YOU AND I'M VERY MUCH LOOKING FORWARD TO BE
8 MEETING WITH MEMBERS OF THE BUSINESS COMMUNITY HERE. I WANT TO
9 OFFER SLOVAKIA'S COOPERATION IN ALL THE AREAS THAT WE
10 MENTIONED. I'M VERY GRATEFUL TO THE MANNER YOU PRESENTED
11 SLOVAKIA, MRS. CHAIRWOMAN. I TAKE DUE PRIDE IN THE SLOVAK
12 PEOPLE AND ITS ACHIEVEMENTS AND IN OUR HISTORY AS WELL.
13 SLOVAKIA'S HISTORY IS VERY LONG. IT STRETCHES OVER MORE THAN
14 1,500 YEARS. WE ARE ONE OF THE OLDEST PEOPLES IN EUROPE. AND,
15 OVER THOSE MORE THAN 1,000 YEARS, SLOVAKIA NEVER HAD ITS OWN
16 STATE. SLOVAKIA HAS ALWAYS BEEN A PART OF ANOTHER STATE OR A
17 CONGLOMERATE OF STATES.

18

19 **HIS EXCELLENCY IVAN GASPAROVIC:** [NATIVE TONGUE].

20

21 **(VOICE OF INTERPRETER):** 13 YEARS AGO, THE CZECH REPUBLIC AND
22 SLOVAKIA DIVORCED, GIVING BIRTH TO TWO INDEPENDENT STATES AND,
23 DURING THOSE SHORT 13 YEARS, WE HAVE COME A LONG WAY.

24

25 **HIS EXCELLENCY IVAN GASPAROVIC:** [NATIVE TONGUE].



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **(VOICE OF INTERPRETER):** DURING THOSE SHORT 13 YEARS, WE BECAME
3 FULL-FLEDGED MEMBERS OF THE U.N., THE E.U., N.A.T.O., AND
4 WE'RE ALSO MEMBERS OF VARIOUS OTHER INTERNATIONAL
5 ORGANIZATIONS.

6

7 **HIS EXCELLENCY IVAN GASPAROVIC:** [NATIVE TONGUE].

8

9 **(VOICE OF INTERPRETER):** WE ARE MEMBERS OF THOSE ORGANIZATIONS
10 THAT DECIDE THE FATE OF THIS WORLD.

11

12 **HIS EXCELLENCY IVAN GASPAROVIC:** [NATIVE TONGUE].

13

14 **(VOICE OF INTERPRETER):** AND MY TRIP TO THE UNITED STATES HAD
15 ALSO A PURPOSE.

16

17 **HIS EXCELLENCY IVAN GASPAROVIC:** [NATIVE TONGUE].

18

19 **(VOICE OF INTERPRETER):** I ATTENDED THE 60TH U.N. GENERAL
20 ASSEMBLY IN NEW YORK LAST WEEK, PRESENTING SLOVAKIA AS A
21 FUTURE MEMBER, NON-PERMANENT MEMBER ON THE U.N. SECURITY
22 COUNCIL, WHICH IS ANOTHER MAJOR ACHIEVEMENT FOR MY COUNTRY.

23

24 **HIS EXCELLENCY IVAN GASPAROVIC:** [NATIVE TONGUE].

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **(VOICE OF INTERPRETER):** OVER THE PAST 13 YEARS, SLOVAKIA HAS
2 SEEN A LOT OF FOREIGN INVESTORS COMING IN AND NOW SLOVAKIA HAS
3 GAINED THE STRENGTH TO BECOME AN INVESTOR ITSELF.

4

5 **HIS EXCELLENCY IVAN GASPAROVIC:** [NATIVE TONGUE].

6

7 **(VOICE OF INTERPRETER):** MRS. CHAIRWOMAN, I WANT TO THANK YOU
8 FOR GIVING ME THE FLOOR TO PRESENT TO YOU THIS WAY SLOVAKIA BY
9 ADDING A FEW REMARKS AND I THANK YOU VERY MUCH FOR LISTENING
10 TO MY REMARKS AND I'M VERY MUCH LOOKING FORWARD TO FUTURE
11 COOPERATION BETWEEN MY NATION AND L.A. ALSO, BECAUSE THIS
12 COUNTY HAS A VERY VIBRANT SLOVAK EX PAT COMMUNITY, SO I'M VERY
13 MUCH LOOKING FORWARD TO OUR COOPERATION. THANK YOU VERY MUCH
14 FOR YOUR ATTENTION. [APPLAUSE]

15

16 **SUP. MOLINA, CHAIR:** THANK YOU FOR THOSE KIND WORDS. IT IS
17 INDEED OUR PLEASURE TO WELCOME YOU AND, MORE IMPORTANTLY, TO
18 WORK WITH YOU AND TO FIND THOSE WAYS TO BETTER TRADE AND
19 OPPORTUNITIES FOR YOUR COUNTRY AND OURS. WE'D LIKE TO MAKE A
20 PRESENTATION OF A SPECIAL TOKEN OF FRIENDSHIP TO YOU AND WE
21 WELCOME YOU AGAIN. IT'S A PLEASURE. [APPLAUSE]

22

23 **(VOICE OF INTERPRETER):** THANK YOU VERY MUCH.

24

25 **SUP. MOLINA, CHAIR:** THANK YOU. [APPLAUSE]



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **HIS EXCELLENCY IVAN GASPAROVIC:** [NATIVE TONGUE].

3

4 **(VOICE OF INTERPRETER):** MRS. CHAIRWOMAN, ALLOW ME TO PRESENT
5 THIS SMALL TOKEN OF MY APPRECIATION TO YOU. IT'S A REMEMBRANCE
6 FOR YOU AND FOR THE ENTIRE BOARD.

7

8 **HIS EXCELLENCY IVAN GASPAROVIC:** [NATIVE TONGUE].

9

10 **SUP. MOLINA, CHAIR:** VERY GOOD. THANK YOU.

11

12 **(VOICE OF INTERPRETER):** AND FOR ALL THE MEMBERS, I HAVE ALSO A
13 SMALL GIFT. IT IS A SMALL PIN WHICH MARKS MY ELECTION TO THE
14 POST OF PRESIDENT OF SLOVAKIA.

15

16 **SUP. MOLINA, CHAIR:** THANK YOU SO VERY MUCH. VERY GOOD. I THINK
17 YOU'VE HAD AN OPPORTUNITY TO MEET EVERYONE. WE LOOK FORWARD.
18 WE HOPE YOU WILL HAVE A FRUITFUL AND GREAT OPPORTUNITY TO MEET
19 WITH OUR BUSINESS COMMUNITY AND CONTINUE THE KIND OF
20 FRIENDSHIP AND TRADE AND HOPE THAT YOUR VISIT WILL BE
21 PROSPEROUS AND VERY, VERY EFFECTIVE ON BEHALF OF ALL OF YOUR
22 COMPATRIOTS.

23

24 **HIS EXCELLENCY IVAN GASPAROVIC:** [NATIVE TONGUE].

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **(VOICE OF INTERPRETER):** THANK YOU VERY MUCH AND MAY YOU ALWAYS
2 ENJOY THE RESPECT OF YOUR PEOPLE. THANK YOU ONCE AGAIN.

3

4 **SUP. MOLINA, CHAIR:** THANK YOU SO VERY MUCH. [APPLAUSE]

5

6 **SUP. ANTONOVICH:** IF THE AUDIENCE WOULD PLEASE RISE, WE'LL
7 BEGIN WITH OUR PLEDGE OF ALLEGIANCE. HAD WITH US TODAY WE HAVE
8 FROM THE AMERICAN LEGION, PAUL GONZALEZ, WHO IS SERGEANT-OF-
9 ARMS AT POST 2967, VETERANS OF THE FOREIGN WAR IN WILMINGTON
10 AND WE'LL BE LED IN PRAYER BY PASTOR GLEN GIBSON OF THE NEW
11 ASSEMBLY LIFE ASSEMBLY OF GOD IN DUARTE. SERGEANT.

12

13 **PAUL GONZALEZ:** PLEASE FACE THE FLAG OF OUR COUNTRY AS WE
14 DEDICATE OUR FLAG OF OUR COUNTRY. PROPER SALUTE, HAND OVER
15 YOUR HEART. [PLEDGE OF ALLEGIANCE]

16

17 **PASTOR GLEN GIBSON:** LET US PRAY. GRACIOUS HEAVENLY FATHER, WE
18 COME BEFORE YOU WITH THANKFUL HEARTS THIS MORNING FOR YOUR
19 GOODNESS, FOR YOUR BLESSINGS UPON US. WE ASK TODAY THAT YOU
20 WOULD PARTICULARLY EXTEND MERCY TO THOSE SUFFERING FROM
21 HURRICANE KATRINA. WE'RE MINDFUL OF THE NEED THAT CONTINUES
22 THERE. WE ASK YOUR SUPERINTENDENTS OVER THESE MEETINGS AND
23 PROCEEDINGS THIS MORNING, THAT YOU WOULD GRANT WISDOM AND
24 DIRECTION, THAT YOU WOULD GIVE MORAL FORTITUDE AND COURAGE TO
25 PURSUE JUST OBJECTIVES BY JUST MEANS, THAT YOUR STRENGTH WOULD



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 REST UPON EACH MEMBER HERE. WE ASK FOR YOUR CONTINUED
2 BLESSINGS UPON OUR COUNTY AND OUR COMMUNITY TO GRANT
3 PROSPERITY AND CONCERN FOR OUR PEOPLE AND ALL WHO ARE
4 RESIDENTS AND PARTICIPANTS IN THIS LAND. WE ASK THESE THINGS
5 IN YOUR NAME. AMEN.

6

7 **SUP. ANTONOVICH:** SUPERVISOR KNABE?

8

9 **SUP. KNABE:** THANK YOU, MR. CHAIR, MEMBERS OF THE BOARD, LADIES
10 AND GENTLEMEN. IT GIVES ME GREAT PLEASURE TO ONCE AGAIN
11 INTRODUCE MR. PAUL GONZALEZ. MR. GONZALEZ IS A RESIDENT OF
12 WILMINGTON AND IS CURRENTLY THE SERGEANT-AT-ARMS, AS WAS
13 MENTIONED, OF THE V.F.W. POST NUMBER 2967 IN WILMINGTON. HE'S
14 A PAST DISTRICT COMMANDER, A PAST STATE DISTRICT COMMANDER FOR
15 DISTRICT 4. HE SERVED THE UNITED STATES ARMY FROM 1967 TO
16 1970. SOME OF THE COMMENDATIONS AND DECORATIONS THAT HE
17 RECEIVED DURING HIS YEARS OF SERVICE INCLUDING THE MERITORIOUS
18 UNIT COMMENDATION, THE ARMY GOOD CONDUCT MEDAL, THE NATIONAL
19 SERVICE DEFENSE MEDAL, THE VIETNAM SERVICE MEDAL WITH TWO
20 STARS AND THE REPUBLIC OF VIETNAM CAMPAIGN MEDAL. CURRENTLY,
21 HE WORKS FOR THE UNITED STATES POSTAL SERVICE. HE IS MARRIED
22 AND HAS FOUR CHILDREN. WE REALLY APPRECIATE HIM TAKING TIME
23 OUT OF HIS BUSY SCHEDULE TO JOIN US HERE TODAY AND I WOULD
24 JUST ADD THAT HE'S VERY ACTIVE IN THE WILMINGTON COMMUNITY AND
25 PARTICULARLY AS IT RELATES TO ISSUES WITH VETERANS AS WELL,



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 TOO, SO, PAUL, WE THANK YOU FOR TAKING THE TIME TO COME DOWN
2 AND LEAD US IN THE PLEDGE OF ALLEGIANCE. [APPLAUSE]

3

4 **SUP. ANTONOVICH:** PASTOR GLEN GIBSON RECEIVED HIS DEGREES FROM
5 SOUTHERN CALIFORNIA COLLEGE AND HIS THEOLOGICAL-- ATTEND
6 FULLER THEOLOGICAL SEMINARY. HE SERVED AS SENIOR PASTOR OF NEW
7 LIFE ASSEMBLY OF GOD SINCE 1993 AND AS PRESIDENT OF THE DUARTE
8 CHRISTIAN CHURCH AND CLERGY ASSOCIATION FOR THE PAST SEVERAL
9 YEARS. HE'S LED HIS CHURCH IN SERVING HIS COMMUNITY THROUGH
10 PROJECTS WHICH HAVE PROVIDED BACKPACKS AND SCHOOL SUPPLIES TO
11 NEEDY STUDENTS, ORGANIZED THE Y2K PREPAREDNESS SEMINAR,
12 ORGANIZING THE COMMUNITY PRAYER WALK AND PARTICIPATED IN THE
13 ORGANIZATION AND ORGANIZING OF THE MAYOR'S ANNUAL THANKSGIVING
14 PRAYER BREAKFAST AND THE DUARTE HIGH SCHOOL BACCALAUREATE.
15 HE'S ALSO CO-SPONSORED AND HELPED WITH MANY OTHER PROGRAMS IN
16 THE DUARTE COMMUNITY. HE'S SERVED ON THE STEERING COMMITTEE
17 FOR THE INTERNATIONAL FRIENDSHIP COMMITTEE AND AS A MEMBER OF
18 THE INTERNATIONAL DELEGATION TO CHINA IN MARCH OF THIS YEAR,
19 WHICH WAS CO-SPONSORED BY THE CITY OF DUARTE AND THE DUARTE
20 UNIFIED SCHOOL DISTRICT. SO, PASTOR GIBSON, THANK YOU VERY
21 MUCH FOR COMING DOWN AND LEADING US TODAY IN PRAYER. [
22 APPLAUSE]

23



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA, CHAIR:** CONGRATULATIONS AND THANK YOU. AT THIS
2 TIME, I'M GOING TO ASK OUR EXECUTIVE OFFICER TO PLEASE CALL
3 THE AGENDA.

4

5 **CLERK VARONA-LUKENS:** THANK YOU, MADAM CHAIR, MEMBERS OF THE
6 BOARD. WE'LL BEGIN ON PAGE 6. AGENDA FOR THE MEETING OF THE
7 COMMUNITY DEVELOPMENT COMMISSION, ITEM 1-D AND 2-D.

8

9 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY
10 SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

11

12 **CLERK VARONA-LUKENS:** AGENDA FOR THE MEETING OF THE REGIONAL
13 PARK AND OPEN SPACE DISTRICT, ITEM 1-P.

14

15 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR KNABE, SECONDED BY
16 SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

17

18 **CLERK VARONA-LUKENS:** BOARD OF SUPERVISORS, ITEMS 1 THROUGH 16,
19 I HAVE THE FOLLOWING REQUEST. ON ITEM NUMBER 4, SUPERVISOR
20 ANTONOVICH REQUESTS THE ITEM BE CONTINUED TO OCTOBER 11TH AND
21 WE ALSO HAVE A REQUEST FROM A MEMBER OF THE PUBLIC TO SPEAK ON
22 THAT ITEM, MADAM CHAIR.

23

24 **SUP. MOLINA, CHAIR:** THAT ITEM WILL BE CONTINUED.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **CLERK VARONA-LUKENS:** OKAY. I-- AND THEN, ON ITEM 16, HOLD FOR
2 MEMBERS OF THE PUBLIC. THE REST ARE BEFORE YOU.

3

4 **SUP. MOLINA, CHAIR:** ALL RIGHT. MOVED BY SUPERVISOR
5 YAROSLAVSKY, SECONDED BY SUPERVISOR BURKE. IF THERE'S NO
6 OBJECTION, SO ORDERED.

7

8 **CLERK VARONA-LUKENS:** ADMINISTRATIVE OFFICER, ITEMS 17 THROUGH
9 23.

10

11 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED
12 BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

13

14 **CLERK VARONA-LUKENS:** CHILDREN AND FAMILY SERVICES, ITEMS 24
15 AND 25.

16

17 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED
18 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

19

20 **CLERK VARONA-LUKENS:** COMMUNITY DEVELOPMENT COMMISSION, ITEM
21 26.

22

23 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY
24 SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **CLERK VARONA-LUKENS:** HEALTH SERVICES, ITEMS 27 THROUGH 33. ON
2 ITEM NUMBER 27, THE TERM OF THE CONTRACT SHOULD BE EFFECTIVE
3 OCTOBER 1, 2004 THROUGH SEPTEMBER 30TH, 2006. I'M SORRY.

4

5 **SUP. MOLINA, CHAIR:** WHICH ITEM IS THIS? THIS IS THE ONE ON 27?

6

7 **CLERK VARONA-LUKENS:** ITEM-- ON 27.

8

9 **SUP. KNABE:** ARE YOU SURE YOU DON'T MEAN 2005/2006?

10

11 **CLERK VARONA-LUKENS:** I'M SORRY. IT SHOULD BE 2006, THROUGH
12 2006.

13

14 **SUP. MOLINA, CHAIR:** ALL RIGHT. WITH NOTING THAT CONTRACT
15 CHANGE, ALL RIGHT.

16

17 **CLERK VARONA-LUKENS:** OKAY. AND THEN, ON ITEM NUMBER 29, HOLD
18 FOR SUPERVISOR KNABE AND SUPERVISOR ANTONOVICH. THE REST ARE
19 BEFORE YOU.

20

21 **SUP. MOLINA, CHAIR:** ALL RIGHT. MOVED BY SUPERVISOR KNABE,
22 SECONDED BY SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION,
23 SO ORDERED.

24

25 **CLERK VARONA-LUKENS:** HUMAN RESOURCES, ITEM 34.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** THAT ITEM HAS BEEN HELD FOR A SPEAKER, SO
3 WE WILL HOLD THAT ITEM.

4

5 **CLERK VARONA-LUKENS:** OKAY. I'M SORRY. I DIDN'T HAVE THAT,
6 MADAM CHAIR. OKAY. PARKS AND RECREATION, ITEMS 35 THROUGH 37.

7

8 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY
9 SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

10

11 **CLERK VARONA-LUKENS:** PUBLIC SOCIAL SERVICES, ITEM 38.

12

13 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED
14 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

15

16 **CLERK VARONA-LUKENS:** PUBLIC WORKS, ITEMS 39 THROUGH 45.

17

18 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR KNABE, SECONDED BY
19 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

20

21 **CLERK VARONA-LUKENS:** SHERIFF, ITEM 46, HOLD FOR A MEMBER OF
22 THE PUBLIC. TREASURER AND TAX COLLECTOR, ITEM 47.

23

24 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
25 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **CLERK VARONA-LUKENS:** MISCELLANEOUS COMMUNICATIONS, ITEMS 48
3 THROUGH 50. ON ITEM NUMBER 48, HOLD FOR SUPERVISOR ANTONOVICH.

4

5 **SUP. MOLINA, CHAIR:** THAT ITEM WILL BE HELD. ON THE REMAINDER,
6 MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY SUPERVISOR
7 YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

8

9 **CLERK VARONA-LUKENS:** ORDINANCE FOR INTRODUCTION AND I'LL READ
10 THE SHORT TITLE INTO THE RECORD, AN ORDINANCE AMENDING TITLE
11 6, SALARIES OF THE LOS ANGELES COUNTY CODE BY RESTORING
12 INADVERTENTLY OMITTED PROVISIONS TO SECTION 6.78.350-L.R.N.S.
13 AND ADDING INFORMATION CONCERNING THE COMPENSATION OF ONE
14 UNCLASSIFIED POSITION TO SECTION S IN THE DEPARTMENT OF HEALTH
15 SERVICES. AND WE HAVE A REQUEST FROM A MEMBER OF THE PUBLIC TO
16 HOLD THIS ITEM 51. ORDINANCES FOR ADOPTION, ITEM 52 AND 53.
17 FOR THE RECORD, ON ITEM 53, SUPERVISOR MOLINA VOTES "NO."

18

19 **SUP. MOLINA, CHAIR:** ALL RIGHT. ITEM 52 AND 53 ARE BEFORE US.
20 NOTING THAT EXCEPTION, MOVED BY SUPERVISOR KNABE, SECONDED BY
21 SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

22

23 **CLERK VARONA-LUKENS:** SEPARATE MATTERS, ITEMS 54 THROUGH 57. ON
24 ITEM 54, I'LL READ THE TITLE INTO THE RECORD. THE TREASURER
25 AND TAX COLLECTOR'S RECOMMENDATION TO ADOPT RESOLUTION



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AUTHORIZING THE ISSUANCE AND SALE OF LOS ANGELES UNIFIED
2 SCHOOL DISTRICT 2005/2006 TAX AND REVENUE ANTICIPATION NOTES
3 IN AGGREGATE PRINCIPAL AMOUNT NOT TO EXCEED \$750 MILLION. THAT
4 ITEM IS BEFORE YOU.

5

6 **SUP. MOLINA, CHAIR:** ALL RIGHT. MOVED BY SUPERVISOR BURKE,
7 SECONDED BY SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO
8 ORDERED.

9

10 **CLERK VARONA-LUKENS:** ON ITEM 55, HOLD FOR A REPORT. ON ITEM
11 56, AS NOTED ON THE AGENDA, THE LIBRARIAN REQUESTS THE ITEM BE
12 CONTINUED TO OCTOBER 11TH. AND, ON ITEM 57, HOLD FOR A REPORT.

13

14 **SUP. MOLINA, CHAIR:** VERY GOOD.

15

16 **CLERK VARONA-LUKENS:** BUDGET MATTERS, ITEMS 58 THROUGH 61.

17

18 **SUP. MOLINA, CHAIR:** ALL RIGHT. ARE WE GOING TO TAKE THESE UP
19 SEPARATELY OR HOW ARE WE GOING TO DO THAT?

20

21 **CLERK VARONA-LUKENS:** I DON'T HAVE A NOTE ON THESE SO...

22

23 **SUP. MOLINA, CHAIR:** YES, WE'LL HOLD THOSE ITEMS.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **CLERK VARONA-LUKENS:** MISCELLANEOUS, ADDITIONS TO THE AGENDA
2 REQUESTED BY BOARD MEMBERS AND THE CHIEF ADMINISTRATIVE
3 OFFICER, WHICH WERE POSTED MORE THAN 72 HOURS IN ADVANCE OF
4 THE MEETING, AS INDICATED ON THE GREEN SUPPLEMENTAL AGENDA. ON
5 ITEM 62-A, HOLD FOR SUPERVISOR MOLINA. 62-B IS BEFORE YOU.

6

7 **SUP. MOLINA, CHAIR:** ALL RIGHT. MOVED BY SUPERVISOR ANTONOVICH,
8 SECONDED BY SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION,
9 SO ORDERED.

10

11 **CLERK VARONA-LUKENS:** ON 62-C, HOLD FOR A MEMBER OF THE PUBLIC.

12

13 **SUP. MOLINA, CHAIR:** WE'LL HOLD THAT ITEM.

14

15 **CLERK VARONA-LUKENS:** 62-D.

16

17 **SUP. MOLINA, CHAIR:** MOVED BY MYSELF, SECONDED BY SUPERVISOR
18 BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

19

20 **CLERK VARONA-LUKENS:** 62-E.

21

22 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY
23 SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

24

25 **CLERK VARONA-LUKENS:** 62-F.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED
3 BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

4

5 **CLERK VARONA-LUKENS:** AND THAT COMPLETES THE AGENDA. BOARD OF
6 SUPERVISORS' SPECIAL ITEMS BEGINS WITH SUPERVISORIAL DISTRICT
7 NO. 4.

8

9 **SUP. MOLINA, CHAIR:** YOUR PRESENTATIONS THIS MORNING, MR.
10 KNABE.

11

12 **SUP. KNABE:** YES, MADAM CHAIR. THIS MORNING, I MOVE THAT WE
13 ADJOURN IN MEMORY OF GILL YOUNG, WHO PASSED AWAY AT THE VERY
14 YOUNG AGE OF 55. HE WAS A LONG-TIME ACTIVE MEMBER OF THE LOS
15 VERDES MEN'S CLUB. HE WAS PLAYING GOLF JUST A COUPLE WEEKS AGO
16 AND-- WITH HIS SON AND FAMILY MEMBERS AND HAD A MASSIVE HEART
17 ATTACK AND PASSED AWAY. SURVIVED BY HIS SONS, MATT AND CHRIS,
18 BROTHERS, ROB AND DANNY, NIECES, ERIN AND JENNY AND SEVERAL
19 AUNTS, UNCLES AND COUSINS. HE'LL BE MISSED BY ALL THAT KNEW
20 HIM. GREAT GUY. ALSO THAT WE ADJOURN IN MEMORY OF JESS GRUNDY,
21 WHO PASSED AWAY AT THE AGE OF 87. HE WAS A LONG BEACH
22 INVESTMENT BROKER. HE DID MANY, MANY SEMINARS AND HE WAS VERY
23 ACTIVE IN THE LONG BEACH COMMUNITY. HE HELPED ESTABLISH THE
24 COMMUNITY HOSPITAL LONG BEACH FOUNDATION, HE ACTIVELY
25 SUPPORTED THE LONG BEACH CITY COLLEGE AND WAS RECENTLY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 INDUCTED INTO ITS HALL OF FAME. HE SERVED ON THE SALVATION
2 ARMY BOARD AND AS A DIRECTOR THE CHAMBER OF COMMERCE AND HE
3 WAS ALSO VERY ACTIVE AT THE LONG BEACH ALPS. HE'S SURVIVED BY
4 HIS WIFE, DONNA, DAUGHTERS, SUZANNE AND MELINDA, STEPDAUGHTER
5 PAIGE AND WESLEY AND GRANDCHILDREN, KIMBERLY, DARRELL, SCOTT,
6 ANDREW, AND SIX GREAT- GRANDCHILDREN. HE WAS PRECEDED IN DEATH
7 BY HIS WIFE OF 50 YEARS, EVELYN. GREAT MEMBER OF THE LONG
8 BEACH COMMUNITY. WILL BE SADLY MISSED. ALSO WE ADJOURN IN
9 MEMORY OF DOLLY SAGER, WHO PASSED AWAY ON SEPTEMBER 13TH AT
10 THE AGE OF 89. SHE HAS BEEN A VERY ACTIVE MEMBER OF THE
11 PATHWAYS HOSPICE, A CAREGIVER CLIENT FOR THE PAST 5 YEARS. SHE
12 WAS A CELEBRITY, OFTEN SEEN IN THE NEWSLETTER AND VARIOUS
13 SLIDE SHOW PRESENTATIONS SURROUNDED BY THE PATHWAY CHRISTMAS
14 CAROLERS AND SHE ATTENDED MANY OF THE VOLUNTEER APPRECIATION
15 EVENTS. SHE'S SURVIVED BY HER TWO DAUGHTERS, RITA AND HEDDY.
16 ALSO AND I'M SURE ALL MEMBERS AND OTHERS, THAT WE ADJOURN IN
17 THE MEMORY OF MR. SIMON WIESENTHAL, WHO PASSED AWAY, SO ALL
18 MEMBERS. OBVIOUSLY, HE HAD AN INCREDIBLE RECORD AND HE HELPED
19 BRING OVER A THOUSAND WAR CRIMINALS TO JUSTICE. HE DIED TODAY
20 IN VIENNA AT THE AGE OF 96. THOSE ARE MY ADJOURNMENTS. CALL
21 UP-- ITEM 62-A? YOU HELD 62-A?

22

23 **SUP. MOLINA, CHAIR:** YES. WELL, I'M JUST ASKING THAT THAT BE--
24 I DIDN'T HOLD IT. I SAID I WOULD LIKE TO REFER IT TO CLOSED
25 SESSION.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE:** OKAY. ALL RIGHT. I THOUGHT YOU SAID YOU HELD.
3 OKAY. SO THAT WOULD BE 62-A WOULD BE REFERRED TO CLOSED
4 SESSION.

5

6 **SUP. MOLINA, CHAIR:** ALL RIGHT. SO REFER IT TO CLOSED SESSION.

7

8 **SUP. KNABE:** OKAY. ITEM 29.

9

10 **SUP. MOLINA, CHAIR:** ITEM 27.

11

12 **SUP. KNABE:** 29.

13

14 **SUP. MOLINA, CHAIR:** ITEM 29?

15

16 **SUP. KNABE:** YEAH. I THINK MIKE HELD IT AS WELL, TOO.

17

18 **SUP. MOLINA, CHAIR:** ALL RIGHT. SO WE NEED THE DEPARTMENT OF
19 HEALTH SERVICES. I'M SORRY? THEY'RE NOT HERE YET, SO CAN WE
20 HOLD THAT ON THE TABLE?

21

22 **SUP. KNABE:** ALL RIGHT. AND THEN THE OTHER ITEM WOULD BE THE
23 H.A.B. ITEM BUT THEY'RE NOT HERE YET FOR THAT, EITHER, SO I'M
24 FINISHED.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA, CHAIR:** WHAT NUMBER ARE YOU DOING NOW?

2

3 **SUP. KNABE:** NO, I'M FINISHED. I JUST CALLED UP THE ITEMS
4 THAT...

5

6 **SUP. MOLINA, CHAIR:** ALL RIGHT. SUPERVISOR ANTONOVICH.

7

8 **SUP. ANTONOVICH:** LET ME FIRST MOVE THAT WE ALSO JOIN IN THAT
9 SIMON WIESENTHAL'S ADJOURNMENT. HE HAS BEEN A CREDIT TO
10 BRINGING PEOPLE TO JUSTICE. WE APPRECIATED HIS LEADERSHIP AND
11 BEING A ROLE MODEL. FOR MANY OF OUR YOUNG PEOPLE TO UNDERSTAND
12 THAT YOU CAN STILL BE A EFFECTIVE FIGHTER FOR JUSTICE,
13 REGARDLESS OF YOUR AGE AND, AT 96, HE WAS AN INCREDIBLE ROLE
14 MODEL. ALSO, RICHARD CARROLL, WHO PASSED AWAY AT THE AGE OF
15 90. HE WAS VICE PRESIDENT OF B.F. GOODRICH COMPANY, WHICH
16 LATER TODAY IS YOKOHAMA TIRE COMPANY. HIS FAMILY THEN MOVED TO
17 SHANGHAI AND HE RETURNED TO LOS ANGELES BECAUSE THE GOODRICH
18 PLANT HAD BEEN TOTALLY DESTROYED BY AN EARTHQUAKE.
19 REPRESENTING THE CALIFORNIA REPUBLICAN PARTY AT TWO NATIONAL
20 CONVENTIONS, HE WAS AN ACTIVE CAMPAIGNER FOR HIS SON-IN-LAW,
21 CONGRESSMAN ROBERT BADHAM, A MEMBER WHO I SERVED WITH IN THE
22 STATE LEGISLATURE. HE SERVED 7 TERMS AS A MEMBER OF THE STATE
23 ASSEMBLY AND 6 TERMS AS A MEMBER OF THE HOUSE OF
24 REPRESENTATIVES. MR. CARROLL IS SURVIVED BY HIS BROTHER, PAUL,
25 HIS SON, DAVID AND DAUGHTERS, ANN AND CANDICE, ANN BADHAM AND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CANDICE SNIDER. CHUCK OBREMSKI, WHO WAS THE CHAPLAIN FOR THE
2 LOS ANGELES ANGELS BASEBALL TEAM AND MIGHTY DUCKS HOCKEY
3 FRANCHISE. HE PASSED AWAY ON SUNDAY AFTER BATTLING A RARE FORM
4 OF CANCER FOR THE PAST TWO YEARS. HE FOUNDED THE KINDRED
5 COMMUNITY CHURCH IN ANAHEIM HILLS, THE SAME YEAR HE WAS
6 DIAGNOSED WITH SOFT TISSUE SARCOMA. AT SUNDAY'S HOME GAMES, HE
7 REGULARLY HELD 20-MINUTE PRAYER SERVICES FOR THE LOS ANGELES
8 ANGELS AND THE VISITING TEAM TOGETHER. THE ANGEL BALL PLAYERS
9 CONSIDERED HIS PRE-GAME SERMON SO CENTRAL THAT, AFTER WINNING
10 THE WORLD SERIES, THE TEAM PRESENTED HIM WITH THE PLAYER'S
11 RING ON EASTER SUNDAY 2003. HE COULD ENCOURAGE YOU TO KEEP
12 FIGHTING DAY TO DAY. HE'S SURVIVED BY HIS WIFE, LINDA, HIS
13 THREE CHILDREN AND TWO GRANDCHILDREN. MARK AGUIRRE, WHO IS
14 RETIRED CAPTAIN FROM THE LOS ANGELES COUNTY SHERIFF'S
15 DEPARTMENT. HIS LAST ASSIGNMENT WAS AT THE RECORD AND
16 IDENTIFICATIONS BUREAU IN AUGUST 19TH, 2005. RICHARD BARRON,
17 RETIRED DEPUTY, LOS ANGELES COUNTY DEPUTY SHERIFF, PASSED AWAY
18 ON SEPTEMBER 8TH. HE RETIRED IN JUNE OF 1982. ROBERT SARINANA,
19 WHO IS A RETIRED DEPUTY SHERIFF. HIS LAST ASSIGNMENT WAS MARCH
20 31ST, 2001. RICHARD JOHN SMITH, LITTLE ROCK RESIDENT, PASSED
21 AWAY AFTER A LONG ILLNESS, WAS A AIR FORCE VETERAN ASSIGNED TO
22 THE STRATEGIC AIR COMMAND FROM 1958 TO 1962. AFTER LEAVING THE
23 AIR FORCE, HE BECAME A MEMBER OF THE LOS ANGELES POLICE
24 DEPARTMENT AND HE SERVED FROM THE LOS ANGELES POLICE
25 DEPARTMENT IN THE FOOTHILLS, CENTRAL AND NEWTON AND WILSHIRE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 STATIONS FROM 1972 TO 2002. THEN HE WENT TO WORK FOR LOCKHEED.
2 HE IS SURVIVED BY HIS WIFE, ALICE, HIS MOTHER-IN-LAW, JUANITA
3 ALCOTT, WHO IS A REAL FINE ROLE MODEL IN THE ANTELOPE VALLEY,
4 HIS SON, SHAWN, HIS DAUGHTER, RACHEL AND STEPDAUGHTERS, LAURA,
5 VICKI AND BONNIE. DIANE POPOVICH, WHO PASSED AWAY AT HER HOME.
6 AND MARTA BOHN-MEYER, WHO WAS A CHIEF ENGINEER FOR THE
7 NATIONAL AERONAUTICS AND SPACE ADMINISTRATION, DRYDEN FLIGHT
8 RESEARCH CENTER AT OUR EDWARDS AIR FORCE BASE. SHE WAS ONLY 48
9 YEARS OLD. SHE WAS A SPECIAL INDIVIDUAL, BUT SHE DIED IN A
10 PRIVATE AIRPLANE CRASH, HER PRIVATE AIRPLANE BACK EAST. SHE
11 WAS ONLY 48 YEARS OLD. AND RICHARD JOSEPH BOUCHARD WHO PASSED
12 AWAY AT HUNTINGTON MEMORIAL HOSPITAL WITH CANCER, FROM LA
13 CANADA. HE WAS A DIRECTOR OF DIMJIM, MEMBER OF THE LOS ANGELES
14 COUNTY ECONOMIC DEVELOPMENT COMMISSION CORPORATION AND QUITE
15 INVOLVED IN THE COMMUNITY AND ONE OF THE OUTSTANDING ENGINEERS
16 IN OUR NATION. AND THOSE ARE MY ADJOURNMENTS. AND WE HAVE
17 LITTLE RAVEN, WHO IS HERE. MARSHA MAYEDA, OUR DIRECTOR OF
18 ANIMAL CONTROL. RAVEN IS 12 WEEKS OLD. AND THOSE WHO ARE
19 WATCHING AT HOME CAN CALL (562) 728-4644. AND THIS IS LITTLE
20 RAVEN IN TIME TO CELEBRATE THE HOLIDAYS WITH YOU. SO THIS IS
21 RAVEN. ANYBODY WHO'D LIKE TO ADOPT RAVEN, YOU CAN CALL THE
22 NUMBER AT THE BOTTOM OF YOUR TELEVISION SCREEN OR ANYBODY IN
23 THE AUDIENCE. A LITTLE FEISTY LITTLE CRITTER. I CAN HEAR HIS
24 HEART GOING. [INDISTINCT CONVERSATION]

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** ITEM 51.

2

3 **SUP. MOLINA, CHAIR:** ITEM 51 AND 34 WERE HELD BY DR. GENEVIEVE
4 CLAVREUL. DR. CLAVREUL, IF YOU'D JOIN US ON ITEM NUMBER 34 AND
5 51, PLEASE.

6

7 **DR. GENEVIEVE CLAVREUL:** GOOD MORNING, BOARD OF SUPERVISORS.
8 THIS IS DR. GENEVIEVE CLAVREUL. I AM VERY CONCERNED WHEN I
9 SEE, YOU KNOW, ITEM 54 AND 61. I MEAN, I KNOW THAT KING DREW
10 IS A TOUGH POSITION TO FILL, BUT NOW THE SIZE OF KING DREW IS
11 A LITTLE UNDER 200-BED HOSPITAL AND TO APPROVE AN ANNUAL
12 SALARY FOR MISS ANTONIETTE SMITH HEBBS OF \$225,000 IS
13 DEFINITELY WAY ABOVE MARKET. BUT, BEYOND THAT, I THINK THE
14 ORDINANCE WILL GO WITH IT, ALLOWING HER-- ASKING MORE THAN THE
15 GOLDEN PARISH, WE'RE CALLING IT PLATINUM PARISH HOOD.
16 ACCORDING TO WHAT I'VE BEEN ABLE TO ASSESS IS THAT, EVEN AFTER
17 WORKING JUST ONE DAY, IF SHE'S DISMISSED BY DR. GARTHWAITE,
18 SHE WILL GET PAID FOR TWO-YEAR SALARY. YOU KNOW, BUT I KNOW
19 IT'S ESPECIALLY IN LOS ANGELES, YOU COME FOR ONE YEAR, YOU GET
20 PAID FOR TWO. NOT ACCORDING TO WHAT THE COUNSEL FORTNER
21 IDENTIFIED. HE SAID, AFTER THE FIRST DAY OF HER EMPLOYMENT,
22 NOT JUST AFTER A YEAR, SHE WILL RECEIVE ONE-YEAR SEVERANCE.
23 AND I THINK THAT'S APPALLING. IT IS APPALLING THAT WE PUT THAT
24 TYPE OF ORDINANCE OUT. THERE IS NO SPECIFICATION OF POOR
25 PERFORMANCE, OF NOTHING LIKE THAT BUT THAT'S ONE THING THIS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 COUNTY IS USED TO. YOU KNOW, WE HAVE PAID CAMDEN ALMOST A
2 MILLION DOLLARS, WE ARE PAYING LIMBAUGH A TREMENDOUS AMOUNT,
3 WE ARE PAYING NAVIGANT 18 MILLION AND NOW WE ARE GOING TO PAY
4 SOMEBODY \$225,000, EVEN IF IT'S JUST FOR ONE DAY. THERE'S
5 SOMETHING WRONG IN THAT PICTURE. YOU MAY NOT CARE BUT THE
6 PUBLIC DO CARE AND I THINK EVENTUALLY YOU WILL BE MADE TO
7 ACCOUNT FOR THIS WASTE OF MONEY. THANK YOU.

8

9 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH, DR. CLAVREUL. THOSE
10 ITEMS ARE BEFORE US, ITEM 34 AND 51. MOVED BY SUPERVISOR
11 ANTONOVICH, SECONDED BY SUPERVISOR KNABE. IF THERE'S NO
12 OBJECTION, SO ORDERED.

13

14 **SUP. ANTONOVICH:** ITEM 16.

15

16 **SUP. MOLINA, CHAIR:** ITEM NUMBER 16. WE HAVE TWO PEOPLE THAT
17 WISH TO ADDRESS US. BRUCE PERELMAN AND MALURY SILBERMAN. I
18 APOLOGIZE. PLEASE JOIN US. PLEASE PROCEED.

19

20 **SPEAKER:** THANK YOU. LAST WEEK, LAST WEEK, WE ASKED FOR
21 IMMUNITY FOR PERSONS WHO CAME FORWARD WITH INFORMATION RELATED
22 TO THE USE OF COUNTY EMPLOYEES ON COUNTY TIME TO FURTHER
23 S.E.I.U.'S L.A.C.E.R.A. BOARD CAMPAIGNS. WHILE YOU DID NOT
24 GRANT IMMUNITY, YOU INDICATED YOU WOULD KEEP THE INFORMATION
25 CONFIDENTIAL. THE KEY WITNESS WAS NOT SATISFIED WITH THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CONFIDENTIALITY THAT WAS OFFERED AND REITERATED THAT, WITHOUT
2 A GUARANTEE THAT HE WAS IMMUNE FROM GETTING INTO TROUBLE, HE
3 WAS UNWILLING TO PROVIDE ALL THE INFORMATION HE HAD. IT IS
4 EXTREMELY FRUSTRATING TO HAVE HAD PEOPLE TELL US OF
5 WRONGDOING, YET NOT BEING WILLING TO COME FORWARD AND TESTIFY.
6 EVEN THOSE WHO WOULD, WOULD ONLY DO SO WITH IMMUNITY, WHICH
7 WASN'T AVAILABLE. THIS BEING SAID, WE UNDERSTAND YOU MUST
8 CERTIFY THE ELECTION BECAUSE YOU MUST BASE YOUR DECISION ON
9 THE INFORMATION THAT YOU DO HAVE AND WE ACCEPT THAT. WE
10 REALIZE THAT, BY CONTINUING THIS MATTER FOR A WEEK AND
11 OFFERING CONFIDENTIALITY, IF NOT IMMUNITY, YOU MADE AN EXTRA
12 EFFORT TO TRY AND GET AT THE TRUTH AND THAT MEANS A LOT AND,
13 FOR DOING SO, WE ARE SINCERELY GRATEFUL. WE THOUGHT ABOUT WHAT
14 WE COULD SAY TODAY THAT MIGHT BE POSITIVE IN TERMS OF HELPING
15 TO CLEAN UP THE L.A.C.E.R.A. ELECTIONS IN THE FUTURE. WE THINK
16 THE MOST IMPORTANT ISSUE IS THIS: WHILE THE COUNTY IS
17 RESPONSIBLE FOR ADMINISTERING THE ELECTION, NO ONE AT THE
18 COUNTY ACCEPTS RESPONSIBILITY FOR PROACTIVELY SEEING THE RULES
19 ARE FOLLOWED DURING THE ELECTION. SOME SAY THE RESPONSIBLE
20 PARTY IS THE EXECUTIVE OFFICER. OTHERS, THE REGISTRAR-
21 RECORDER. OTHERS SAY THE VARIOUS DEPARTMENT MANAGERS SHOULD
22 SEE THAT THEIR STAFF IS NOT FURTHERING POLITICAL CAMPAIGNS ON
23 COUNTY TIME. AND, FRANKLY, SOME SAY NO ONE IS RESPONSIBLE
24 SINCE NO ONE IS EXPLICITLY ASSIGNED THE RESPONSIBILITY IN THE
25 RESOLUTION. SO, IN CONCLUSION, WE RESPECTFULLY RECOMMEND THAT,



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AS A FIRST STEP IN IMPROVING THE ELECTION PROCESS, YOUR BOARD
2 DIRECT THAT, IN THE NEXT VERSION OF THE ELECTION RESOLUTION,
3 WHICH IS ONLY MONTHS AWAY, THAT SOMEONE SPECIFIC IS DESIGNATED
4 AS BEING RESPONSIBLE FOR ADMINISTERING THE ELECTION AND THAT
5 IT IS EXPLICITLY STATED THAT THAT INCLUDES SEEING THAT COUNTY
6 EMPLOYEES, BEYOND JUST THE CANDIDATES, AREN'T PERFORMING
7 CAMPAIGN ACTIVITIES ON COUNTY TIME. THANK YOU.

8

9 **SUP. MOLINA, CHAIR:** THANK YOU. SIR?

10

11 **SPEAKER:** HONORABLE SUPERVISORS, THANK YOU FOR GRANTING OUR
12 REQUEST FOR EXTRA TIME TO BRING FORWARD WITNESSES WHO HAVE
13 MORE INFORMATION. IT'S AN HONOR TO PARTICIPATE IN THE PROCESS-
14 - THANK YOU. IT'S AN HONOR TO PARTICIPATE IN THE PROCESS AND
15 WE FEEL THAT YOU HAVE DONE ALL THAT YOU COULD REASONABLY DO AT
16 THIS POINT TO TRY AND ASSURE A FAIR OUTCOME. WE ACCEPT THE
17 RESULTS AS THEY STAND AND WE'D LIKE TO THANK YOU.

18

19 **SUP. MOLINA, CHAIR:** THANK YOU.

20

21 **SUP. MOLINA, CHAIR:** SORRY WE COULDN'T MEET ALL OF YOUR NEEDS.
22 I THINK PROBABLY HAVING SOMEONE RESPONSIBLE FOR IT IS A GOOD
23 THING. WE'LL ASK THE C.A.O. TO SEE IF HE CAN CREATE A BETTER
24 PROCESS THAT WOULD AT LEAST CREATE SOME SUPERVISION, ALTHOUGH



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 IT WOULD PROBABLY BE QUITE DIFFICULT, BUT WE SHOULD TRY TO DO
2 SO.

3

4 **SPEAKER:** THANK YOU VERY MUCH, SUPERVISOR MOLINA.

5

6 **SUP. MOLINA, CHAIR:** THANK YOU, SIR. SUPERVISOR ANTONOVICH?

7

8 **SUP. ANTONOVICH:** MOVE THE ITEM.

9

10 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
11 BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

12

13 **SUP. ANTONOVICH:** ITEM NUMBER 29.

14

15 **SUP. MOLINA, CHAIR:** ON ITEM 29, WE WERE HOLDING IT FOR DR.
16 GARTHWAITE.

17

18 **SUP. ANTONOVICH:** HE'S ARRIVED, I'VE BEEN TOLD.

19

20 **SUP. MOLINA, CHAIR:** I'M ASKING THAT IT BE CONTINUED BUT I
21 DON'T HAVE A PROBLEM-- I DON'T HAVE A PROBLEM IF YOU WANT TO
22 ASK QUESTIONS. I'M JUST NOT PREPARED TO VOTE ON IT. I HAVE
23 OTHER QUESTIONS.

24

25 **SUP. ANTONOVICH:** 29.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** OH, THE DEPARTMENT WANTS TO CONTINUE IT.

3

4 **SUP. ANTONOVICH:** JUST HOLD IT?

5

6 **SUP. MOLINA, CHAIR:** NO. THE DEPARTMENT WANTS TO CONTINUE IT AS
7 WELL.

8

9 **SUP. MOLINA, CHAIR:** ALL RIGHT. THEN WE WILL CONTINUE ITEM 29.

10

11 **SUP. ANTONOVICH:** ALLOWED TO ASK ANY QUESTIONS OR ASK THE
12 QUESTIONS?

13

14 **SUP. MOLINA, CHAIR:** I'M NOT GOING TO-- I'M GOING TO HOLD OFF.
15 DID YOU WANT TO ASK QUESTIONS? ALL RIGHT. DR. GARTHWAITE, WE
16 WILL CONTINUE THE ITEM BUT WE DO HAVE A QUESTION FROM
17 SUPERVISOR ANTONOVICH.

18

19 **SUP. ANTONOVICH:** DOCTOR, THE PROPOSAL BEFORE US TODAY, IS THIS
20 GOING TO REPLACE THE CONTRACT WITH RAD IMAGE MEDICAL GROUP?

21

22 **DR. THOMAS GARTHWAITE:** THIS-- THE ANSWER IS IT WILL AUGMENT, I
23 BELIEVE. I DON'T KNOW THAT IT WILL REPLACE IT BUT I WOULD LIKE
24 TO GO BACK AND DOUBLE CHECK THAT PART.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** OKAY. SO FOR NEXT WEEK OR-- AND THEN WILL YOU
2 BE CONDUCTING AN R.F.P. PROCESS FOR SOLICITATION OF RADIOLOGY
3 SERVICES?

4

5 **DR. THOMAS GARTHWAITE:** CORRECT. IT WAS OUR RECOMMENDATION,
6 UNDER THE BROADER RECOMMENDATIONS WE BROUGHT FORWARD FOR KING
7 DREW MEDICAL CENTER, THAT WE LOOK TO CONTRACT OUT THE
8 EMERGENCY ROOM, RADIOLOGY AND SO FORTH, SO WE WOULD LOOK TO
9 THAT BROAD CONTRACTING OUT WITH REGARDS TO RADIOLOGY IN
10 PARTICULAR.

11

12 **SUP. KNABE:** BUT THIS IS A SOLE-SOURCE CONTRACT.

13

14 **DR. THOMAS GARTHWAITE:** THIS-- RIGHT. THIS IS TO PROVIDE
15 ONGOING SERVICES SO THAT WE CAN CATCH UP OUR BACKLOG. I WOULD
16 SAY THAT WE HAVE HAD SOME SUCCESS NOW GETTING ENOUGH RADIOLOGY
17 COVERAGE THAT A BACKLOG OF SEVERAL THOUSAND INTERPRETATIONS
18 HAS NOW BEEN REDUCED TO-- I THINK LAST WEEK'S NUMBER WAS 32,
19 SO WE'RE ESSENTIALLY CAUGHT UP NOW AND THIS IS TO PROVIDE THAT
20 KIND OF ONGOING SERVICE, AS WELL AS THE CAPABILITY OF BRINGING
21 A RADIOLOGIST IN ON-CALL AND SOME OTHER KINDS OF RADIOLOGY
22 SERVICES.

23

24 **SUP. ANTONOVICH:** THE-- IN MAY, YOU HAD REPORTED THAT THE
25 DEPARTMENT WAS WORKING WITH KING DREW AND OTHER COUNTY



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 FACILITIES TO DEVELOP A SOLICITATION TO IDENTIFY SOLUTIONS TO
2 THE ACUTE PROBLEMS AND GENERAL SHORTAGE OF RADIOLOGISTS ACROSS
3 THE HEALTH DEPARTMENT AND THAT'S THE R.F.P. THAT YOU'RE GOING
4 TO BE KEEPING OUT?

5

6 **DR. THOMAS GARTHWAITE:** RIGHT. WE'VE HAD A COUPLE OF MEETINGS,
7 ONE OF ALL THE RADIOLOGY-- ALL OF THE RADIOLOGISTS ACROSS THE
8 DEPARTMENT OF HEALTH SERVICES, SO WE'RE LOOKING AT A SHORTER-
9 TERM RELATIONSHIP TO MAKE SURE THAT WE GET ALL THE X-RAYS
10 INTERPRETED IN THE SHORT TERM BUT THEN WE'RE LOOKING AT A
11 BROADER VIEW OF RADIOLOGY ACROSS THE DEPARTMENT WITH A SPECIAL
12 EMPHASIS ON MAKING SURE THAT THESE SERVICES CONTINUE AT KING
13 DREW.

14

15 **SUP. ANTONOVICH:** WHO IS GOING TO ENSURE THAT THE RADIOLOGY
16 REPORTS ARE SIGNED AND PLACED IN THE PATIENT'S MEDICAL CHART?

17

18 **DR. THOMAS GARTHWAITE:** WELL, THAT'S AN ONGOING FUNCTION OF A
19 HOSPITAL AND THE MEDICAL RECORDS COMMITTEE. THAT'S THEIR
20 RESPONSIBILITY TO ASSURE THAT ALL TESTS ARE APPROPRIATELY
21 PLACED IN...

22

23 **SUP. ANTONOVICH:** BUT YOU HAD REPORTED THERE WERE 12,000
24 REPORTS THAT WEREN'T OFFICIALLY SIGNED BY RADIOLOGY?

25



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 **DR. THOMAS GARTHWAITE:** IT WAS 1,200. YEAH, 1,200 OR SO.

2

3 **SUP. ANTONOVICH:** 1,200 NOT 12,000?

4

5 **DR. THOMAS GARTHWAITE:** YEAH. AND THEY WERE-- THOSE WERE JUST
6 SIMPLY NOT-- THEY DID NOT HAVE A FINAL READING. THEY USUALLY
7 HAD AN IMMEDIATE READING BUT FINAL READINGS TAKE A LITTLE BIT
8 LONGER THAT REQUIRE DICTATION AND SIGNATURE. AND, LIKE I SAY,
9 I THINK WE'RE, AS OF LAST WEEK, WE'RE NOW VIRTUALLY CAUGHT UP.

10

11 **SUP. ANTONOVICH:** SO WHEN C.M.S. CITED YOU AS 12,000 BUT NOW
12 YOU'RE DOWN TO 1,200?

13

14 **DR. THOMAS GARTHWAITE:** I'M NOT AWARE OF EVER-- THE NUMBER
15 12,000. WE'RE DOWN TO 32 LAST WEEK. I KNOW THAT MUCH.

16

17 **SUP. ANTONOVICH:** IT WAS IN THE REPORT. HOW IS THE DEPARTMENT
18 OVERSIGHT WILL ENSURE THAT THIS DOCTOR WILL WORK THE HOURS AND
19 THE SHIFTS THAT HE IS RESPONSIBLE FOR?

20

21 **DR. THOMAS GARTHWAITE:** I THINK THIS CONTRACTING, CONTRAST TO
22 SOME OF OUR PREVIOUS CONTRACTS, IS A VOLUME-DRIVEN CONTRACT
23 WHERE THERE'S A BASIC AMOUNT OF MONEY AND THEN THEY ONLY GET
24 PAID FOR ACTUALLY READING FILMS.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** AND THE PROCESS THAT WILL TAKE PLACE IN
2 REVIEWING THE RADIOLOGY FIRM, WHO AT KING DREW WILL REVIEW THE
3 PRELIM RADIOLOGY REPORTS AND WHO WILL BE A PART OF THE
4 CONSULTATION OF THOSE RADIOLOGY REPORT READINGS?

5

6 **DR. THOMAS GARTHWAITE:** I'M SORRY? I DIDN'T-- I DIDN'T QUITE
7 FOLLOW THAT.

8

9 **SUP. ANTONOVICH:** WHO IS GOING TO BE INVOLVED IN REVIEWING
10 THOSE RADIOLOGY REPORTS AND ENSURING THAT THEY'RE PART OF THE
11 CONSULTATION?

12

13 **DR. THOMAS GARTHWAITE:** THE-- EACH DEPARTMENT IN THE HOSPITAL
14 HAS A RESPONSIBILITY TO DO PEER REVIEW AND QUALITY ASSURANCE,
15 SO RADIOLOGY DEPARTMENT IS REQUIRED TO DO RANDOM PULLS OF X-
16 RAYS AND HAVE THEM DOUBLE READ TO MAKE SURE THAT THEY'RE OF
17 GOOD ACCURACY.

18

19 **SUP. ANTONOVICH:** THOSE ARE MY QUESTIONS.

20

21 **SUP. MOLINA, CHAIR:** SUPERVISOR BURKE.

22

23 **SUP. BURKE:** WILL THERE BE ANY ATTEMPT TO REINSTATE THE
24 ACCREDITATION OF RADIOLOGY AS A RESIDENCY?

25



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 **DR. THOMAS GARTHWAITE:** I DON'T BELIEVE SO. WE'RE HAVING GREAT
2 DIFFICULTY MAINTAINING A RADIOLOGY AT OUR TWO LARGER
3 FACILITIES. THE REQUIREMENTS FOR STAFF PHYSICIANS, THE RATIO
4 OF STAFF PHYSICIANS AND PROFESSORS TO RESIDENTS IS RATHER
5 STRICT AND YOU NEED A LOT OF STAFF RADIOLOGISTS PER RESIDENT
6 AND IT REALLY CHALLENGES US TO HAVE ENOUGH VOLUME TO MAINTAIN
7 THAT RESIDENCY. SO MY SENSE IS THAT, IF WE BRING RESIDENTS
8 BACK IN RADIOLOGY AT KING DREW, IT WILL BE AS PART OF A
9 ROTATION FROM ANOTHER PROGRAM. I THINK WE'RE HAVING
10 DISCUSSIONS WITH DREW ABOUT THAT AS A POSSIBILITY BUT IT'S A
11 STANDALONE RESIDENCY. I DON'T SEE ANY WAY WE COULD DO THAT.

12

13 **SUP. BURKE:** IT WOULD REQUIRE AN APPLICATION FOR ACCREDITATION,
14 RIGHT? IT WOULD NOT COME UP REGULARLY WITH THE A.C.G.M.E.
15 INSTITUTIONAL...

16

17 **DR. THOMAS GARTHWAITE:** WELL, WE WOULD HAVE TO FIRST, BEFORE WE
18 COULD REOPEN IT, WE WOULD HAVE TO GET A.C.G. FULL
19 ACCREDITATION...

20

21 **SUP. BURKE:** INSTITUTIONAL, RIGHT?

22

23 **DR. THOMAS GARTHWAITE:** INSTITUTIONAL. AND THEN WE WOULD HAVE
24 TO BUILD A PROGRAM BACK WITH THE RIGHT NUMBER AND TYPES OF
25 PROFESSORS AND TEACHERS WITH THE RIGHT BACKGROUND. SO I JUST



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THINK IT'S REALLY NOT GOING TO BE POSSIBLE AND WE'RE LOOKING
2 AT HOW MANY RESIDENCIES WE CAN RUN AND WHETHER WE NEED ONE FOR
3 THE SYSTEM OR-- WE'RE RIGHT CURRENTLY RUNNING TWO.

4

5 **SUP. BURKE:** HOW MANY RADIOLOGISTS DO WE HAVE NOW EMPLOYED AT
6 KING DREW, COUNTY PEOPLE? ARE THERE ANY?

7

8 **DR. THOMAS GARTHWAITE:** I CAN'T SAY. I CAN FIND THE
9 INFORMATION. NOT TOO MANY.

10

11 **SUP. BURKE:** WHEN IT COMES BACK, YOU'LL LET US KNOW AND ALSO
12 YOU SAY THAT THIS CONTRACT IS PER READING AND THE TECHNICIANS
13 ACTUALLY DO THE X-RAY ITSELF AND THEN THE RADIOLOGIST IS DOING
14 THE READING OF THE X-RAY, IS THAT-- OR THE INTERPRETATIONS?

15

16 **DR. THOMAS GARTHWAITE:** THE INTERPRETATION OF THE-- CORRECT.
17 AND I BELIEVE THERE'S JUST A BASELINE AMOUNT COVERS SOME OF
18 THE ADMINISTRATIVE COSTS AND SOME OF IT BEING AVAILABLE BUT
19 THE BULK OF ALL OF THE FUNDING IS BASED ON THE WORK ACTUALLY
20 ACCOMPLISHED.

21

22 **SUP. KNABE:** I HAD A COUPLE QUESTIONS, DR. GARTHWAITE. AS I
23 MENTIONED EARLIER, SINCE THIS IS A SOLE-SOURCE CONTRACT, HOW
24 DO WE KNOW THAT WE GET THE BEST PRICE AND, YOU KNOW, BEST



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 SERVICE THAT'S AVAILABLE? I MEAN, WE'VE HAD A PROCESS HERE
2 WHERE WE COULD HAVE GONE OUT TO COMPETITIVE BID.

3

4 **DR. THOMAS GARTHWAITE:** YEAH. I THINK THAT, UMM, WHAT I WOULD
5 SAY IS THAT WE'VE WORKED HARD TO SOLICIT OTHER-- OTHER
6 RADIOLOGISTS AND OTHER GROUPS TO DO THIS COVERAGE, AT LEAST IN
7 THE SHORT-TERM, AND HAVE BEEN STRUGGLING WITH THIS FOR, I
8 THINK, 4 TO 6 MONTHS SO NAVIGANT HAS...

9

10 **SUP. MOLINA, CHAIR:** WHO TURNED YOU DOWN, DR. GARTHWAITE?

11

12 **DR. THOMAS GARTHWAITE:** I CAN GET-- NAVIGANT WOULD HAVE THAT
13 INFORMATION BUT I CAN GET THAT.

14

15 **SUP. KNABE:** OKAY. I MEAN, SOME OF THEM THAT YOU CAN'T ANSWER
16 TODAY, I MEAN, I'D LIKE THEM ADDRESSED IF IT'S COMING BACK
17 NEXT WEEK BECAUSE THE OTHER THING IS, IS HOW THIS SERVICE RATE
18 COMPARES, YOU KNOW, IF THIS PARTICULAR VENDOR COMPARES WITH
19 OUR VENDORS AT OUR OTHER COUNTY HOSPITALS AS WELL, TOO,
20 PARTICULARLY SINCE IT'S SOLE SOURCE. THE OTHER ONE-- THE OTHER
21 QUESTION THAT I NEED ADDRESSED IS THE CONTRACT STATES THAT THE
22 VENDOR SERVICE DOES NOT INCLUDE OVERALL PHYSICIAN
23 RESPONSIBILITY FOR RADIOLOGICAL SERVICES. EXPLAIN WHAT THAT
24 MEANS AND ARE THERE GOING TO BE SUFFICIENT STAFF RADIOLOGISTS
25 ON DUTY TO EXERCISE THAT RESPONSIBILITY ON A FULL-TIME BASIS?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **DR. THOMAS GARTHWAITE:** I THINK I WOULD NEED TO TALK TO
3 NAVIGANT TO SEE WHAT THEIR PLAN FOR THE-- HOW MUCH OF THIS
4 CONTRIBUTES TO COVERAGE VERSUS THE READINGS, RIGHT.

5

6 **SUP. KNABE:** WELL, BECAUSE THAT'S SIGNIFICANT ON THIS DOLLAR
7 AMOUNT AND I DON'T REALLY UNDERSTAND WHEN IT SAYS IT DOES NOT
8 INCLUDE THE OVERALL PHYSICIAN RESPONSIBILITY, SO I THINK THAT
9 ISSUE, ONE, NEEDS TO BE ADDRESSED AS WELL AS WHETHER THERE
10 WILL BE BE SUFFICIENT RADIOLOGISTS ON DUTY TO EXERCISE THAT
11 RESPONSIBILITY. SO...

12

13 **DR. THOMAS GARTHWAITE:** RIGHT. WELL, WE'LL GET THOSE ANSWERS
14 AND WE'LL BRING BACK SOME FOLKS WHO HAVE BEEN BUSY IN THE
15 NEGOTIATIONS.

16

17 **SUP. KNABE:** OKAY. MADAM CHAIR, THOSE ARE ALL MY QUESTIONS.

18

19 **SUP. MOLINA, CHAIR:** ALL RIGHT.

20

21 **SUP. ANTONOVICH:** SECOND.

22

23 **SUP. MOLINA, CHAIR:** ALL RIGHT. WE WILL CONTINUE THAT ITEM.
24 NEXT ITEM.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** 46. SHERIFF.

2

3 **SUP. MOLINA, CHAIR:** ITEM NUMBER 46, PLEASE. MR. BAXTER, YOU
4 HELD THAT ITEM?

5

6 **PETER BAXTER:** THANK YOU. MADAM CHAIR, MEMBERS OF YOUR
7 HONORABLE BOARD, MR. JANSSEN, LADIES AND GENTLEMEN, MY NAME IS
8 PETER BAXTER AND I LIVE IN LOS ANGELES. IT IS RESPECTFULLY
9 SUBMITTED THAT THIS AGENDA ITEM IS A REQUEST FOR THE SHERIFF'S
10 SPECIAL APPROPRIATION FUND. LIEUTENANT AL GROTEFUND OF THE
11 DEPARTMENT OF THE SHERIFF IS IDENTIFIED IN THE NEWS MEDIA AS
12 BEING THE SUPERVISING OFFICER IN THE INVESTIGATION OF THE FIRE
13 IN CARSON ON SEPTEMBER 04, 2005, WHEN FIVE CHILDREN PERISHED
14 IN THAT FIRE. WHAT IS TO BE NOTED IS THAT THERE IS NO
15 REFERENCE IN THE INVESTIGATION BY THE DEPARTMENT OF THE
16 SHERIFF OF THE MEANS AND THE METHOD USED BY THE COUNTY FIRE
17 DEPARTMENT TO PUT OUT THE FIRE. MISS SAMANTHA GONZAGA-- EXCUSE
18 ME. DO YOU MIND KEEPING IT DOWN A BIT? I'D LIKE TO DO THIS
19 WITHOUT COMPETING WITH YOU. THANK YOU. MISS SAMANTHA GONZAGA,
20 STAFF WRITER FOR THE LONG BEACH PRESS TELEGRAM REPORTS THE
21 FIRE AS EXTENDING FROM 8:22 A.M. UNTIL 8:36 A.M. THAT IS A
22 TOTAL OF 14 MINUTES. THE DEATH OF THE CHILDREN WAS CAUSED BY
23 SMOKE INHALATION, LIEUTENANT GROTEFUND IS QUOTED AS SAYING BY
24 THE PRESS TELEGRAM IN THEIR SEPTEMBER 08, 2005 EDITION. SMOKE
25 PREVENTS OXYGEN FROM REACHING THE VICTIMS WHO ARE TRAPPED IN



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 THE BURNING BUILDING. HUMAN RESPIRATION IS BLOCKED BY SMOKE
2 AND, AFTER FOUR MINUTES, PERHAPS LESS, OF BEING DEPRIVED OF
3 OXYGEN, THE VICTIM DIES. THERE IS A METHOD OF ELIMINATING
4 SMOKE FROM A FIRE BY INJECTING STEAM INTO THE BURNING AREA.
5 INJECTING STEAM INTO THE BURNING AREA ALSO PUTS OUT THE FIRE
6 INSTANTLY. WATER DOES NOTHING TO PREVENT PRETTY FRESH AIR FROM
7 REACHING THE FIRE. ONLY A GAS LIKE STEAM PREVENTS FRESH AIR
8 FROM FEEDING A FIRE. THE TIME PERIOD IS CRITICAL FOR FIRE
9 VICTIMS AND I WOULD LIKE TO POINT OUT THAT THE SUPERVISOR FOR
10 THE THIRD DISTRICT, THE HONORABLE ZEV YAROSLAVSKY, IS QUOTED
11 IN "THE LOS ANGELES TIMES" OF YESTERDAY IN THE PROFILE OF MR.
12 MERRICK BOB, AND HE SAYS THIS, "YOU NEED--" I'M QUOTING
13 SUPERVISOR ZEV YAROSLAVSKY, AS QUOTED BY "THE LOS ANGELES
14 TIMES", "YOU NEED SOMEBODY FROM OUTSIDE THE STRUCTURE WHO IS
15 FREE TO CALL THEM AS HE SEES THEM." AND I MIGHT POINT OUT TO
16 YOU, MADAM PRESIDENT, THE FIRE CHIEF NEVER COMES OUT HERE,
17 NEVER IN YEARS HAS HE COME OUT HERE TO DISCUSS WHAT I'M
18 TALKING ABOUT AND, IF IT IS ANYBODY WHO IS PROTECTED IN THIS
19 COUNTY FROM ANY CRITICISM WHATSOEVER, THEN IT'S THE FIRE
20 CHIEF. ALL OF WHICH IS RESPECTFULLY SUBMITTED AND I THANK YOU,
21 MADAM PRESIDENT.

22

23 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH. MOVED BY SUPERVISOR
24 ANTONOVICH, SECONDED BY SUPERVISOR BURKE. IF THERE'S NO
25 OBJECTION, SO ORDERED.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **SUP. ANTONOVICH:** ITEM NUMBER 51, WE DID. ITEM 48, I HAVE
3 QUESTIONS.

4

5 **SUP. MOLINA, CHAIR:** ITEM NUMBER 48. THAT'S BEEN HELD BY
6 SUPERVISOR ANTONOVICH. DR. GARTHWAITE, I THINK WE HAVE SOME
7 QUESTIONS ON THIS ITEM, PLEASE.

8

9 **SUP. ANTONOVICH:** QUESTION. DOES THE KING DREW HOSPITAL
10 ADVISORY BOARD MAKE RECOMMENDATIONS INDEPENDENT FROM YOUR
11 DEPARTMENT?

12

13 **DR. THOMAS GARTHWAITE:** I BELIEVE THAT'S THE WAY THE STRUCTURE
14 THAT THE HOSPITAL ADVISORY BOARD IS ADVISORY-- I BELIEVE THAT
15 THE HOSPITAL ADVISORY BOARD IS ADVISORY TO THE BOARD OF
16 SUPERVISORS. IT DOES PROVIDE, IN A WAY, PROVIDES ADVICE TO THE
17 DEPARTMENT BECAUSE I SIT ON THE BOARD AND ATTEND THE MEETINGS.

18

19 **SUP. ANTONOVICH:** IF THE DEPARTMENT OR KING DREW MANAGEMENT
20 HAVE A CONFLICT WITH THE ADVISORY BOARD'S RECOMMENDATIONS,
21 WHAT IS THE MECHANISM IN WHICH THE DEPARTMENT'S CONCERNS ARE
22 ADDRESSED BEFORE THE RECOMMENDATIONS? IS THERE A MINORITY
23 REPORT OR WHATEVER INCLUDED?

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **DR. THOMAS GARTHWAITE:** YES. PERHAPS THE ONLY-- SO FAR, I THINK
2 THE ONLY SIGNIFICANT TIME THAT THIS HAS COME UP WITH REGARDS
3 TO THE RECOMMENDATIONS ON THE FUTURE OF KING DREW MEDICAL
4 CENTER THAT THE DEPARTMENT BROUGHT TO THE BOARD SEVERAL WEEKS
5 AGO AND, IN THAT CASE, THE BOARD BASICALLY ACTED TO SAY THAT
6 THEY FELT THEY DIDN'T HAVE SUFFICIENT TIME TO CONSIDER THE
7 RECOMMENDATIONS AND COULDN'T APPROVE THEM AND CAME OUT AGAINST
8 THEM UNTIL THEY HAD SUCH TIME AS TO CONSIDER THEM AND PLAN TO
9 DO THAT A WEEK FROM TOMORROW TO RECONSIDER THOSE MOTIONS. SO
10 WHAT I GUESS I'M SAYING IS THAT I BRING FORWARD THE
11 DEPARTMENT'S RECOMMENDATIONS, ATTEMPT TO WORK WITH THE BOARD,
12 AND I WOULD READILY SAY THAT, BEING THAT IT'S A NEW PROCESS
13 AND A NEW BOARD THAT'S MATURING ON ITS OWN, THAT I HAVE
14 BROUGHT-- ATTEMPTED TO BRING THOSE RECOMMENDATIONS THROUGH
15 THAT BOARD BUT THEY ARE A BOARD THAT MEETS MAYBE ONCE A MONTH
16 OR NOW TWICE OR THREE TIMES A MONTH ON OCCASION IN MORE
17 EMERGENT SESSION BUT THEY HAVEN'T BEEN ABLE TO PROVIDE SORT OF
18 SOMETIMES A TIMELY RESPONSE THAT THE DEPARTMENT IS USED TO
19 TRYING TO PROVIDE FOR THIS BOARD.

20

21 **SUP. ANTONOVICH:** SO YOU'RE SAYING THERE'S NO MECHANISM FOR YOU
22 TO PRESENT YOUR VIEWS BEFORE THIS BOARD?

23



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **DR. THOMAS GARTHWAITE:** WELL, THERE IS AND WE TRY-- I TRY TO
2 KEEP THAT BOARD INFORMED. WE HAVE, FOR INSTANCE, REGULAR CALLS
3 WITH HECTOR...

4

5 **SUP. ANTONOVICH:** NO, OUR BOARD. I'M TALKING ABOUT OUR BOARD.
6 IS THERE ANY-- THE ADVISORY BOARD MAKES A RECOMMENDATION,
7 WHICH YOU OPPOSE. THERE IS NO MEANS FOR YOU TO COMMUNICATE
8 YOUR REASONING TO THIS BOARD OF SUPERVISORS AS TO YOUR
9 POSITION?

10

11 **DR. THOMAS GARTHWAITE:** WELL, I CERTAINLY FEEL FREE TO EXPRESS
12 THAT. IT'S-- THERE-- THE BOARD ITSELF HAS NOT-- HAS NOT-- WHEN
13 IT PUTS FORWARD ITS RECOMMENDATIONS, DOES NOT APPEAR TO, SO
14 FAR, PUT FORWARD THE DISSENTING VIEW AND THE REASONS WHY IN
15 THEIR REPORT TO YOUR BOARD.

16

17 **SUP. ANTONOVICH:** THAT'S TRUE, BUT WHEN THEY MAKE A
18 PRESENTATION RECOMMENDATION TO THIS GOVERNING BOARD, YOU ARE
19 AWARE OF THAT BECAUSE YOU ARE A MEMBER OF THE ADVISORY BOARD?

20

21 **DR. THOMAS GARTHWAITE:** CORRECT.

22

23 **SUP. ANTONOVICH:** WOULD YOU NOT THEN SEND A COMMUNICATION TO
24 THE BOARD OF SUPERVISORS ARTICULATING YOUR POINTS OF VIEW SO,
25 WHEN WE HAVE THIS DISCUSSION ON THEIR RECOMMENDATION, WE HAVE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 YOUR INPUT PRIOR TO HAVING YOU COME UP AND ASKING YOU THE
2 QUESTION.

3

4 **DR. THOMAS GARTHWAITE:** I THINK THAT'S AN EXCELLENT IDEA. I
5 THINK THERE'S ONLY ONE OTHER THING THAT I VOTED AGAINST
6 DIFFERENT THAN THE BOARD VOTED, AND THAT WAS ON THE APPROVAL
7 OF A NEW MEMBER AND I FELT THAT THE NOMINATING COMMITTEE HAD
8 NOT PROVIDED ME WITH A RESUME OR HAD AN OPPORTUNITY, ANY TIME
9 TO CONSIDER THAT INDIVIDUAL, SO I COULDN'T VOTE IN FAVOR OR
10 AGAINST-- I MEAN, I VOTED AGAINST BECAUSE I DIDN'T HAVE TIME
11 TO CONSIDER THAT INDIVIDUAL. THE ONLY OTHER TIME I VOTED
12 DIFFERENTLY THAN THE BOARD RELATED TO THE RECOMMENDATIONS OF
13 THE FUTURE OF KING DREW AND I DID PROVIDE, OBVIOUSLY, A
14 DETAILED RECOMMENDATIONS WITH REGARD TO THAT.

15

16 **SUP. ANTONOVICH:** IT WOULD SEEM THAT YOU OUGHT TO COMMUNICATE
17 WHY YOU DEVIATE FROM A RECOMMENDATION SO THAT WE HAVE THAT
18 INFORMATION EXCLUDING THEY WANT TO MEET ON A MONDAY INSTEAD OF
19 A TUESDAY OR A TUESDAY INSTEAD OF A WEDNESDAY.

20

21 **DR. THOMAS GARTHWAITE:** RIGHT. I ABSOLUTELY AGREE AND I'LL BE
22 SURE THAT THAT HAPPENS.

23

24 **SUP. ANTONOVICH:** WHAT CONCERNS DO YOU HAVE ON THE STRUCTURE OF
25 THIS ADVISORY BOARD?



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **DR. THOMAS GARTHWAITE:** I THINK MY MAJOR CONCERN AT THE PRESENT
3 TIME IS RELATED TO HOW THE BOARD IS CONSTRUCTED IN TERMS OF
4 ITS MEMBERSHIP AND WHETHER IT IS, IN THE END, WILL REPRESENT A
5 SET OF PEOPLE OF EXPERTISE IN HEALTHCARE WHO WILL GUIDE THE
6 OPERATIONS OF THE FACILITY OR WHETHER IT REPRESENTS MORE OF A
7 STAKEHOLDER AND COMMUNITY BOARD THAT WOULD BE, YOU KNOW,
8 ARGUING IN FAVOR OF, YOU KNOW, THE OVERALL CARE AND ITS
9 RELATIONSHIP TO COMMUNITY NEED, WHETHER YOU CAN HAVE BOTH OF
10 THOSE ON ONE BOARD AND HAVE IT BE FUNCTIONAL. I THINK THAT HAS
11 TO BE DEFINED, AND I THINK THAT-- I THINK, IN THE BEGINNING,
12 THE SENSE WAS THE GOAL WAS TO BE MORE OF AN OPERATIONAL BOARD
13 FULL OF EXPERTISE. I THINK I'VE SEEN THE ADDITIONAL MEMBERS
14 THAT HAVE BEEN ADDED ATTENDING MORE FOR COMMUNITY INPUT AND
15 THERE'S ACTUALLY BEEN DISCUSSION ABOUT GETTING THE RIGHT
16 AMOUNT OF COMMUNITY INPUT. I THINK THAT IT'S A REAL CHALLENGE
17 IF YOU TRIED IT TO BE BOTH AND I THINK IT COULD BE A REAL
18 CHALLENGE, BUT I THINK WE STILL NEED THE OPERATIONAL INPUT AS
19 OPPOSED TO THE COMMUNITY INPUT. THAT'S NOT TO SAY WE DON'T
20 NEED A COMMUNITY INPUT BUT I DON'T BELIEVE THAT THAT'S
21 NECESSARILY WHAT THE ROLE OF THE HOSPITAL ADVISORY BOARD
22 SHOULD BE. SO I WOULD FAVOR THE EXPERTISE IN A SEPARATE
23 PROCESS THAT'S VERY AGGRESSIVE TO GET COMMUNITY INPUT AS WELL.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** IS IT COMMON FOR A PRIVATE HOSPITAL ADVISORY
2 BOARD TO HAVE THE CHIEF EXECUTIVE OFFICER TO BE A MEMBER OF
3 THAT BODY? VOTING MEMBER?

4

5 **DR. THOMAS GARTHWAITE:** I THINK CERTAINLY-- IT IS CERTAINLY-- I
6 THINK IT IS, IN MY EXPERIENCE, UNCOMMON THAT THE CHIEF
7 EXECUTIVE OFFICER THAT REPORTS TO A BOARD HAVE VOTES ON THAT
8 BOARD. IN GENERAL, THE BOARDS OVERSEE THE FUNCTION, APPOINT
9 THE C.E.O., ASSESS THEIR PERFORMANCE AND, ON OCCASION, REMOVE
10 C.E.O.S BUT, IN GENERAL, THE C.E.O. IS NOT A VOTING MEMBER OF
11 THE BOARD.

12

13 **SUP. ANTONOVICH:** YOU COULD BE AN EX-OFFICIO BUT NOT A VOTING
14 MEMBER?

15

16 **DR. THOMAS GARTHWAITE:** I THINK THAT'S THE USUAL EXPERIENCE.

17

18 **SUP. ANTONOVICH:** RIGHT, SO THIS IS AN EXCEPTION TO THE USUAL,
19 A DEVIATION FROM THE USUAL EXPERIENCE.

20

21 **DR. THOMAS GARTHWAITE:** YES.

22

23 **SUP. ANTONOVICH:** IS THAT A MEANS OF FAILURE?

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **DR. THOMAS GARTHWAITE:** I DIDN'T-- IN THE DISCUSSION OF THE
2 BYLAWS, I DIDN'T STRONGLY OPPOSE THIS AT THE TIME IN PART
3 BECAUSE I SAW THE C.E.O. VOTE AS SOMETHING MORE OF A VOTE OF
4 EXPERTISE IN RELATION TO THE COMMENTS I JUST MADE ON THE
5 DIFFERENCE BETWEEN EXPERT BOARD VERSUS, YOU KNOW, COMMUNITY
6 BOARD. BUT I THINK, IF I WERE DRAWING IT UP IDEALLY AND
7 DRAWING ON THE EXPERIENCE OF MANY OTHER BOARDS, THAT I
8 PROBABLY WOULD HAVE THE C.E.O. NOT HAVE A VOTING MEMBERSHIP.

9

10 **SUP. ANTONOVICH:** WILL THE CURRENT STRUCTURE HINDER YOUR
11 ABILITY TO MAKE INDEPENDENT DECISIONS IF YOU'RE NOT IN
12 AGREEMENT WITH THEIR RECOMMENDATIONS?

13

14 **DR. THOMAS GARTHWAITE:** WELL, I DON'T THINK IT-- IT SHOULD. I
15 CAN CERTAINLY-- I FEEL COMFORTABLE BRINGING ISSUES TO THE
16 HOSPITAL ADVISORY BOARD AND ALSO TO THIS BOARD AND I THINK
17 IT'S IMPORTANT TO GET THEIR VIEW. THERE ARE MULTIPLE MEMBERS
18 OF THAT BOARD WHO HAVE GREAT EXPERTISE IN HEALTHCARE AND WHOSE
19 OPINIONS I'M VERY INTERESTED IN BUT, IN THE END, YOU'RE PAYING
20 ME AND I OWE YOU MY BEST JUDGMENT, EVEN IF THAT'S IN
21 DISAGREEMENT WITH ALL THE MEMBERS AND EVEN THE EXPERTS ON THAT
22 BOARD.

23

24 **SUP. ANTONOVICH:** AND WHAT IS THE BUDGET FOR TRAVEL AND OTHER
25 ADMINISTRATIVE COSTS, EXPENSES FOR THIS BOARD?



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **DR. THOMAS GARTHWAITE:** CURRENTLY SPENDING VERY LITTLE. I THINK
3 THERE'S REALLY ONLY ONE MEMBER THAT HAS ANY SIGNIFICANT COST,
4 DR. KAISER, AND HE MAY EVEN BE MOVING TO SOUTHERN CALIFORNIA,
5 SO I THINK THAT WE HAVE A RELATIVELY LOW TRAVEL BUDGET AND
6 ADMINISTRATIVE COSTS ARE, I THINK, BORNE OUT OF THE KING
7 DREW'S C.E.O.'S BUDGET.

8

9 **SUP. ANTONOVICH:** WHAT'S THE MECHANISM, THOUGH, FOR KEEPING IT
10 LOW?

11

12 **DR. THOMAS GARTHWAITE:** WELL, I THINK THAT, FOR THEM TO
13 INFLUENCE THE SPENDING OF ANY MONEY ON THEMSELVES, IT WOULD
14 REQUIRE THE C.E.O. TO GET THAT KIND OF APPROVAL AND WE'RE
15 VERY-- WE'RE, I THINK, WE'RE QUITE WATCHFUL OF THAT. PLUS, IF
16 THEY VOTED TO DO THAT, I WOULD BE THERE TO KNOW IT, SO I'LL
17 KEEP MY EYE ON IT.

18

19 **SUP. ANTONOVICH:** AND WHO HAS OVERSIGHT, FISCAL OVERSIGHT FOR
20 THE BODY?

21

22 **DR. THOMAS GARTHWAITE:** WELL, THE C.E.O. OF KING DREW DOES DO
23 THE BULK OF THE MANAGEMENT OF HELPING TO SET THE AGENDA WITH
24 THE CHAIRPERSON AND CURRENTLY IS PROVIDING THE ADMINISTRATIVE
25 SUPPORT.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH:** BUT DO WE HAVE REGULAR, MONTHLY AUDITS OR
3 ANNUAL AUDITS OR SEMIANNUAL AUDITS OR...?

4

5 **DR. THOMAS GARTHWAITE:** I DON'T BELIEVE THERE IS ANY MECHANISMS
6 SET UP TO AUDIT THAT PROCESS. I CAN LOOK INTO THAT.

7

8 **SUP. ANTONOVICH:** THE ADVISORY BOARD DOESN'T HAVE AUTHORITY
9 OVER THE BUDGET OR THE KING DREW PERSONNEL AND ALL OF THEIR
10 RESPONSIBILITIES AND ACCOUNTABILITY RESTS WITH THE DEPARTMENT
11 TO-- WHO MAKES THE RECOMMENDATIONS TO THE BOARD AND IT'S THE
12 BOARD-- BOARD OF SUPERVISORS AND I SEE THIS AS BEING
13 COUNTERPRODUCTIVE AND HINDERING THE ABILITY OF THE DEPARTMENT
14 TO MOVE FORWARD AND MAKE THE NECESSARY REFORMS AS REQUIRED BY
15 THE J.C.A.H.O. AND C.M.S. ACCREDITATION INVESTIGATIONS. BUT--
16 AND THAT'S WHY I ORIGINALLY HAD OPPOSED THIS WHEN THIS WAS
17 BEFORE US AND STILL HAVE A FEELING THAT THIS IS
18 COUNTERPRODUCTIVE AND THE RESOURCES WOULD BE BETTER SPENT IN
19 THEY'RE MEETING THE CRITERIA OF THE J.C.A.H.O. AND THE C.M.S.
20 FINDINGS.

21

22 **DR. THOMAS GARTHWAITE:** THE ONLY THING I COULD OFFER TO YOU IN
23 TERMS OF THE POSITIVE ASPECTS THAT I SEE, CLEARLY, THE
24 EXPERTISE OF DR. KAISER RUNNING THE QUALITY COMMITTEE HAS BEEN
25 OF VALUE TO THE INSTITUTION. I THINK THE PERSONAL ENGAGEMENT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 OF DR. BURNS-BOLTON, WHO IS THE CHIEF NURSE AT CEDARS AND
2 BEING INVOLVED IN TRYING TO RALLY OTHER NURSING LEADERSHIP IN
3 THE COMMUNITY TO HELP US IN OUR RECRUITMENT CHALLENGES AT KING
4 DREW HAS BEEN A POSITIVE. I THINK SOME OF THE COMPARATIVE
5 STUDIES THAT MR. LOTT HAS BEEN ABLE TO ACCOMPLISH THROUGH HASK
6 TO GIVE US SOME, YOU KNOW, SOME CONFIDENTIAL SALARY
7 INFORMATION AND SO FORTH CAN BE HELPFUL WITH THE RECRUITMENT.
8 SO THERE ARE SOME THINGS THAT I THINK-- THAT ARE VERY TANGIBLE
9 THAT HAVE BEEN HELPFUL COMING OUT OF THE BOARD.

10

11 **SUP. ANTONOVICH:** THOSE ARE MY QUESTIONS, MADAM CHAIR.

12

13 **SUP. MOLINA, CHAIR:** SUPERVISOR KNABE.

14

15 **SUP. KNABE:** YEAH. I-- I GUESS, ONE, YOU ANSWERED THE QUESTION
16 BUT I DO HAVE A CONCERN ABOUT THE H.A.B. RECOMMENDING THAT THE
17 C.E.O. BE A VOTING MEMBER. THE ORIGINAL DIRECTION THAT I
18 SUPPORTED, OBVIOUSLY, WAS AN ADVISORY BOARD MADE UP OF HEALTH
19 EXPERTS AND SOMEWHAT A SENSE OF INDEPENDENCE. I THINK THE
20 MIXTURE-- AND I KNOW IT'S-- WHAT WE'VE TRIED TO DO IS SORT OF
21 MOLLIFY EVERYONE, THAT WE'RE MOVING AWAY FROM THAT
22 INDEPENDENCE AND, YOU KNOW, AND THAT, YOU KNOW, THINGS LIKE
23 THE BYLAWS ARE DIVERTING ATTENTION FROM J.C.A.H.O. AND C.M.S.
24 REVIEWS AND FOCUSING ON MORE COMMUNITY KINDS OF ISSUES THAT
25 ARE IMPORTANT BUT WE CERTAINLY SHOULD BE ABLE TO COME UP WITH



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 A WAY TO BE ABLE TO ADDRESS THOSE INDEPENDENTLY OF THE
2 ADVISORY BOARD. AS AN EXAMPLE, ITEM "S" ON THE DUTY STATEMENT
3 INVOLVES THE DEVELOPMENT AND IMPLEMENTATION OF AN INFORMATION
4 TECHNOLOGY PLAN YET, YOU KNOW, THE C.I.O. OR NO ONE ELSE IS,
5 YOU KNOW, INDEPENDENTLY INVOLVED IN THAT PROCESS. AND WE
6 CONTINUE TO MOVE FORWARD BUT WE ARE DIVERTING A LOT OF
7 ATTENTION BECAUSE WE DEAL WITH BYLAW KINDS OF ISSUES INSTEAD
8 OF THE INDEPENDENT OPERATION. HOW WILL-- HOW ARE WE GOING TO
9 RECREATE THE INDEPENDENCE AND YET ADDRESS THE COMMUNITY
10 CONCERNS? I MEAN, I-- IS IT, YOU KNOW, A SEPARATE GROUP OR
11 WHATEVER IT MAY BE.

12

13 **DR. THOMAS GARTHWAITE:** AGAIN, SPEAKING ONLY FOR MYSELF HERE,
14 I'M NOT IN ANY WAY TRYING TO REPRESENT THE ENTIRE-- THE
15 HOSPITAL ADVISORY BOARD BUT FROM MY...

16

17 **SUP. KNABE:** WELL, THAT'S ANOTHER QUESTION. SOMEBODY FROM-- YOU
18 KNOW, MAYBE SOMEBODY SHOULD HAVE BEEN HERE FROM THE HOSPITAL
19 ADVISORY BOARD IN ADDITION TO YOURSELF AS WELL, TOO, SO...

20

21 **DR. THOMAS GARTHWAITE:** RIGHT. WE-- WE ATTEMPTED TO MAKE THAT
22 HAPPEN. I'D PERSONALLY THINK THAT THERE REALLY ARE TWO
23 FUNCTIONS AND IT WILL BE CHALLENGING TO GET A PANEL OF EXPERTS
24 IN HEALTHCARE TO EVER FEEL THAT THEY CAN HELP THE OPERATIONAL
25 SIDE OF THE HOSPITAL IF, IN FACT, A LARGE PORTION OF THE BOARD



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 IS REALLY MORE OF COMMUNITY REPRESENTATIVES. I ABSOLUTELY
2 BELIEVE THAT BOTH OF THOSE MUST OCCUR AND I THINK THERE SHOULD
3 BE A MECHANISM. I PERSONALLY THINK THERE PROBABLY OUGHT TO BE
4 TWO BODIES BUT THAT'S MY OWN PERSONAL OPINION. I'M SURE OTHERS
5 WOULD DISAGREE.

6

7 **SUP. KNABE:** OKAY.

8

9 **SUP. MOLINA, CHAIR:** MS. BURKE.

10

11 **SUP. BURKE:** INITIALLY, THE ADVISORY BOARD WAS GOING TO BE AN
12 INTERMEDIARY BETWEEN NAVIGANT AND DEPARTMENT AND I WONDER HOW-
13 - HAS THAT REALLY HAPPENED AT ALL?

14

15 **DR. THOMAS GARTHWAITE:** WELL, I THINK PRIMARILY AN INTERMEDIARY
16 BETWEEN I THINK NAVIGANT AND THE BOARD AND TO, YOU KNOW, TO
17 INFORM THE DEPARTMENT AND TO, YOU KNOW, TO PROVIDE ADDITIONAL
18 ADVICE...

19

20 **SUP. BURKE:** AND EVALUATE NAVIGANT, REALLY, I THINK WAS PART OF
21 THE RESPONSIBILITY.

22

23 **DR. THOMAS GARTHWAITE:** I'M SORRY? TO...

24

25 **SUP. BURKE:** EVALUATE.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1
2 **DR. THOMAS GARTHWAITE:** EVALUATE. YES, YES, I THINK THAT IS THE
3 CASE. I THINK, YOU KNOW, LIKE ANY NEW BODY THAT COMES INTO
4 BEING THAT IS CREATED OUT OF WHERE NO BODY EXISTED, THERE, YOU
5 KNOW, THERE IS SOME WORK TO BE DONE TO UNDERSTAND THE ROLE AND
6 THERE IS SOME LEARNING CURVE AS TO GET BETTER AT THAT. I DO
7 THINK THAT THE HOSPITAL ADVISORY BOARD HAS PROGRESSED. WE
8 SPENT A SIGNIFICANT AMOUNT OF TIME TALKING ABOUT JOINT
9 COMMISSION AND C.M.S. AT THE LAST ADVISORY BOARD MEETING AND
10 HAD A CLOSED SESSION WHERE WE RECEIVED THE QUALITY-- THE
11 REPORT FROM THE QUALITY COMMITTEE AND I THINK THAT ALL THOSE
12 WERE VERY SUBSTANTIVE, GOOD DISCUSSIONS THAT WERE-- THAT, I
13 THINK, WERE VERY HELPFUL. THAT IS WHERE WE SHOULD BE SPENDING
14 ALL THE TIME. THE MEMBERS OF THE HOSPITAL ADVISORY BOARD SERVE
15 ON THIS C.E.O. ADVISORY GROUP THAT MEETS WITH HANK WELLS EVERY
16 WEDNESDAY. THAT INCLUDES EVERYTHING FROM REVIEWING THE REPORTS
17 ON PROGRESS TO ACTUALLY WALKING AROUND THE HOSPITAL ON SAFETY
18 ROUNDS AND TALKING TO FRONTLINE STAFF TO GET A SENSE OF HOW
19 THE HOSPITAL IS PROGRESSING. SO WE'RE TAKING HEALTH
20 PROFESSIONALS FROM OTHER INSTITUTIONS AND THEY'RE MAKING
21 ROUNDS AT KING DREW, TALKING TO STAFF AND LOOKING AT THINGS
22 THAT ARE WORKING, NOT WORKING, FINDING OUT FIRSTHAND. I THINK
23 THOSE ARE VERY VALUABLE PIECES OF INFORMATION AND HAVE BEEN
24 VERY HELPFUL IN PRIORITIZING ACTIONS THAT FOLLOW DURING THE
25 NEXT WEEK OR TWO.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **SUP. BURKE:** I HAVE SOME CONCERNS THAT ARE SIMILAR TO THE
3 ISSUES YOU'VE RAISED. I UNDERSTAND THAT, AT MANY OF THE
4 MEETINGS, THE EXPERTS ARE VERY LEERY OF MAKING COMMENT,
5 THEY'RE VERY QUIET. ARE THE EXPERTS HAVING INPUT AT THE
6 COMMITTEE LEVEL OR OUTSIDE OF THE HOSPITAL ADVISORY MEETING?
7 HOW DO THEY GET THEIR INPUT?

8

9 **DR. THOMAS GARTHWAITE:** I THINK-- I FEEL THAT WE GET-- WE GET
10 SOME INPUT, CERTAINLY, DURING THE H.A.B. MEETINGS THEMSELVES.
11 THE C.E.O. MEETINGS ON WEDNESDAY HAVE ALSO BEEN VERY HELPFUL
12 AND AT LEAST TWO OR THREE MEMBERS OF THE H.A.B. HAVE BEEN
13 SHOWING UP AT THOSE ON A REGULAR ONGOING BASIS. I'VE ATTENDED
14 VIRTUALLY ALL OF THOSE. THE SUBCOMMITTEES ALSO HAVE AN
15 OPPORTUNITY, THE QUALITY COMMITTEE AND THE PLANNING AND
16 FINANCE COMMITTEE BOTH HAVE THAT OPPORTUNITY AS WELL.

17

18 **SUP. BURKE:** IS THAT WHERE THE EXPERTS ARE MORE OPEN IN TERMS
19 OF EXPRESSING THEIR VIEWS?

20

21 **DR. THOMAS GARTHWAITE:** I'VE NOT BEEN TO EITHER OF THE-- I
22 HAVEN'T BEEN ABLE TO MAKE THE QUALITY MEETINGS OR THE PLANNING
23 MEETINGS, SO I CAN'T TELL YOU FOR FIRSTHAND.

24

25 **SUP. BURKE:** ALL RIGHT. ONE OF THE ISSUES THAT...



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **DR. THOMAS GARTHWAITE:** I WOULD JUST SAY THAT, YOU KNOW,
3 PROBABLY NO-- VERY FEW BETTER AUTHORITIES ANYWHERE IN THE
4 WORLD THAN, MAYBE, DR. KAISER ON QUALITY AS THE HEAD OF THE
5 NATIONAL QUALITY FORUM AND FORMER REGULATOR HERE IN CALIFORNIA
6 AND HAS A VERY STRONG BACKGROUND AND HE CHAIRS THE QUALITY
7 COMMITTEE, SO, YES, HE'S GET-- WE'RE GETTING HIS INPUT FOR
8 SURE. I CAN SAY THAT WITHOUT DOUBT.

9

10 **SUP. BURKE:** SO WE'RE GETTING HIS INPUT, EVEN IF IT DOESN'T
11 APPEAR AT THE REGULAR MEETING THAT THEY'RE GIVING THEIR INPUT,
12 THAT THERE IS A MECHANISM FOR THEM TO GET THEIR INPUT. NOW, I
13 HAVE MIXED FEELINGS ABOUT YOUR SUGGESTION THAT THERE NOT BE
14 COMMUNITY MEMBERS. FOR ONE THING, I CAN UNDERSTAND THAT, IF
15 YOU'RE TRYING TO MOVE AND ADDRESS TECHNICAL ISSUES AND
16 OPERATIONAL ISSUES, YOU NEED PEOPLE WHO HAVE THAT EXPERIENCE.
17 HOWEVER, I THOUGHT THERE WAS TO BE SOME PART OF THE
18 RESPONSIBILITY WHICH WAS IDENTIFYING COMMUNITY NEED. NOW,
19 EVERYONE THERE, WHO-- BECAUSE YOU'RE A COMMUNITY PERSON
20 DOESN'T MEAN YOU'RE GOING TO BE ABLE TO DO THAT BUT, IF THE
21 COMMUNITY MEMBERS WERE IDENTIFIED FROM, FOR INSTANCE, OTHER
22 PROVIDERS AND YOU HAVE SOME PROVIDERS SUCH AS, IS IT ST. JOHN,
23 THAT PROVIDES AND DIRECTS PEOPLE INTO THE HOSPITAL, YOU HAVE
24 OTHER KINDS OF FACILITIES IN THE COMMUNITY THAT WOULD HAVE A
25 REAL GOOD IDEA OF WHETHER OR NOT THE PEOPLE THEY SEND AND THE



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 PEOPLE WHO UTILIZE THE HOSPITAL ARE GETTING THE KIND OF
2 SERVICES THAT THEY NEED SO THAT, IF THE PROPER COMMUNITY
3 PEOPLE ARE APPOINTED OR IDENTIFIED, IT SEEMS TO ME THAT YOU
4 WOULD GET THE SAME THING. YOU WOULD BE ABLE TO DETERMINE WHAT
5 THE COMMUNITY NEEDS ARE. BUT HOW DO YOU-- IF YOU DON'T HAVE
6 COMMUNITY PARTICIPATION, WHAT IS THE MECHANISM TO GET AND
7 IDENTIFY COMMUNITY NEEDS? IS THERE A SURVEY THAT YOU'RE DOING
8 OR HOW DO YOU DO THAT?

9

10 **DR. THOMAS GARTHWAITE:** YEAH, I WANT TO BE VERY CLEAR THAT I
11 THINK IT'S ABSOLUTELY CRITICAL TO GET COMMUNITY INPUT. AND I
12 THINK THERE ARE A COUPLE WAYS YOU CAN DO THAT. ONE IS IF YOU
13 CAN FIND EXPERTS IN THE AREAS THAT ARE NEEDED, HOSPITAL
14 MANAGEMENT, YOU KNOW, HEALTHCARE EXPERTS WHO ARE OPERATIONALLY
15 COMPETENT AND HAVE EXPERTISE FROM THE COMMUNITY, BY ALL MEANS,
16 I SEE NOTHING WRONG AND, IN FACT, WOULD AIM TO BRING THEM ON
17 TO THE BOARD. I THINK THE CHALLENGE, THOUGH, IS THAT, WHEN
18 ONE-- WHAT HAS TYPICALLY HAPPENED IS THAT, RATHER THAN MEMBERS
19 OF THE COMMUNITY WITH EXPERTISE, YOU GET MEMBERS OF THE
20 COMMUNITY WHO ARE REALLY IN ADVOCACY POSITIONS WHO LOOK-- WHO
21 LOOK FOR MAYBE WHAT-- WHATEVER THEIR BASE IS TO ADVOCATE FOR
22 THAT. AND THAT MAY BE WELL AND GOOD AND I PROBABLY AGREE WITH
23 MANY OF THEM BUT, WHEN IT COMES TO MAKING THE HARD DECISIONS
24 THAT YOU NEED TO MAKE TO RUN THE HOSPITAL EFFECTIVELY,
25 EFFICIENTLY, PASS JOINT COMMISSION, ALL THOSE OTHER PIECES,



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SOMETIMES THOSE ARE IN CONFLICT AND I THINK THAT LEADS TO THE
2 CHALLENGES THAT I THINK TRUTHFULLY WAS THE PROBLEM WITH DREW
3 UNIVERSITY'S BOARD OF TRUSTEES FOR MANY, MANY YEARS AND I
4 THINK THAT IT'S A DANGER THAT THE H.A.B. COULD EVOLVE MORE TO
5 THAT MODEL THAN THE MODEL OF EXPERTS. TO ME, THERE ARE TWO
6 THINGS. ONE, YOU HAVE TO GET COMMUNITY INPUT AND ALIGN THE
7 INSTITUTION TO PROVIDE NEEDED SERVICES TO THE COMMUNITY
8 ABSOLUTE THE MISSION OF THE HOSPITAL. THE SECOND IS YOU HAVE
9 TO RUN IT SO WELL THAT IT'S TRULY A GIFT, THAT THE QUALITY AND
10 THE EFFICIENCY OF THOSE SERVICES IS A GIFT OF THAT COMMUNITY,
11 MEETS THE NEED, IS DONE WELL. AND I THINK THAT, YOU KNOW, WHAT
12 I'VE SEEN IS, IF YOU TRY TO MIX ALL THAT TOGETHER, IT DOESN'T
13 ALWAYS WORK AND SOMETIMES WORKS POORLY.

14

15 **SUP. BURKE:** MADAM CHAIR?

16

17 **SUP. MOLINA, CHAIR:** YES.

18

19 **SUP. BURKE:** I DO THINK THAT WE NEED SOME OPPORTUNITY TO REVIEW
20 THE FUNCTION AND RESPONSIBILITIES OF THE H.A.B. I DON'T KNOW
21 WHAT-- THE BYLAWS, AT THIS POINT, NEED TO MOVE FORWARD BECAUSE
22 THEY NEED TO OPERATE BUT I DON'T KNOW EXACTLY HOW WE SHOULD DO
23 THAT IN VIEW OF THE FACT THAT IT WAS TIED TO NAVIGANT AND THE
24 CONTRACT WITH NAVIGANT PERHAPS AT THE TIME THAT WE SEE WHAT IS
25 THE SUCCESSOR TO NAVIGANT OR HOW WE MOVE FORWARD AT THE END OF



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THE NAVIGANT CONTRACT, IT WOULD BE APPROPRIATE FOR US TO ALSO
2 REVIEW THE ADVISORY AND DETERMINE WHETHER OR NOT IT FITS IN
3 WITH THAT NEW STRUCTURE. SO, I DON'T KNOW, MAYBE I'LL BRING IN
4 A NEW MOTION LATER RATHER THAN GETTING IT ALL CONFUSED WITH
5 THIS BUT I DO THINK THAT THAT'S SOMETHING THAT HAS TO HAPPEN.

6

7 **DR. THOMAS GARTHWAITE:** CAN I JUST ADD MAYBE TWO POINTS. ONE IS
8 THAT I THINK THE HOSPITAL ADVISORY BOARD WOULD WELCOME A CLEAR
9 DEFINITION OF WHAT'S EXPECTED AND HOW THEY FIT IN AND I THINK
10 THERE'S THAT CONCERN AS EXPRESSED, AT LEAST TO SOME DEGREE, ON
11 THE BOARD. AND, SECONDLY, THAT SUPERVISOR MOLINA HAD SENT ME A
12 LETTER AND ASKED FOR SOME CLARIFICATION THAT WE ARE WORKING ON
13 A RESPONSE, IT'S DUE OCTOBER 3RD, AND WE ARE TRYING TO
14 INCORPORATE SOME OF THAT IN THERE.

15

16 **SUP. KNABE:** ALSO, BACK IN FEBRUARY, THIS BOARD WAS SUPPOSED TO
17 RECEIVE A REPORT FROM NAVIGANT AS IT RELATED TO ADDRESSING HOW
18 THE ADVISORY BOARD WOULD BE ACCOUNTABLE.

19

20 **SUP. MOLINA, CHAIR:** IT DID. THE FEBRUARY REPORT...

21

22 **SUP. KNABE:** HAS NAVIGANT EVER RESPONDED TO THAT?

23

24 **SUP. MOLINA, CHAIR:** IN FEBRUARY, THEY DID REPORT.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE:** HUH?

2

3 **SUP. MOLINA, CHAIR:** ARE YOU TALKING ABOUT THE FEBRUARY REPORT?

4

5 **SUP. KNABE:** THE ONE THAT WE ASKED FOR THE REPORT BACK IN
6 FEBRUARY, WHETHER WE EVER GOT A RESPONSE TO THAT.

7

8 **SUP. MOLINA, CHAIR:** I THINK WE DID.

9

10 **SUP. KNABE:** I DON'T THINK WE DID.

11

12 **DR. THOMAS GARTHWAITE:** I'D HAVE TO REVIEW IT.

13

14 **SUP. BURKE:** WE CAN SEE YOUR LETTER AND WHAT YOU'VE REQUESTED
15 ON OCTOBER 3RD, THEN WE CAN SEE WHETHER OR NOT ALL OF THOSE
16 ISSUES I'M TRYING...

17

18 **SUP. MOLINA, CHAIR:** WHAT LETTER? YOU MEAN THE ONE I SENT TO
19 DR. GARTHWAITE?

20

21 **SUP. BURKE:** YES.

22

23 **SUP. MOLINA, CHAIR:** OH, YOU'RE CERTAINLY WELCOME TO IT,
24 ABSOLUTELY.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE:** BUT DOES THAT COVER THE ISSUE IN TERMS OF
2 REVIEWING THE ADVISORY AS IT GOES FORWARD IN TERMS OF ITS
3 RESPONSIBILITIES?

4

5 **SUP. MOLINA, CHAIR:** I DON'T KNOW THAT IT DOES. LET ME PULL IT
6 OUT AGAIN. LET ME CHECK.

7

8 **SUP. BURKE:** WELL...

9

10 **DR. THOMAS GARTHWAITE:** I THINK...

11

12 **SUP. MOLINA, CHAIR:** SUPERVISOR YAROSLAVSKY?

13

14 **DR. THOMAS GARTHWAITE:** I BELIEVE SO. I BELIEVE SO AND I THINK
15 ALL BOARD MEMBERS WERE COPIED ON THE LETTER, IF I'M NOT
16 MISTAKEN.

17

18 **SUP. MOLINA, CHAIR:** I THOUGHT SO. SUPERVISOR YAROSLAVSKY?

19

20 **SUP. YAROSLAVSKY:** WERE YOU CONSULTED ON THE BYLAWS BY THE
21 H.A.B.? THE BYLAWS THAT THEY SUBMITTED TO US A COUPLE WEEKS
22 AGO?

23

24 **DR. THOMAS GARTHWAITE:** RIGHT, YEAH, I WAS PRESENT AT THE
25 MEETING. I GOT THEM IN ADVANCE LIKE THE REST OF THE MEMBERS.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY:** THAT'S RIGHT. YOU'RE ON THE H.A.B. WHO
3 DRAFTED THE RECOMMENDATIONS THAT WERE MADE TO US?

4

5 **DR. THOMAS GARTHWAITE:** I'M NOT SURE. I KNOW THEY'RE DONE, I
6 THINK, WITH-- DO YOU KNOW? I THINK ANITA LEE FROM OUR COUNTY
7 COUNSEL HAS WORKED WITH THE H.A.B. TO DRAFT THE BYLAWS AND...

8

9 **SUP. YAROSLAVSKY:** AND WHO AT THE H.A.B. WOULD SHE HAVE BEEN
10 WORKING WITH? SHE BEEN WORKING WITH THE CHAIR OR WITH THE
11 COMMITTEE OF THE H.A.B.?

12

13 **DR. THOMAS GARTHWAITE:** SHE'S HERE. SO PRIMARILY, HECTOR FLORES
14 AND HANK WELLS.

15

16 **SUP. YAROSLAVSKY:** I'D LIKE TO GET MORE OF YOUR COMMENTS ON
17 THIS. I'VE HEARD WHAT YOU'VE SAID HERE TODAY. I HAVE SIMILAR
18 CONCERNS. I HAVE SOME CONCERNS ABOUT SPECIFIC PROVISIONS IN
19 HERE WHICH I WOULD NOT SUPPORT. I DON'T THINK IT'S NECESSARY
20 THAT WE MOVE FORWARD TODAY. I THINK THAT THE H.A.B. HAS BEEN
21 OPERATING UNDER WHATEVER AUTHORITY THEY HAVE FOR SOME TIME AND
22 I THINK THAT NOW IS THE TIME, IN THE CONTEXT OF THE BYLAWS, IS
23 THE TIME TO CLARIFY A LOT OF THINGS BECAUSE, IF YOU DON'T
24 CLARIFY THEM IN THE BYLAWS, THEN ANYTHING THAT IS CLARIFIED
25 SUBSEQUENTLY WILL BE POTENTIALLY IN CONFLICT WITH THE BYLAWS.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AND I'VE SEEN THE WAY THIS IS EVOLVING, I DON'T LIKE THE WAY
2 IT'S EVOLVING, AND IT'S NOT SPEAKING FOR ME, AND I THINK THERE
3 ARE OTHERS WHO FEEL THIS WAY ON THE BOARD. THIS IS NOT
4 EVOLVING IN THE WAY THAT WE HAD ENVISIONED, WHICH WAS
5 ENVISIONED FOR THE H.A.B. FOR KING DREW HOSPITAL. THIS WAS
6 NEVER INTENDED TO BE A HEALTH AUTHORITY. IT WAS INTENDED TO BE
7 A SET OF EYES AND EARS OF EXPERTS WHO WOULD ADVISE US AND
8 YOU...

9

10 **SUP. ANTONOVICH:** PROFESSIONALS.

11

12 **SUP. YAROSLAVSKY:** ...ON-- AS YOU WENT ABOUT TRYING TO REPAIR
13 THE SITUATION AT THE HOSPITAL. THE GOVERNANCE ISSUES ARE MUCH
14 MORE COMPLEX, MUCH BROADER AND HOPEFULLY WOULD BE SYSTEM WIDE.
15 THAT'S NOT THE WAY THIS IS TURNING OUT TO BE AND, AS I SAID
16 ONCE BEFORE, THIS IS-- I'M FINDING MYSELF SPENDING FAR TOO
17 MUCH TIME, I DON'T KNOW HOW YOU ARE DOING, BUT I FIND MYSELF
18 SPENDING FAR MORE TIME THAN I WOULD LIKE ON THIS KIND OF STUFF
19 THAN ON THE SOLUTION. I'M NOT IN THE LOOP ON THE SOLUTION, YOU
20 ARE AND I CAN ONLY IMAGINE THAT IT'S FRUSTRATING. ANYWAY, I
21 WOULD LIKE TO-- COULD YOU, IN A-- BY NEXT TUESDAY, PROVIDE US
22 WITH-- I DON'T WANT TO MAKE THIS A BIG PROJECT BUT YOUR
23 SUCCINCT COMMENTS IN ONE OR TWO PAGES MAXIMUM ON THE THINGS
24 THAT YOU WOULD WANT TO SEE MODIFIED OR THINGS THAT TROUBLE YOU
25 AND PROPOSE ALTERNATIVES TO THEM FOR OUR CONSIDERATION? COULD



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 YOU DO THAT BY THE END OF THE WEEK OR BY 9:00 MONDAY MORNING
2 SO THAT WE HAVE 24 HOURS, YOU KNOW, WE CAN TAKE A LOOK AT
3 THEM?

4

5 **DR. THOMAS GARTHWAITE:** SURE.

6

7 **SUP. YAROSLAVSKY:** I HAVE MY OWN, YOU KNOW, SHORT LIST BUT I'M
8 NOT IN YOUR SHOES AND I'D LIKE TO KNOW WHERE YOU ARE ON THAT.
9 SO I WOULD MOVE THAT WE PUT THIS OVER ONE WEEK, THAT DR.
10 GARTHWAITE WILL PRESENT US OR CIRCULATE A NO MORE THAN TWO-
11 PAGE COMMENT MEMORANDUM, IT DOESN'T HAVE TO BE TWO PAGES, BY
12 MONDAY MORNING AND THEN WE CAN MOVE ACCORDINGLY. THAT'S MY
13 MOTION.

14

15 **SUP. MOLINA, CHAIR:** VERY GOOD. ALL RIGHT. SUPERVISOR-- I MEAN,
16 DR. GARTHWAITE, LET ME UNDERSTAND, BECAUSE I'M SORT OF VERY
17 UNCLEAR AS TO WHERE YOU'RE GOING OR WHAT IS GOING ON HERE.
18 PRESENTLY, YOU DON'T SUPPORT THIS BYLAW CHANGE, IS THAT WHAT
19 YOU'RE SAYING?

20

21 **DR. THOMAS GARTHWAITE:** NO. I THINK THAT-- YOU KNOW, I DID NOT-
22 - I BASICALLY VOTED FOR THE BYLAWS OVERALL. THE QUESTION WAS
23 ASKED SPECIFICALLY WITH THE C.E.O. PROVISION AND I SAID THAT
24 THAT WAS NOT, IN GENERAL, THE WAY IT WAS DONE. I THINK THE
25 REASON THAT I DIDN'T MAKE A CASE OF THAT AT THE H.A.B. WAS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THAT I FELT THAT WAS ANOTHER EXPERT IN WHAT WAS BECOMING
2 INCREASINGLY MORE OF A STAKEHOLDER COMMITTEE AND MIGHT
3 FUNCTION BETTER WITH THAT VOTE IN THE EXPERT CAMP. BUT...

4

5 **SUP. MOLINA, CHAIR:** BUT THIS BYLAW CHANGE TALKS FOR MORE
6 COMMUNITY REPRESENTATION AND YOU JUST SAID THAT YOU DON'T
7 SUPPORT THAT. SO WHY WOULD YOU SUPPORT THIS BYLAW CHANGE IF
8 YOU DON'T SUPPORT THAT NOTION?

9

10 **DR. THOMAS GARTHWAITE:** MY FEELING WAS THAT I NEEDED-- I NEED
11 TO EACH-- LOOK AT EACH-- I'M NOT AGAINST COMMUNITY MEMBERS AS
12 LONG AS THEY HAVE EXPERTISE AND THAT I WOULD REVIEW EACH
13 COMMUNITY-- THE REASON I VOTED "NO" ON THE PERSON THAT WAS PUT
14 FORWARD, BECAUSE I DID NOT HAVE A CHANCE TO VERIFY THAT THEIR
15 CREDENTIALS HAD-- THAT THEY HAD HEALTHCARE EXPERTISE THAT
16 WOULD BE IMPORTANT TO THE FUTURE OF THE HOSPITAL.

17

18 **SUP. MOLINA, CHAIR:** I KNOW, BUT I'M ASKING YOU A VERY
19 DIFFERENT QUESTION. WHAT WE HAVE BEFORE US IS THE BYLAW
20 CHANGES.

21

22 **DR. THOMAS GARTHWAITE:** UNDERSTOOD.

23



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA, CHAIR:** ALL RIGHT. THE BYLAW CHANGES TALK ABOUT
2 EXPANSION AND ADDING MORE COMMUNITY REPRESENTATIVES. ARE YOU
3 OPPOSED TO THAT BYLAW CHANGE?

4

5 **DR. THOMAS GARTHWAITE:** I'M-- HEH. BUT MY ANSWER IS STILL I'M
6 NOT OPPOSED TO IT BUT THE COMMUNITY REPRESENT-- BECAUSE I
7 THINK IT'S IMPORTANT THAT THE-- SOME OF THE EXPERTS ARE FROM
8 THE COMMUNITY THAT LIVE AND WORK IN THE AREA SERVED BY KING
9 DREW MEDICAL CENTER BUT THEY NEED TO BE EXPERTS.

10

11 **SUP. MOLINA, CHAIR:** AS IS-- BUT, AS IS, DO YOU SUPPORT IT? I
12 MEAN, IT'S PRESENTED TO US. NOT A HARD QUESTION, DR.
13 GARTHWAITE.

14

15 **DR. THOMAS GARTHWAITE:** WELL, HEH...

16

17 **SUP. MOLINA, CHAIR:** DO YOU WANT IT BETTER DEFINED? IS IT NOT
18 COMPLETE? IT'S NOT THOROUGH?

19

20 **DR. THOMAS GARTHWAITE:** I MEAN, IT WOULD BE-- YEAH. I THINK
21 THAT I SUPPORT THE COMMUNITY MEMBERS, BUT I DO BELIEVE THEY
22 NEED TO BE EXPERTS. SO IF MODIFYING THE BYLAWS TO SAY THAT THE
23 HOSPITAL ADVISORY BOARD SHOULD SEEK EXPERTS IN HEALTHCARE,
24 SOME OF WHOM COME FROM THE COMMUNITY SERVICE BY KING DREW
25 MEDICAL CENTER, I THINK THAT WOULD BE A BETTER WORDING.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1
2 **SUP. MOLINA, CHAIR:** DR. GARTHWAITE, I'M GETTING SO MANY MIXED
3 MESSAGES. I'M TRYING TO UNDERSTAND IT, ALL RIGHT? FIRST OF
4 ALL, WE WERE PRESENTED WITH THIS ADVISORY AS THAT THIS WAS
5 GOING TO BE THE MECHANISM BY WHICH THERE WOULD BE SOME
6 HOPEFULLY NOT ONLY NAVIGANT, BUT THE MANAGEMENT TEAM WHICH WAS
7 NOT TO BE JUST EXCLUSIVELY NAVIGANT, IT WAS SUPPOSED TO BE A
8 MANAGEMENT TEAM AT KING, WAS GOING TO HAVE AN OPPORTUNITY TO
9 RECEIVE RECOMMENDATIONS AND IDEAS AND SUPPORT AND MAYBE
10 INSIGHT AS TO HOW TO CREATE A TIGHTER MANAGEMENT SYSTEM AT
11 M.L.K. THE IDEA WAS THAT THIS GROUP WOULD GET BRIEFINGS FROM
12 TIME TO TIME, I TAKE IT, AND GET INFORMATION AND SORT OUT
13 ISSUES, ISSUES AS WAS RAISED EARLIER ON THE ANESTHESIOLOGY
14 CONTRACT. I MEAN, HERE WE HAVE A PROBLEM, WE CAN'T SEEM TO
15 ATTRACT THE KIND-- IT'S NOT ANESTHESIOLOGY, IT'S RADIOLOGY. I
16 APOLOGIZE. ATTRACT RADIOLOGISTS AND SO ON THAT MAYBE THEY
17 WOULD PROVIDE INPUT. BUT I'M GETTING THE IMPRESSION, CERTAINLY
18 THE IMPRESSION FROM MY COLLEAGUES HERE ON THE BOARD, THERE
19 DOESN'T SEEM TO BE SUPPORT OF THIS ADVISORY UNLESS THEY ARE
20 ONLY GOING TO HEED YOUR ADVICE, ONE, AND SECOND OF ALL-- WELL,
21 THAT'S THE IMPRESSION I'M GETTING. I MEAN, NOW, I UNDERSTAND
22 THAT THERE'S ALWAYS-- I'VE BEEN A MINORITY VOTER ON HERE FROM
23 TIME TO TIME AND I'D LOVE TO EXPLAIN TO PEOPLE HOW AND WHY,
24 YOU KNOW, WAS THE REASON I LOST AND SO ON, MOST PEOPLE ON THIS
25 BOARD AREN'T INTERESTING IN HEARING ABOUT IT. BUT THE POINT IS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THAT, IN THIS INSTANCE, I'M TRYING TO UNDERSTAND. NOW, THESE
2 FOLKS, AS I UNDERSTAND OR, I MEAN, MAYBE WITH THE EXCEPTION OF
3 KATHY OCHOA, FOR THE MOST PART, ARE EXPERTS IN THEIR AREAS AND
4 THEY ARE TAKING AN AWFUL LOT OF TIME TO DEDICATE TO THIS AND
5 HOPEFULLY CREATE A MECHANISM THAT IS GOING TO CREATE THAT KIND
6 OF RELIABILITY SO THAT WE CAN FORM A BETTER MANAGEMENT TEAM AT
7 MARTIN LUTHER KING. BUT I DON'T SEEM TO GET A SENSE FROM YOU
8 THAT THAT IS WHERE THIS IS GOING. IT IS ONE THING FOR THIS
9 BOARD TO DISAGREE WITH RECOMMENDATIONS THAT IT'S PRESENTED,
10 THAT HAPPENS PRETTY REGULARLY WITH DEPARTMENT HEADS MAKING
11 RECOMMENDATIONS TO US, BUT I'M CONCERNED ABOUT WHETHER, IN
12 FACT, YOU RESPECT THE RECOMMENDATIONS OR THINK THAT THE
13 RECOMMENDATIONS OR THE WORK THAT THEY'RE GOING TO BE DOING IS
14 GOING TO HAVE THE KIND OF INTEGRITY AND RESPECT THAT YOU'RE
15 GOING TO BE ABLE TO BRING TO US AND SPEAK CLEARLY AND
16 EFFECTIVELY ABOUT AND NOT PLAY AROUND THE EDGES OF, "YEAH, I
17 WOULD SUPPORT IT IF IT HAD A LITTLE BIT MORE." I WANT TO
18 UNDERSTAND THAT BECAUSE, OTHERWISE, WE'RE WASTING THEIR TIME,
19 WE REALLY ARE AND WHY GO THROUGH THAT-- THAT KIND OF MECHANISM
20 IF THERE ISN'T THE KIND OF STRAIGHTFORWARD, EFFECTIVE HONESTY
21 TO SAY WE'VE GOT TO WRESTLE WITH THESE ISSUES. AND, EVEN AT
22 THE END OF THE DAY, I MEAN, IT'S NICE WHEN, YOU KNOW, YOU CAN
23 GET IN A PROCESS THAT, YOU KNOW, YEAH, I MAY BE ONE MEMBER OF
24 THIS ADVISORY BUT, YOU KNOW, I CAN-- I'LL GO TO THE BOARD AND
25 WE'LL CHANGE THESE RECOMMENDATIONS. I'M HOPING YOU'RE GOING TO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WORK MORE IN CONCERT WITH THIS BOARD AND THAT'S WHAT I'M
2 TRYING TO GET A BETTER UNDERSTANDING OF. COULD YOU SHARE WITH
3 ME HOW YOU'RE WORKING WITH THEM?

4

5 **DR. THOMAS GARTHWAITE:** WELL, I WOULD LIKE TO THINK THAT WE ARE
6 WORKING IN CONCERT. I MEAN, I DO ATTEND ALL THEIR MEETINGS, I
7 ATTEND THEIR CONFERENCE CALLS. I ATTEND THE WEDNESDAY
8 MEETINGS.

9

10 **SUP. MOLINA, CHAIR:** DID THEY DISAGREE WITH YOU ON THIS BYLAW
11 CHANGE? IS THAT WHAT HAPPENED?

12

13 **DR. THOMAS GARTHWAITE:** NO, THERE'S-- NO. AND I FELT THAT I
14 COULD SUPPORT THE BYLAWS BUT THAT, EACH TIME THEY BROUGHT UP A
15 NEW MEMBER, THAT I WOULD ASK THE QUESTION, IS THERE REALLY
16 EXPERTISE OR-- IS THIS ADVOCACY OR EXPERTISE? AND MY-- AND I
17 WOULD COME...

18

19 **SUP. MOLINA, CHAIR:** SO THAT'S THE ONLY DIFFERENCE?

20

21 **DR. THOMAS GARTHWAITE:** RIGHT. THAT'S MY DIFFERENCE. AND I
22 WOULD THEN ARGUE FOR EXPERTISE. THEY BROUGHT UP AN INDIVIDUAL
23 FROM THE NOMINATING COMMITTEE WITH NO CREDENTIALS. I HADN'T
24 SEEN THE CREDENTIALS OF THE INDIVIDUAL AND I FRANKLY COULDN'T
25 VOTE FOR THAT INDIVIDUAL. I MADE THE POINT THAT I THOUGHT,



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 UNTIL WE HAD THEIR CREDENTIALS, THAT WE SHOULDN'T BE ASKED TO
2 VOTE ON SOMEONE UNTIL WE WERE ABLE TO SEE THE RESUME AND HAVE
3 ADEQUATE TIME TO CALL THE PEOPLE WE KNOW IN HEALTHCARE TO FIND
4 OUT IF INDEED THIS WAS A PERSON WITH EXPERTISE. THAT'S MY
5 POINT AND...

6

7 **SUP. MOLINA, CHAIR:** AND THE REST OF THE BOARD MEMBERS FELT
8 THAT IT WAS MORE IMPORTANT TO MOVE FORWARD WITHOUT ANSWERING
9 YOUR QUESTIONS, IS THAT WHAT HAPPENED?

10

11 **DR. THOMAS GARTHWAITE:** YES, FOR THAT APPOINTMENT, RIGHT. I
12 HAVE NOTHING FOR-- PRO OR CON FOR THE INDIVIDUAL. I STILL
13 DON'T HAVE ENOUGH DATA TO MAKE THAT DECISION.

14

15 **SUP. MOLINA, CHAIR:** WELL, THAT'S UNFORTUNATE, BECAUSE I DO
16 THINK THERE HAS TO BE SOME WAY THAT WE'RE GOING TO HAVE THIS
17 COOPERATIVE WORKING RELATIONSHIP. OTHERWISE, WE'RE WASTING
18 EACH OTHER'S TIME. AT ONE POINT, I HAD ASKED THAT THEY REALLY
19 LOOK AT WHAT KIND OF A FINANCE MECHANISM THEY NEED IN ORDER TO
20 SUSTAIN THEIR ORGANIZATION BECAUSE, EVENTUALLY, THEY'RE GOING
21 TO HAVE TO BRING ON PEOPLE THAT ARE GOING TO HELP THEM BECOME
22 MORE EFFECTIVE AS ADVISORY BOARD MEMBERS. BUT IF, IN FACT,
23 WE'RE NOT GOING TO BE ABLE TO DEVELOP THE KIND OF WORKING
24 RELATIONSHIP-- I HOPE IT ISN'T THE WORKING RELATIONSHIP THAT
25 IS GOING TO BE "ONLY IF YOU AGREE WITH ME." I HOPE THAT'S NOT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 GOING TO BE THE CASE BUT IT'S GOING TO BE THE KIND OF WORKING
2 RELATIONSHIP THAT THERE IS A DIALOGUE THAT GOES ON SO THAT AT
3 LEAST PEOPLE ARE COMING WITH FOUNDED CONCLUSIONS. IT MAY BE
4 ONE THING TO SAY, "AFTER I REVIEW THE CREDENTIALS, I PROBABLY
5 COULD SUPPORT WHOEVER IT IS BUT IF I DON'T HAVE THEM," I THINK
6 THAT'S LEGITIMATE AND I THINK MAYBE THAT THAT'S THE WHOLE
7 ISSUE OF THESE BYLAWS, IS HOPEFULLY TO SET A SET OF GROUND
8 RULES AS TO HOW THINGS OPERATE AND FUNCTION. WE NEED TO TRUST
9 THAT THEY'RE WORKING EFFECTIVELY, RIGHT?

10

11 **DR. THOMAS GARTHWAITE:** YES.

12

13 **SUP. MOLINA, CHAIR:** AND I KNOW YOU DO AS WELL, WHETHER YOU'RE
14 A MEMBER OF THE HEAD OF THE DEPARTMENT. BUT I THINK IT IS-- IT
15 IS IMPORTANT, IT IS IMPORTANT THAT WE BECOME STRAIGHTFORWARD
16 ABOUT WHAT WE EXPECT. MS. BURKE JUST MENTIONED THAT MAYBE WE
17 DON'T HAVE A CLEAR LINE OF AUTHORITY AS TO HOW THEY RESPOND,
18 MAYBE THAT THE ISSUE WAS THAT THEY WERE ONLY TO INTERFACE WITH
19 NAVIGANT. I DON'T REMEMBER IT THAT WAY. I REMEMBER THAT
20 NAVIGANT HAD SAID THIS WAS ONE OF THE RECOMMENDATIONS THAT
21 THEY MADE THAT WE SHOULD PUT IN PLACE FOR THE LONG HAUL, NOT
22 JUST FOR ONE TIME BUT FOR THE LONG HAUL, AND THAT, AS QUICKLY
23 AS THESE PEOPLE COME ON, THAT THEIR EXPERTISE OR THEIR
24 COLLECTIVE EXPERTISE WOULD ASSIST THEM IN THE FUTURE
25 MANAGEMENT OF THE ORGANIZATION. BUT SOMEHOW IT SEEMS LIKE THAT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 MAY NOT BE CLEAR AND MAYBE WE NEED TO CLARIFY IT. NOW, WE'RE
2 ASKING THAT THESE BYLAWS COME BACK IN A WEEK. I REALLY THINK
3 THAT, DR. GARTHWAITE, YOU NEED TO WRESTLE WITH THIS AND BRING
4 TOGETHER BACK A COMPREHENSIVE REPORT ABOUT THAT RELATIONSHIP.
5 I WANT TO KNOW WHAT MY DUTY IS TO THIS ADVISORY BOARD AND WHAT
6 THEIR DUTY IS TO ME. IT DOESN'T HAVE TO BE ONE THAT I HAVE TO
7 BE IN AGREEMENT WITH YOU AND IT DOESN'T HAVE TO BE ONE THAT
8 YOU HAVE TO BE IN AGREEMENT WITH DR. GARTHWAITE OR THE
9 DEPARTMENT BUT I THINK IT'S VERY CLEAR THAT WE HAVE TO HAVE AN
10 UNDERSTANDING OF HOW THEY ARE TO FUNCTION AND WHAT ROLES AND
11 RESPONSIBILITIES THEY ARE TO HAVE. WE KNOW THEY DON'T HAVE THE
12 AUTHORITY TO HIRE OR FIRE, THEY DO NOT HAVE THE AUTHORITY TO
13 BUDGET OR SPEND WITHIN THE CONSTRAINTS OF THE HOSPITAL, BUT--
14 BUT WE ALSO NEED TO UNDERSTAND IS THAT HOW ARE THEY-- WHAT
15 KIND OF AGENDA ITEMS ARE THEY SUPPOSED TO RESPOND TO? HOW ARE
16 THEY SUPPOSED TO MOVE FORWARD? AND HOW ARE WE GOING TO RESPECT
17 THE RECOMMENDATIONS THAT THEY MAKE? I'M NOT SO SURE THAT WE'RE
18 CLEAR ABOUT THAT AND I'M GETTING THE IMPRESSION, FROM WHAT YOU
19 SAID EARLIER, THAT YOU'RE NOT VERY SUPPORTIVE OF THE WHOLE,
20 EITHER, AND THAT MAKES ME WORRY. I HOPE IT ISN'T JUST BECAUSE
21 THEY'RE NOT GOING TO AGREE WITH YOU. IF YOU HAVE CONCERNS AS
22 TO WHETHER, IN FACT, THEY'RE GOING TO SERVE A ROLE THAT IS
23 CRITICAL TO-- AS AN ADVISORY, THAT IS, BRINGING ON EXPERTS TO
24 HELP US MANAGE THIS SYSTEM, THERE'S NO USE CALLING ON MORE
25 EXPERTS TO COME AND SIT FOR TWO, THREE, SIX, EIGHT AND 10



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 HOURS A WEEK IF, IN FACT, WE'RE NOT GOING TO VALUE THEIR
2 ADVICE OR THEIR ASSISTANCE. IS IT POSSIBLE THAT YOU COULD HAVE
3 A REPORT FOR US BY NEXT WEEK, A COMPREHENSIVE? OR DO YOU WANT
4 TO CONTINUE THAT FURTHER? KEEP IN MIND, THE LONGER WE PUT THIS
5 OUT, THEN IT'S GOING TO TAKE LONGER TO ORGANIZE AND GET THEM
6 TO START WORKING MORE EFFECTIVELY.

7

8 **DR. THOMAS GARTHWAITE:** WELL, I THINK IF, IF YOU MEAN, BY
9 COMPREHENSIVE, THAT WE WOULD HAVE...

10

11 **SUP. MOLINA, CHAIR:** I MEAN COMPREHENSIVE.

12

13 **DR. THOMAS GARTHWAITE:** RIGHT. WITH A DIALOGUE, I MEAN, TO DO
14 THAT RIGHT I THINK WOULD REQUIRE A DIALOGUE WITH THE BOARD
15 AND/OR AT LEAST THE LEADERSHIP OF THAT BOARD AND A REVIEW OF
16 THE VARIOUS DOCUMENTS THAT LED US THIS FAR, I THINK THAT-- I
17 THINK IT'S GOING TO BE HARD FOR ME TO DO THAT BY NEXT TUESDAY.

18

19 **SUP. MOLINA, CHAIR:** WHEN WOULD YOU LIKE TO DO IT?

20

21 **DR. THOMAS GARTHWAITE:** I THINK WE CAN DO IT BY CERTAINLY,
22 LET'S SEE, BY THE FOLLOWING WEEK, WHERE WE ARE WORKING ON
23 RESPONSE TO YOUR LETTER, WHICH INCLUDES A LOT OF THAT, WHICH
24 WOULD-- SO THAT WE'RE, I THINK, ON TARGET FOR YOUR OCTOBER 3RD
25 CUTOFF, SO I THINK...



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

SUP. MOLINA, CHAIR: YEAH. WE HAD SCHEDULED OCTOBER 3RD AS OUR MEETING BUT, UNFORTUNATELY, THAT'S ROSH HASHANAH AND WE'RE NOT GOING TO BE MEETING THAT DAY, SO IT'S GOING TO HAVE TO BE POSTPONED FOR ANOTHER WEEK, SO YOU GET A WHOLE 'NOTHER WEEK TO FINISH THAT REPORT. SO THEN COULD YOU DO SO? I MEAN, I DON'T KNOW HOW YOU WANT TO PROCEED BUT MY INTEREST, AND I THINK MS. BURKE IS SORT OF IN THE SAME PLACE, WE NEED TO UNDERSTAND, WHAT ARE THE EXPECTATIONS OF THIS ADVISORY BOARD TO US? TO YOU? HOW IS IT SUPPOSED TO FUNCTION WITHIN THE CONSTRAINTS OF WHAT WE HAVE? AND WHAT IS THEIR DUTY? AND HOW ARE WE GOING TO HONOR THAT RESPONSIBILITY? AND HOW ARE THEY GOING TO HONOR THAT RESPONSIBILITY? CERTAINLY, SUPERVISOR ANTONOVICH HAS MADE IT CLEAR THAT HE DOESN'T SUPPORT IT BECAUSE HE JUST WANTS TO HEAR FROM THE DEPARTMENT. HE DOESN'T CARE WHAT THIS ADVISORY SAYS ONE WAY OR ANOTHER AND I CAN APPRECIATE THAT'S STRAIGHTFORWARD AND HONEST. WHAT I DON'T KNOW IS HOW YOU'RE FEELING, HOW THE DEPARTMENT IS FEELING AND EVEN HOW MY COLLEAGUES ARE FEELING. I THINK IT'S VERY UNEVEN AND I'M THE SAME WAY. WE'RE NOT GOING TO PAY ATTENTION, WE DON'T CARE WHAT THEY SAY. IF WE DON'T THINK IT HAS VALUE TO US, THEN LET'S NOT WASTE EACH OTHER'S TIME. YOU KNOW, LET'S PUT THE LILY ON THE COFFIN AND SEND THEM ON THEIR WAY.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **DR. THOMAS GARTHWAITE:** WELL, LET ME-- I JUST WANT TO RESPOND
2 TO THAT. ONE OF THE THINGS THAT'S YOU'VE BEEN SAYING IN THAT I
3 VERY MUCH VALUE THE OPINION. AND I DON'T EXPECT PEOPLE TO
4 AGREE WITH ME. I LEARN THE MOST WHEN PEOPLE DISAGREE, ASK ME
5 THE QUESTIONS WHY AND THE DIALOGUE OF GOING BACK AND FORTH AND
6 TRYING TO CONVINCE SOMEBODY THAT ONE POSITION OR ANOTHER MIGHT
7 BE RIGHT OR WRONG. AND SO, TO ME, THAT'S EXTREMELY HELPFUL. I
8 GUESS WHAT ISN'T HELPFUL TO ME IS THAT, WHEN WE WORK VERY HARD
9 ON A POSITION, THAT THE RESPONSE IS, "WELL, THAT'S NOT
10 ACCEPTABLE," AND THERE'S NO ALTERNATIVE OF WHAT'S ACCEPTABLE
11 AND THERE'S NO ENDORSEMENT THAT THE STATUS QUO IS ENOUGH, WE
12 CAN JUST, YOU KNOW-- THIS IS-- YOU'RE ALREADY DOING AS MUCH AS
13 YOU CAN DO TO FIX KING DREW. TO SAY, "NO, THAT'S NOT
14 ACCEPTABLE WITHOUT..."

15

16 **SUP. MOLINA, CHAIR:** WHAT DO YOU MEAN BY THAT, WHAT WAS THAT
17 NOT ACCEPTABLE?

18

19 **DR. THOMAS GARTHWAITE:** WELL, TO SAY THAT OUR RECOMMENDATIONS,
20 FOR INSTANCE, THAT WE MADE TO THE BOARD, WHICH INCLUDES
21 EXPANDING OUTPATIENT AND CLOSING INPATIENT, OBSTETRICS AND
22 PEDIATRICS IS, IF THAT'S NOT ACCEPTABLE, IS WHAT WE'RE DOING,
23 CAN YOU ENDORSE THAT WHAT WE'RE DOING IS EVERYTHING WE NEED TO
24 DO? OR CAN YOU SAY "WHAT ARE THE OTHER THINGS THAT YOU THINK



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WE NEED TO BE DOING THAT ARE GOING TO BE HELPFUL IN
2 STABILIZING..."

3

4 **SUP. MOLINA, CHAIR:** BUT, DR. GARTHWAITE, WHEN YOU MET WITH ME
5 THAT MORNING AND OUTLINED YOUR RECOMMENDATION, I TOLD YOU WHAT
6 I DIDN'T THINK WAS ACCEPTABLE...

7

8 **DR. THOMAS GARTHWAITE:** YOU DID, YES.

9

10 **SUP. MOLINA, CHAIR:** ...AND YOU IGNORED IT, TOO.

11

12 **DR. THOMAS GARTHWAITE:** I BEG TO DIFFER BUT...

13

14 **SUP. MOLINA, CHAIR:** I TOLD YOU THAT I DID NOT THINK THAT YOU
15 SHOULD-- THAT YOU HAD TO WORK WITH SOME OF THE CONGRESSIONAL
16 FOLKS, SOME OF THE POLITICAL FOLKS, THAT I FELT IT WAS VERY
17 IMPORTANT THAT, IF WE WERE GOING TO TAKE SUCH A BOLD STEP,
18 THAT YOU TRY AND GET THEM TO AT LEAST HAVE, YOU KNOW, BETTER
19 KNOWLEDGE AS TO RATIONALE AND THE REASON WHY BEFORE WE MOVED
20 FORWARD, WHETHER IT WAS REALLY ESSENTIAL THAT, AT THIS POINT
21 IN TIME, WE BE THAT DRAMATIC ABOUT ELIMINATING MORE SERVICES
22 WITHOUT REALLY GETTING THEM TO UNDERSTAND WHERE WE WERE GOING.
23 YOU CHOSE TO JUST CALL THEM BY PHONE AND TELL THEM AND REALLY
24 DIDN'T SEEK THEIR INPUT. SO YOU IGNORED MY ADVICE. THAT DIDN'T



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 MEAN THAT YOUR RECOMMENDATIONS SHOULDN'T COME FORWARD OR
2 ANYTHING ELSE BUT, YOU KNOW, IT IS A TWO-WAY STREET, SIR.

3

4 **DR. THOMAS GARTHWAITE:** OH, I AGREE WITH THAT BUT I WOULD POINT
5 OUT TO YOU THAT I BELIEVE WHAT WE DID WAS TO INFORM THEM THAT
6 WE WERE PUTTING FORWARD OUR INITIAL REPORT TO THE BOARD, THAT
7 THAT BOARD WOULD-- THAT WOULD CONTAIN MULTIPLE
8 RECOMMENDATIONS, THAT WE WERE ON A CALL TO EXPLAIN SO THAT YOU
9 HEARD FIRSTHAND THE RATIONALE BEHIND THOSE BUT THAT THERE
10 WOULD BE AN EXTENDED PROCESS BY WHICH THERE WOULD BE MORE
11 EDUCATION, THERE WOULD BE MORE DIALOGUE AND DISCUSSION, PLENTY
12 OF TIME FOR PUBLIC COMMENT. THAT THIS WAS NOT A SIMPLE
13 PROCESS, THIS WASN'T A DECISION, THIS WAS A RECOMMENDATION
14 THAT THEY-- THAT, OBVIOUSLY, I FULLY UNDERSTOOD WOULD NOT BE
15 WELL ACCEPTED BY EVERYONE BUT THAT WE HAD TO BRING FORWARD A
16 RECOMMENDATION TO YOU. IF WE STARTED WITH, YOU KNOW, THAT
17 RECOMMENDATION TO THE BROADEST COMMUNITY...

18

19 **SUP. MOLINA, CHAIR:** I THINK THERE ARE THREE CONGRESSIONAL
20 MEMBERS.

21

22 **DR. THOMAS GARTHWAITE:** BUT I THINK-- I-- I FEEL UNDER THE-- IF
23 THAT'S THE WAY THAT WE SHOULD DEVELOP RECOMMENDATIONS, I'M
24 HAPPY TO DO THAT.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA, CHAIR:** BELIEVE ME, I UNDERSTAND. WHAT I'M TRYING
2 TO POINT OUT IS THAT YOU AND I DIFFERED AS WELL, OKAY, ON THAT
3 ONE AND YOU DIDN'T-- I MEAN, YOU DIDN'T SAY, "NO, I'M NOT
4 GOING TO DO IT." YOU SAID, "OH, OKAY, WE'LL DEAL WITH THAT."
5 AND THEN THERE WAS A CONFERENCE CALL. IT WASN'T A CLEAR
6 DIALOGUE. AND THEN, VERY FRANKLY, THEY WEREN'T ALLOWED TO ASK
7 ANY QUESTIONS FOR CLARIFICATION. ALL I AM SAYING, DR.
8 GARTHWAITE, IS THAT I THINK WE HAVE TO HAVE A BETTER
9 UNDERSTANDING OF HOW YOU VIEW THIS ADVISORY, HOW YOU THINK
10 IT'S GOING TO WORK IN CONCERT WITH US AND IF, IN FACT, IF
11 YOU'RE GOING-- HOW YOU'RE GOING TO BUILD THE KIND OF INTEGRITY
12 AND I WANT TO SAY-- GIVE MERIT TO THE RECOMMENDATIONS, NOT
13 JUST THAT WE HAVE TO AGREE OR DISAGREE, BUT HOW WERE YOU GOING
14 TO DO IT. I MEAN, YOU AND I DON'T AGREE AND DISAGREE ALL OF
15 THE TIME ON THESE THINGS BUT THAT, YOU KNOW, THERE'S STILL A
16 RESPONSIBILITY AND A DUTY TO MOVE FORWARD ON MANY OF THE
17 ISSUES OF OUR RESPONSIBILITIES TO THE DEPARTMENT AND THAT'S
18 WHAT I WANT TO UNDERSTAND. EVEN THOUGH WE MAY DISAGREE WITH
19 THE ADVISORY OR THEY MAY PUT FORTH SOMETHING THAT WE WOULDN'T
20 NECESSARILY AGREE, ARE WE STILL GOING TO HONOR THEIR INPUT ON
21 VARIOUS ISSUES OR ARE WE JUST GOING TO WRITE THEM OFF? THE
22 IMPRESSION I'M GETTING FROM MY COLLEAGUES IS THAT IT LOOKS
23 LIKE WE WANT TO WRITE THEM OFF AND YET I'M NOT SURE. THIS IS A
24 SIMPLE BYLAW CHANGE BUT, IF THERE'S A DISAGREEMENT WITH THE
25 BYLAW CHANGE, THEN I THINK WE NEED TO LET THEM KNOW. NO, WE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 DON'T WANT ANY COMMUNITY MEMBERS, HERE'S THE REASON WHY, AND
2 THAT'S WHAT IS SO UNCLEAR. I'M NOT SURE IF IT'S SOMETHING ELSE
3 THAT WE NEED TO CLARIFY. SO I AGREE THAT WE SHOULD CONTINUE
4 THIS ITEM BUT IS IT JUST THIS BYLAW CHANGE OR IS IT BROADER
5 THAN THAT?

6

7 **DR. THOMAS GARTHWAITE:** I UNDERSTAND.

8

9 **SUP. KNABE:** I THINK YOU OUGHT TO GIVE THE REST OF US A CHANCE
10 TO RESPOND TO THE FACT THAT YOU'RE SAYING THAT YOU THINK IT'S
11 BROADER THAN THAT. I THINK IT'S VERY SPECIFIC AS TO WHAT WE'RE
12 ATTEMPTING TO DO HERE, IS TO CLARIFY THESE ISSUES. THE FIRST
13 CONFLICT WAS THE RECOMMENDATION THAT DR. GARTHWAITE BROUGHT
14 FORWARD THAT MANY OF US MAY OR MAY NOT HAVE AGREED WITH BUT
15 THE H.A.B. JUST OUTRIGHT REJECTED IT.

16

17 **SUP. MOLINA, CHAIR:** IS THAT WRONG?

18

19 **SUP. KNABE:** THIS IS WHERE I AGREE WITH YOU, THAT THERE HAS TO
20 BE SOME WORKING RELATIONSHIP.

21

22 **SUP. MOLINA, CHAIR:** BUT IS THAT WRONG?

23

24 **SUP. KNABE:** WELL, I GUESS MAYBE THEN I MISUNDERSTOOD THE
25 HOSPITAL ADVISORY BOARD. I FELT THAT THEY WERE PUT TOGETHER TO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 GIVE US ADVICE AND INPUT OF SOME SORT, TO RESPOND, MAYBE, NOT
2 MAYBE BUT TO RESPOND TO DR. GARTHWAITE'S RECOMMENDATION AS A
3 GROUP, AS SORT OF AN INDEPENDENT, OUTSIDE BODY.

4

5 **SUP. MOLINA, CHAIR:** BUT THEY DID.

6

7 **SUP. KNABE:** YEAH, THEY SAID NO, THEY DIDN'T AGREE WITH IT.
8 THEY WERE QUOTED IN PUBLIC AS SAYING NO BEFORE WE EVEN
9 DISCUSSED IT AT THE BOARD HERE.

10

11 **SUP. MOLINA, CHAIR:** WELL, BUT I-- I DON'T-- WELL, THEN, SEE,
12 THAT'S WHAT I MEAN, DR. GARTHWAITE. WE NEED TO HAVE A CLEAR
13 UNDERSTANDING, HOW ARE WE SUPPOSED TO GET THAT INPUT? I THINK
14 THAT DON MAY BE CORRECT BUT I DO THINK YOU DID DISCUSS IT WITH
15 THEM. I DON'T...

16

17 **SUP. KNABE:** BUT NOT ENOUGH. THEY BOTH-- I MEAN, HE DID NOT
18 TAKE THE TIME AND EFFORT TO HAVE A, YOU KNOW, THERE WERE
19 INDEPENDENT MEETINGS OF INDEPENDENT PEOPLE BUT TO SIT DOWN AND
20 TO WORK WITH THE HOSPITAL ADVISORY BOARD, THAT CONVERSATION
21 DIDN'T TAKE PLACE. I MEAN, IT'S ALWAYS A TWO-WAY STREET AND
22 THE HOSPITAL ADVISORY BOARD RESPONDED IN A WAY WITH OUTRIGHT
23 REJECTION.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA, CHAIR:** DID THEY PREVENT THAT FROM HAPPENING, DR.
2 GARTHWAITE?

3

4 **SUP. BURKE:** ARE WE TALKING ABOUT THE ADDITION OF THE
5 ADMINISTRATOR OR ARE WE TALKING ABOUT THE COMMUNITY MEMBER OR
6 ARE WE TALKING ABOUT SOMETHING ELSE?

7

8 **SUP. KNABE:** WE'RE TALKING ABOUT THE ORIGINAL...

9

10 **SUP. BURKE:** THE RECOMMENDATION?

11

12 **SUP. KNABE:** NO, THE RECOMMENDATION OF...

13

14 **SUP. MOLINA, CHAIR:** DON? OKAY. LET ME JUST SAY-- THAT'S
15 EXACTLY THE POINT.

16

17 **SUP. BURKE:** CAN I FIND OUT?

18

19 **SUP. MOLINA, CHAIR:** EXCUSE ME, MS. BURKE. THAT'S EXACTLY THE
20 POINT THAT I'M TRYING TO MAKE, IS THAT THIS WHAT IS BEFORE US
21 IS ONLY THE EXPANSION OF THE BOARD, OKAY? NOW, EITHER WE
22 SUPPORT THIS OR WE DON'T SUPPORT THIS.

23

24 **SUP. ANTONOVICH:** THAT'S NOT WHAT IT IS. IT'S MORE THAN THAT.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA, CHAIR:** I UNDERSTAND. THAT'S WHY...

2

3 **SUP. ANTONOVICH:** IT'S THE WHOLE BY-LAWS. IT'S THE FIRST TIME
4 THE BY-LAWS HAVE BEEN BEFORE US.

5

6 **SUP. YAROSLAVSKY:** NO, IT'S THE FIRST TIME. IT WAS CONTINUED
7 TWO WEEKS. THIS IS THE FIRST TIME THE BYLAWS HAVE BEEN BEFORE
8 US.

9

10 **SUP. ANTONOVICH:** FOR A DISCUSSION.

11

12 **SUP. YAROSLAVSKY:** SO THIS IS THE FIRST TIME I HAVE HAD AN
13 OPPORTUNITY TO LOOK AT THE ENTIRE BYLAWS COMPREHENSIVELY. AND
14 I HAVE MORE THAN ONE OR TWO PROBLEMS WITH IT. BUT WHEN I GET A
15 CHANCE TO SPEAK, MAYBE I CAN ARTICULATE THAT.

16

17 **SUP. MOLINA, CHAIR:** I WILL. AND I GAVE YOU EACH A CHANCE. I
18 WAS THE LAST MEMBER. I LET YOU EACH SPEAK FIRST.

19

20 **SUP. YAROSLAVSKY:** BUT YOU'VE ASCRIBED ALL KINDS OF THINGS TO
21 ALL OF US AND WE'RE SITTING HERE LISTENING FOR THE LAST 45
22 MINUTES. THAT'S JUST NOT FAIR, MS. MOLINA.

23

24 **SUP. MOLINA, CHAIR:** 45 MINUTES. OKAY. LET'S GET THE DAMN TIMER
25 OUT. I LET YOU EACH SPEAK FIRST, ALL RIGHT? I WILL NOW SIT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 BACK AGAIN AND LET YOU EACH SPEAK AGAIN AND THEN I WILL GO
2 AHEAD. MR. KNABE, YOU FIRST. GO AHEAD.

3

4 **SUP. KNABE:** WELL, I MEAN, I THINK THAT I TRIED TO ARTICULATE.
5 WHAT I WAS REFERRING TO, SUPERVISOR BURKE, WAS THE
6 RECOMMENDATION THAT CAME BEFORE THIS BOARD AS RELATED TO THE
7 SERVICES, BOTH IN THE BEILENSON HEARING PROCESS...

8

9 **SUP. BURKE:** THE O.B. AND THE PEDIATRICS?

10

11 **SUP. KNABE:** RIGHT. AND THAT WHOLE SITUATION WHERE THERE, I
12 FELT, WAS A LACK OF COOPERATION BETWEEN THE HOSPITAL ADVISORY
13 BOARD AND DR. GARTHWAITE, WHO SITS AS A MEMBER OF THAT. SO
14 THAT WAS THE ISSUE I WAS TALKING ABOUT. ONE, WHERE THERE WAS A
15 DISAGREEMENT BUT THE DISAGREEMENT ON THE OTHER SIDE, WE GOT
16 NOTHING BACK FROM H.A.B. OTHER THAN OUTRIGHT REJECTION AND
17 QUOTES IN THE NEWSPAPER THAT SAID THEY SHOULDN'T DO THIS. I
18 MEAN, WITHOUT THIS-- AND THAT WAS A FAILURE, I THOUGHT, OF DR.
19 GARTHWAITE AND THE H.A.B. NOT WORKING TOGETHER. I CONCUR WITH
20 SUPERVISOR MOLINA THAT SOMEHOW WE NEED TO CLARIFY THIS WORKING
21 RELATIONSHIP. THE CONCERN THAT I HAVE AS IT RELATES TO THIS
22 ONE LITTLE ISSUE BEFORE US TODAY ABOUT THE EXPANSION IS, IF
23 YOU PUT THE C.E.O. AS A VOTING MEMBER, DOES THAT GIVE
24 EVERYBODY AN OPPORTUNITY TO PIT US AS A BOARD AGAINST THE
25 C.E.O.? DOES THE HOSPITAL ADVISORY BOARD SAY, "WELL, HERE, THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 C.E.O. SAYS THIS AND YOU DISAGREE WITH THIS." SO, I MEAN, FROM
2 THAT PARTICULAR STANDPOINT, THOSE KINDS OF ISSUES NEED TO BE
3 ADDRESS AND THEY BE CLARIFIED BECAUSE, AT THE END OF THE DAY,
4 WHILE WE'RE TRYING TO DEAL WITH COMMUNITY NEEDS AND COMMUNITY
5 INPUT, THE REAL ISSUE HERE BEFORE US IS THE CERTIFICATION,
6 J.C.A.H.O. AND C.M.S., AND SOMEHOW I THOUGHT THE PART OF THE
7 H.A.B. WAS TO HELP US WITH THAT PROCESS, WAS TO LOOK AT WHAT
8 WE'RE DOING AS IT RELATES TO TRYING TO SAVE THE HOSPITAL, AND
9 TRYING TO PUT US IN A POSITION THAT J.C.A.H.O. IS GOING TO BE
10 POSITIVE, C.M.S. IS GOING TO BE POSITIVE AND WE MOVE FORWARD
11 WITH THOSE PARTICULAR SERVICES. SO WHATEVER WE DO AND HOWEVER
12 WE DO IT, THOSE ISSUES NEED TO BE CLARIFIED ABOUT THAT WORKING
13 RELATIONSHIP. I MEAN, I'D EVEN GO AS FAR AS, AT SOME POINT
14 MAYBE, I MEAN, I'M NOT SURE THAT YOU SHOULD BE A VOTING MEMBER
15 OF THE HOSPITAL ADVISORY BOARD BECAUSE OF THE POTENTIAL
16 CONFLICT OF YOUR RECOMMENDATIONS AND RESPONSIBILITY TO US,
17 JUST AS I HAVE A PROBLEM WITH THE C.E.O. OF THE HOSPITAL BEING
18 A VOTING MEMBER BECAUSE, CLEARLY, THAT WAS NOT WHAT WE SET UP
19 IN THE BEGINNING. WE WERE LOOKING FOR INDEPENDENT EXPERTS IN
20 HOSPITAL OPERATION. I MEAN, I AGREE THAT WE NEED TO, YOU KNOW,
21 WORK WITH THE MEMBERS OF CONGRESS AND OTHERS BUT THEY HAVE NO
22 EXPERIENCE IN OPERATING A HOSPITAL, JUST LIKE WE DON'T, AND SO
23 WE WERE LOOKING FOR THAT EXTRA STEP, THAT EXTRA POTENTIAL
24 INDEPENDENCE AS AN OPERATING BODY. SO I THINK WE NEED THE TWO



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 WEEKS, I AGREE WITH SUPERVISOR MOLINA, TO CLARIFY THOSE
2 ISSUES.

3

4 **DR. THOMAS GARTHWAITE:** CAN I JUST MAKE TWO QUICK COMMENTS. ONE
5 IS THAT, YOU KNOW, I TAKE SOME RESPONSIBILITY. I WENT TO THE
6 HOSPITAL ADVISORY BOARD IN JULY AND TOLD THEM THAT I FELT, I
7 WAS UNDER THE OBLIGATION FOR PROVIDING RECOMMENDATIONS IN
8 AUGUST AND THAT WE NEEDED THEIR INVOLVEMENT AND PLEASE COME.
9 AND I THINK I ASSUMED, BECAUSE DR. FLORES AND MR. LOCK CAME TO
10 SOME OF THE MEETINGS THAT WE HAD, THAT THEY UNDERSTOOD THAT
11 THIS WAS ABOUT PROVIDING A RECOMMENDATION. WHEN WE WENT BACK
12 AND TRIED TO RECONSTRUCT THE COMMUNICATION FAILURES, I MEAN,
13 THEY THOUGHT THAT THESE WERE GOING TO BE A SERIES OF DIFFERENT
14 POSSIBILITIES, NOT A CONCRETE RECOMMENDATION. SO I THINK THAT
15 THEY DID NOT CALL AN EMERGENCY MEETING OF THE H.A.B., WHICH
16 REALLY WOULD HAVE BEEN MUCH MORE APPROPRIATE SO THAT WE COULD
17 GET THEIR FULL INPUT PRIOR TO THAT. SO I THINK THIS IS JUST
18 BUSY PEOPLE MISCOMMUNICATING AND I REGRET THAT IT HAPPENS BUT
19 I THINK THAT'S LEGITIMATELY WHAT HAPPENED THERE. AND THE
20 SECOND THING IS THAT, YOU KNOW, THE HOSPITAL ADVISORY BOARD IS
21 FULL OF CONFLICT, THAT THE PRESIDENT OF DREW AND THE HEAD OF
22 THE PROFESSIONAL STAFF ASSOCIATION, MYSELF, C.E.O. ARE ALL, TO
23 A LARGE DEGREE, CONFLICTED AND I SUPPOSE PROBABLY EVEN THE
24 HEAD OF THE UNION REPRESENTATIVE ARE VERY MUCH CONFLICTED
25 THERE AND THEY DO NOT MEET YOUR INDEPENDENCE TESTS.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** MR. YAROSLAVSKY.

3

4 **SUP. YAROSLAVSKY:** MR. JANSSEN, I ASKED A QUESTION ABOUT 40
5 MINUTES AGO THAT WAS RELATED TO THREE DIFFERENT PEOPLE AS TO
6 WHO PRIMARILY PARTICIPATED IN THE DRAFTING OF THE BYLAWS THAT
7 ARE NOW BEFORE US. COULD YOU TELL ME WHAT YOU HAVE LEARNED?

8

9 **C.A.O. JANSSEN:** YES. THANK YOU, MADAM CHAIR, SUPERVISOR. IN
10 THE INTERIM, I TALKED TO ANITA LEE, COUNTY COUNSEL, WHO HELPED
11 WRITE THE BYLAWS. THE SUBCOMMITTEE THAT WAS CHARGED WITH
12 WORKING WITH HER ON THE BYLAWS WAS HANK WELLS AND KATHY OCHOA.
13 SHE SAID THE CHAIR, HECTOR FLORES, HAD VERY LITTLE TO DO WITH
14 THE CHANGES IN THE BYLAWS. WHAT I SUGGESTED TO HER, AS A
15 RESULT OF THAT DISCUSSION, THAT IT WOULD BE HELPFUL IF SHE
16 PROVIDED FOR YOUR BOARD IN YOUR NEXT DISCUSSION AN EXPLANATION
17 OF WHY THE RECOMMENDATIONS WERE CHANGED FROM FEBRUARY AND WHO
18 MADE THE RECOMMENDATION. FOR EXAMPLE, THE ISSUE OF MAKING THE
19 EXECUTIVE OFFICER OF M.L.K. A VOTING MEMBER CAME FROM HANK
20 WELLS. HANK WELLS IS A HOSPITAL EXPERT AND, ACCORDING TO HANK,
21 HE HAS, IN THAT CAPACITY, BOTH BEEN A VOTING MEMBER AND NOT A
22 VOTING MEMBER OF A GOVERNING BOARD. SO IT WAS HIS SUGGESTION
23 THAT THAT POSITION BE A VOTING MEMBER. YOU HAVE YOUR
24 PROFESSIONAL ASSOCIATION, A VOTING MEMBER. YOU HAVE CONFLICTS,
25 YOU HAVE KATHY OCHOA A VOTING MEMBER. YOU HAVE CONFLICTS ALL



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 OVER THE PLACE, AS TOM JUST INDICATED. THE ISSUE OF EXPANDING
2 THE BOARD TO THE ADDITIONAL TWO OR THREE MEMBERS CAME FROM
3 SYLVIA DREW IVY, A MEMBER OF THE BOARD, AS A WAY THAT YOUR
4 BOARD COULD ADD COMMUNITY REPRESENTATION IF YOU WANTED TO. SO
5 I THINK IT WOULD BE VERY HELPFUL TO THE DISCUSSION, BECAUSE
6 THERE IS A LOT OF CONFUSION, SOME UNDERCURRENT ABOUT WHAT IS
7 OR IS NOT GOING ON, IF SHE PROVIDES, FOR YOUR CONSIDERATION AT
8 THE NEXT MEETING, EXACTLY WHAT THE CHANGES WERE, WHO
9 RECOMMENDED THEM AND WHY. I THINK THAT WOULD HELP THE
10 EXPLANATION-- THE DISCUSSION A LOT.

11

12 **SUP. YAROSLAVSKY:** ALL RIGHT. I ASKED A VERY SIMPLE QUESTION OF
13 DR. GARTHWAITE AND I DON'T THINK HE SHOULD BE PUNISHED OR
14 SCOLDED FOR ANSWERING MY QUESTION BUT I GUESS THAT'S THE WAY
15 IT IS. MY QUESTION TO HIM WAS, WHAT ARE HIS-- HE IS THE ONE
16 WHO IS GOING TO HAVE TO LIVE WITH THE STRUCTURE FAR MORE THAN
17 WE. HE IS THE ONE, OPERATIONALLY, DAY TO DAY. HE AND HIS STAFF
18 ARE GOING TO HAVE TO WORK WITH THIS STRUCTURE. AND IT'S
19 IMPORTANT FOR ME, IF NOT FOR ANYBODY ELSE, IT'S IMPORTANT FOR
20 ME TO KNOW HOW MY DIRECTOR OF HEALTH FEELS ABOUT THE
21 STRUCTURE. AND, IF HE HAS A PROBLEM WITH IT, NOTWITHSTANDING
22 WHAT THE OTHER 11 OR 12 MEMBERS OF THE H.A.B. HAVE-- THEIR
23 OPINION IS, I WANT TO KNOW ABOUT IT, BECAUSE NONE OF THE OTHER
24 11 ARE PAID TO DO DR. GARTHWAITE'S JOB. AND THEN I CAN MAKE A
25 JUDGMENT WHETHER DR. GARTHWAITE IS BEING OVERLY SENSITIVE OR



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 OVERLY DEFENSIVE OR OVERLY ANAL OR WHETHER HE'S GOT A POINT.
2 AND I THINK IT'S IMPERATIVE THAT WE HAVE YOUR INPUT. AND I
3 DON'T HAVE A PROBLEM IF IT DIFFERS FROM THE OTHER MEMBERS OF
4 THE BOARD. YOU WERE THE ONLY PERSON ON THE-- OBVIOUSLY, ON
5 THE-- ON YOUR RECOMMENDATION TO SUPPORT YOUR OWN
6 RECOMMENDATION. NOW, I DO HAVE PROBLEMS WITH WHAT'S HAPPENING
7 OVER THERE. I MEAN, I'VE HEARD MORE THAN RUMORS. MY
8 INFORMATION NOW TELLS ME THAT THEY ARE NOT GOING TO MAKE AN
9 ALTERNATIVE RECOMMENDATION TO YOUR AUGUST-- WAS IT AUGUST 5TH
10 MEMORANDUM TO THE BOARD OR WHATEVER THE DATE WAS ON THE
11 PROPOSED RESTRUCTURING AT-- FURTHER RESTRUCTURING AT M.L.K.
12 AND THAT THEY'RE GOING TO BLAME IT ON THE LACK OF RESOURCES.
13 THEY'RE JUST GOING TO STONEWALL THE REQUEST THAT THIS BOARD
14 MADE IN A MOTION ASKING ALL COMERS, IF YOU HAVE ANY
15 SUGGESTIONS, ANY ALTERNATIVES TO DR. GARTHWAITE'S PROPOSALS,
16 MAKE THEM BY SEPTEMBER 30TH, I THINK WAS THE DATE WE SET
17 FORTH, MAYBE IT WAS A WEEK LATER. AND MY INFORMATION NOW IS
18 THEY'RE NOT GOING TO MAKE ANY SUCH RECOMMENDATION AND I GUESS
19 ALL THE EXPERTISE THAT ALL OF THESE GREAT EXPERTS THAT WE HAVE
20 ALL PUT ONTO THAT HOSPITAL ADVISORY BOARD DON'T HAVE
21 SUFFICIENT EXPERTISE TO OFFER EVEN A CONCEPTUAL ALTERNATIVE TO
22 WHAT YOU'VE PROPOSED. BUT THAT'S NOT THE WAY THEY'RE GOING TO
23 SPIN IT, THAT'S NOT THE WAY THEY'RE GOING TO COMMUNICATE IT.
24 THEY'RE NOT GOING TO SAY, "WE JUST DON'T HAVE ANY OTHER IDEAS,
25 WE DON'T KNOW WHAT TO DO, IT'S A MESS," OR WHATEVER THE--



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ONE'S OPINION MIGHT BE. THEY'RE GOING TO SAY, "THE REASON WE
2 CAN'T COME UP WITH AN IDEA IS BECAUSE WE DON'T HAVE THE
3 RESOURCES." REMEMBER THEY CAME TO THIS BOARD AND THEY WANTED
4 THEIR OWN ATTORNEY, THEY WANTED, YOU KNOW, SEVERAL HUNDRED
5 THOUSAND DOLLARS IN STAFFING. THEY WANTED TO BE A SHADOW
6 HEALTH DEPARTMENT TO YOU. THAT'S NOT WHAT THIS WAS DESIGNED TO
7 BE. MAYBE THAT'S WHAT WE'LL DO WHEN WE GET-- IF AND WHEN WE
8 GET TO THE HEALTH AUTHORITY CONCEPT BUT THAT'S NOT WHAT WE HAD
9 HERE. THE OTHER THING IS, I'LL JUST GET IT OUT RIGHT NOW, FROM
10 MY POINT OF VIEW, I DON'T FEEL COMFORTABLE THAT I'M A MEMBER
11 OF A BOARD THAT IS OPERATING A HOSPITAL THAT'S LOST ITS
12 ACCREDITATION. IT IS THE MOST URGENT THING THAT WE NEED TO
13 FIX, IS TO GET THAT ACCREDITATION BACK AND I DON'T BELIEVE
14 THAT WE NEED TO SET UP A GROUP OF DEBATING SOCIETIES. THIS--
15 WE-- I DID NOT HAVE IN MIND TO SET UP THE HOUSE OF LORDS WHEN
16 WE SET UP THE HOSPITAL ADVISORY BOARD, TO RUMINATE, TO
17 DELIBERATE, TO TAKE OUR TIME. YOU'VE GOT A TEST TO PASS BEFORE
18 THE END OF THIS YEAR, DON'T YOU, DR. GARTHWAITE, YOUR
19 DEPARTMENT DOES, YOUR HOSPITAL?

20

21 **DR. THOMAS GARTHWAITE:** SEVERAL.

22

23 **SUP. YAROSLAVSKY:** SEVERAL TESTS TO PASS. AND, JUST JUDGING
24 FROM THE LAST TIME WE HAD A GIVE-AND-TAKE HERE WITH MEMBERS OF
25 THE HOSPITAL ADVISORY BOARD, WHICH I THINK WAS IN AUGUST,



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 TIME-- TIME IS NOT AN ISSUE FOR THEM. WELL, TIME IS AN ISSUE
2 FOR ME, UNLESS I'M MISREADING WHAT I'M HEARING FROM YOU AND
3 FROM THE FEDERAL AUTHORITIES AND EVERYBODY WHO HAS BEEN
4 INVOLVED IN THIS PROCESS IS THAT DECEMBER OR THEREABOUTS,
5 C.M.S., THE FEDERAL CENTER FOR MEDICAID/MEDICARE SERVICES, THE
6 ARM OF THE DEPARTMENT OF HEALTH WHICH IS GOING TO DETERMINE
7 WHETHER WE'RE PASSING OR FAILING, IS GOING TO COME IN AND DO
8 ANOTHER REVIEW OF KING DREW MEDICAL CENTER.

9

10 **DR. THOMAS GARTHWAITE:** RIGHT.

11

12 **SUP. YAROSLAVSKY:** SO I THINK IT'S NOT OUR VISION, CERTAINLY
13 NOT MY VISION THAT'S CHANGED. WHEN WE SET UP THE H.A.B., AND I
14 REMEMBER TALKING TO DOCTOR-- TO HANK WELLS ABOUT IT WHEN HE
15 FIRST CAME HERE FROM NAVIGANT, WHEN HE FIRST GAVE HIS REPORT,
16 I THINK IN JANUARY OF THIS YEAR, THAT THE PURPOSE OF THE
17 H.A.B. WAS TO GIVE-- WAS TO GIVE YOU SOME EXPERT OPINION. NOT
18 THAT NOBODY WANTS COMMUNITY OPINION BUT THAT WASN'T THE
19 PURPOSE OF THE H.A.B. THERE'S PLENTY OF COMMUNITY INPUT BUT WE
20 DON'T NEED TO HAVE COMMUNITY INPUT AT EVERY VENUE SO THAT THE
21 EXPERT VIEWS DON'T SURFACE. IT'S INTERESTING TO ME. I LOVE
22 KATHY OCHOA. I THINK SHE'S INCREDIBLE. BUT IF SHE'S DRIVING
23 THE BYLAW ISSUE, IT EXPLAINS TO ME SOME OF THE THINGS THAT ARE
24 IN HERE, AND I RESPECT HER OPINION BUT I KNOW SHE COMES FROM
25 THE POINT OF VIEW SHE COMES FROM, JUST AS I COME FROM A POINT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 OF VIEW. I DON'T KNOW HANK WELLS AS WELL. I DON'T KNOW WHAT
2 HIS-- WHERE HE'S COMING FROM BUT I DO KNOW THAT, IF YOU LOOK
3 AT THIS DOCUMENT FROM BEGINNING TO END, IT IS DIFFERENT THAN
4 WHAT I THOUGHT WE WERE SETTING UP WHEN WE WERE SETTING IT UP.
5 NOW, THERE IS SOME VALUE TO THIS DOCUMENT. I THINK IT'S THE
6 KIND OF-- SOME OF THE LANGUAGE THAT'S IN HERE IS THE KIND OF
7 THING THAT YOU MIGHT WANT TO INCORPORATE WHEN WE SET UP THE
8 HEALTH AUTHORITY. THAT'S-- I WOULD ALSO LIKE TO SEE US CONFINE
9 IT MORE TO PEOPLE WHO ARE KNOWLEDGEABLE IN THE FIELD THAN NOT.
10 OTHERWISE, IT'S OF LITTLE VALUE TO US OR TO YOU BUT I THINK
11 IT'S CRITICAL THAT WE UNDERSTAND EACH OTHER AND I THINK IT'S
12 CLEAR THAT WE UNDERSTAND WHAT YOUR LIMITATIONS ARE OR WHAT
13 YOUR CONCERNS ARE AND HOW YOU THINK THIS MAY LIMIT YOUR
14 ABILITY TO DO YOUR JOB, BECAUSE I DON'T WANT YOU COMING BACK
15 HERE IN DECEMBER OR NOVEMBER SAYING, "WELL, YOU KNOW, I WAS
16 RETICENT TO RAISE MY CONCERNS BECAUSE I WAS BEING-- I DIDN'T
17 KNOW, YOU KNOW, I COULDN'T COUNT VOTES AND I WAS RETICENT TO
18 TELL YOU MY HONEST OPINION," ONLY TO FIND OUT THAT, IF YOU HAD
19 TOLD US YOUR HONEST OPINION, WE MIGHT HAVE MADE YOUR JOB A LOT
20 EASIER. SO I THINK YOU JUST GOT TO CALL THEM AS YOU SEE THEM
21 AND WE CAN MAKE A JUDGMENT AFTER THAT WHETHER WE AGREE WITH
22 YOU OR NOT. THAT'S-- YOU'RE A BIG BOY AND WE'RE ALL BIG BOYS
23 AND GIRLS. WE'LL DEAL WITH IT AT THAT POINT. BUT IF YOU ARE
24 BEING MUZZLED OR IF YOU INFER THAT YOU'RE NOT BEING ASKED NOT
25 TO SPEAK YOUR MIND, THEN IT'S A WASTE OF YOUR TIME, IT'S A



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WASTE OF OUR MONEY AND, FRANKLY, I THINK, IN THE LAST FEW
2 MONTHS, YOU'VE SPOKEN YOUR MIND MUCH MORE CLEARLY AND
3 COGENTLY, AND CONCISELY. NOT THAT I AGREE WITH EVERYTHING YOU
4 SAID AND CERTAINLY NOT THAT EVERYBODY ELSE HAS AGREED WITH
5 EVERYTHING YOU'VE SAID BUT AT LEAST YOU'VE GOT-- YOU'RE
6 COMMUNICATING TO US A DIRECTION AND A SPECIFIC FOCUSED
7 DIRECTION. AND I THINK THAT'S A BREATH OF FRESH AIR IN THIS
8 DEPARTMENT, AND IT'S A BREATH OF FRESH AIR FOR US. WHETHER
9 IT'S ENOUGH, YOU KNOW, TIME WILL TELL BUT I THINK IT'S
10 CRITICAL THAT WE HAVE THAT AND I DON'T WANT TO DO ANYTHING
11 THAT GOES BACKWARDS IN THAT REGARD. YOU READ THESE BYLAWS, AS
12 I DON'T THINK I DISCUSSED IT WITH YOU, BUT YOU READ THESE
13 BYLAWS AND I HAVE, AND I JUST DIDN'T KNOW WHERE THEY CAME
14 FROM. THE FIRST SET OF BYLAWS I GOT, I DIDN'T KNOW WHAT IT WAS
15 WORKING OFF OF, SO I ASKED FOR A LINED-OUT VERSION, WHICH DR.
16 FLORES WAS KIND ENOUGH TO SEND. I GUESS I SHOULD HAVE TAKEN
17 TYPING II BECAUSE I CAN'T READ THESE MARGINALIZED COMMENTS,
18 BUT I THINK I FIGURED IT OUT. THERE ARE A NUMBER OF CHANGES
19 THAT HAVE BEEN MADE, NOT FUNDAMENTAL. THEN I REALIZED, I NEVER
20 SAW THE ORIGINAL DOCUMENT THAT HE AMENDED OR THAT YOUR BOARD,
21 THE H.A.B., AMENDED. NEVER SAW IT. THERE WAS A REPORT THAT THE
22 C.A.O. HAS PROVIDED FOR US IN FEBRUARY, I BELIEVE, IN
23 CONJUNCTION WITH THE NAVIGANT REPORT AND WHAT HAVE YOU AND IT
24 OUTLINED IT IN LAYMAN'S LANGUAGE AND THEN IT GOT TRANSLATED
25 INTO THIS. I DIDN'T REALIZE THAT TWO WEEKS AGO WHEN THIS WAS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 BEFORE US THEN. ACTUALLY, I DIDN'T REALIZE THIS UNTIL YOU AND
2 I MET TO DISCUSS THIS YESTERDAY. NOW IT MAKES A LOT MORE-- IT
3 DOESN'T MAKE MORE SENSE, AT LEAST IT EXPLAINS WHERE WE ARE. SO
4 I THINK THE TIME, IF IT'S TWO WEEKS OR THREE WEEKS, WHATEVER
5 WE HAVE, IF YOU CAN HELP US FOCUS ON THAT, WORK WITH THE
6 COUNTY COUNSEL, HOWEVER YOU'RE GOING TO DO-- JUST FOCUS US ON
7 THIS. MUCH OF THIS IS BOILERPLATE. SOME OF IT IS NOT. I DON'T
8 BELIEVE WE OUGHT TO HAVE 18 MEMBERS OF AN H.A.B. I WAS
9 CONCERNED WHEN WE GOT IT UP TO-- WHAT DID WE ORIGINALLY
10 APPOINT? 9? 7 TO 9? THIS IS GOING TO BE THE SIZE-- BIGGER THAN
11 THE LOS ANGELES CITY COUNCIL. 13 NOW. BUT ORIGINALLY, IT WAS--
12 WE APPOINTED-- WE APPROVED SOME 7, 8 OR 9 PEOPLE ORIGINALLY.
13 DID WE APPROVE THE OTHER SIX?

14

15 **C.A.O. JANSSEN:** YEAH. THE SIZE WAS 13 AT THE OUTSET. THERE
16 WERE 7 THAT WERE APPROVED IN FEBRUARY AND THEN THE REST WERE
17 ADDED LATER SO IT STARTED AS 13.

18

19 **SUP. YAROSLAVSKY:** WHO ADDED-- DID WE APPROVE THE ADDITIONAL
20 ONES?

21

22 **C.A.O. JANSSEN:** NO, YOU'VE APPROVED ALL THE APPOINTMENTS, YES.

23

24 **SUP. YAROSLAVSKY:** ALL OF THEM. SO I HAVE A NUMBER OF CONCERNS
25 BUT I'LL WAIT AND SEE WHAT YOU COME UP WITH AND WHAT OTHERS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 COME UP WITH. YOU'RE NOT THE ONLY ONE THAT HAS THREE WEEKS TO
2 WORK THIS OVER. BUT, ANYWAY, THAT'S MY VIEW AND MY FOCUS RIGHT
3 NOW, MEMBERS, IS GETTING THROUGH THIS C.M.S. REVIEW. AND ALL
4 OF THIS IS, FRANKLY, NOT A GOOD EXPENDITURE OF MY TIME OR YOUR
5 TIME TO SPEND AN HOUR AND A HALF, TWO HOURS HERE THIS MORNING
6 ARGUING ABOUT BYLAWS FOR AN ADVISORY COMMITTEE WHEN YOU'RE
7 FACING GUILLOTINE, WE'RE ALL FACING THE GUILLOTINE IN THE NEXT
8 60 TO 90 DAYS.

9

10 **SUP. MOLINA, CHAIR:** OKAY. THAT WAS 8 MINUTES, IT WASN'T 40
11 MINUTES BEFORE AND IT HASN'T BEEN 2-1/2 HOURS JUST ON THIS
12 ISSUE. MS. BURKE, YOU'RE NEXT.

13

14 **SUP. BURKE:** I WASN'T ASKING TO BE HEARD AGAIN BUT I'LL REPEAT
15 WHAT I SAID. I DO THINK THAT THERE HAS TO BE A MECHANISM TO
16 EVALUATE COMMUNITY NEED AND THAT IS ONE ROLE WHERE PEOPLE WHO
17 ARE PART OF THE COMMUNITY, WHO HAVE THE EXPERTISE, CAN
18 DETERMINE EXACTLY THE SERVICES THAT ARE NEEDED AND THAT INPUT,
19 I DO THINK, IS IMPORTANT.

20

21 **SUP. MOLINA, CHAIR:** I WOULD AGREE.

22

23 **DR. THOMAS GARTHWAITE:** AGREE.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA, CHAIR:** DR. GARTHWAITE, I'M TRYING TO TALK TO YOU
2 AND I'M NOT SCOLDING YOU, SO LET'S GO THROUGH THIS ONE MORE
3 TIME, I'M GOING TO DO IT IN 3 MINUTES, NOT IN THE 8 MINUTES
4 THAT SUPERVISOR-- I DO THINK THERE'S AN UNDERCURRENT HERE AND
5 IT'S ALSO WITHIN THE DEPARTMENT OF-- AND I THINK WE WANT TO
6 UNDERSTAND. C.M.S. ALSO CRITICIZED US, IF I REMEMBER
7 CORRECTLY, ON THE ISSUE OF GOVERNANCE. IT IS ONE OF THE
8 RESPONSIBILITIES THAT WE HAVE AS WELL. IT ALSO-- AND NAVIGANT
9 CAME IN AND MADE A RECOMMENDATION WITH REGARD TO THE ISSUES OF
10 GOVERNANCE AS THE ADVISORY. SO WE'RE NOT OFF TRACK. IT MAKES
11 IT SOUNDS LIKE WE'RE SPENDING A LOT OF TIME ON SOMETHING THAT
12 IS INSIGNIFICANT BUT, IF I REMEMBER CORRECTLY, IT WAS PART OF
13 THE ISSUES THAT WE NEEDED TO ADDRESS.

14

15 **DR. THOMAS GARTHWAITE:** THAT'S CORRECT.

16

17 **SUP. MOLINA, CHAIR:** SO LET'S PUT OURSELVES BACK ON TRACK. NOW,
18 THERE IS NO DOUBT THAT DETAILS LIKE BYLAWS CAN BE A VERY
19 COMPLICATED ISSUE, IF YOU WANT. I'VE BEEN INVOLVED IN
20 ORGANIZATIONS WHERE YOU CAN SPEND FOREVER CLARIFYING WHAT IS
21 "IS", RIGHT? WE DON'T WANT TO GO THAT ROUTE. WHAT WE WANT TO
22 DO IS CREATE A BETTER UNDERSTANDING OF OUR RESPONSIBILITIES
23 AND DUTIES TO EACH OTHER. WHAT I WAS TRYING TO SAY BEFORE IS I
24 THINK YOU NEED TO TELL US-- WE'VE HEARD FROM NAVIGANT, WE'VE
25 HEARD FROM C.M.S. ABOUT THE ISSUES OF GOVERNANCE. IF THIS IS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 NOT A MODEL THAT IS GOING TO WORK FOR YOU, WE NEED TO KNOW. IF
2 THERE IS A BETTER MODEL, YOU NEED TO LET US KNOW AND YOU NEED
3 TO WORK IN CONCERT WITH NAVIGANT AND THE ADVISORY BECAUSE THE
4 ISSUES OF GOVERNANCE ARE GOING TO CONTINUE. IT WAS THE
5 UNDERSTANDING FOR MANY OF US THAT THIS WAS THE BEGINNING OF
6 WHAT WE WOULD INSTITUTE AND I THINK WE SAID IT WAY BACK WHEN
7 WE WERE FIRST PROPOSED THIS ISSUE, WHICH I THINK WAS FEBRUARY
8 OF LAST YEAR-- OF THIS YEAR AND BASICALLY WE SAID IT MAY BE A
9 MODEL THAT MIGHT WORK IN SOME OF OUR OTHER HOSPITALS, THAT
10 RIGHT NOW WE WERE LEAVING IT EXCLUSIVELY HERE TO SEE HOW IT
11 WOULD WORK. BUT I DO GET A SENSE, AND I WANT TO UNDERSTAND IT
12 AS MUCH AS ANYBODY ELSE, AS TO WHAT IS OUR RELATIONSHIP AND
13 YOUR RELATIONSHIP. SO WE DO NEED THAT CLARIFICATION. I DON'T
14 KNOW THAT IT'S IN THE DETAILS OF THE BYLAWS. IT MAY BE. I
15 DON'T KNOW. BUT WE DO NEED A FRAMEWORK FROM WHICH WE CAN GET A
16 BETTER UNDERSTANDING OF HOW WE'RE GOING TO DO IT. IF THERE ARE
17 CERTAIN PEOPLE THAT THIS BOARD DOESN'T SUPPORT, IF THERE IS
18 CERTAIN INPUT, AS YOU SAID, YOU KNOW, WHAT IS COMMUNITY? SOME
19 PEOPLE MIGHT LOOK AT COMMUNITY PEOPLE AS TO BE COMMUNITY
20 ADVOCATES. YOU SAY COMMUNITY EXPERTISE IN THE AREA OF MANAGING
21 OR RUNNING A HOSPITAL. I THINK THOSE CLARIFICATIONS NEED TO BE
22 MADE BECAUSE, AT THE END OF THE DAY, WE HAVE ONE
23 UNDERSTANDING, YOU HAVE ONE UNDERSTANDING, THE H.A.B. HAS
24 ANOTHER UNDERSTANDING AND, AT THE END OF THE DAY, C.M.S. IS
25 GOING TO COME IN AND SAY, "YOU'VE NOT ADDRESSED THE ISSUES OF



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 GOVERNANCE." SO, IN TWO WEEKS, COULD YOU KIND OF PUT IT
2 TOGETHER? AND I THINK THAT WHAT WE NEED TO HAVE A CLEAR
3 UNDERSTANDING IS EITHER WE'RE GOING TO SUPPORT THEM OR NOT,
4 BECAUSE I COULD JOIN WITH SUPERVISOR ANTONOVICH AND I WOULD
5 RATHER BE HONEST WITH THEM AND SAY, "DON'T WASTE YOUR TIME
6 ADVISING US OR GIVING US ADVICE" IF, IN FACT, WE'RE NOT GOING
7 TO UTILIZE THEM TO THE EXTENT THAT WE SHOULD. I WOULD RATHER
8 HAVE THAT KIND OF STRAIGHTFORWARD AND HONEST RELATIONSHIP.
9 THIS STUFF ABOUT, YOU KNOW, IT'S ALL OVER THE PLACE. I SAID IT
10 AS CLEARLY AND AS PLAINLY AS I COULD. YOU WANT "SWEETIE PIE"
11 ON THE END OF IT? I CAN DO THAT, TOO.

12

13 **SUP. KNABE:** THAT WAS 6-1/2 MINUTES.

14

15 **DR. THOMAS GARTHWAITE:** NO, I APPRECIATE THAT.

16

17 **SUP. MOLINA, CHAIR:** YOU WANT SWEETIE PIE ON THAT, TOO, DON?
18 GOOD.

19

20 **DR. THOMAS GARTHWAITE:** I WAS JUST GOING TO SAY THAT I THINK
21 THAT-- A COUPLE THINGS. SINCE THE ISSUES WE HAD AROUND THE
22 RECOMMENDATIONS AND I THINK SOME POOR COMMUNICATION. SEVERAL
23 THINGS THAT WE'VE DONE RECENTLY GIVE ME ENCOURAGEMENT AND I
24 THINK HAVE BROUGHT OUT THE USEFULNESS OF THIS BOARD. ONE HAS
25 BEEN THAT DR. CHERNOFF AND I DISCUSSED CLINICAL ISSUES AND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WHICH ONES WE SHOULD BRING FORWARD TO THE BOARD WITH HECTOR
2 FLORES-- DR. FLORES PROBABLY ONCE A WEEK AND BRING HIM UP TO
3 DATE ON WHAT'S GOING ON IN THE CLINICAL ARENA. AND THAT'S BEEN
4 VERY HELPFUL. HE'S HAD VERY GOOD THOUGHTFUL SUGGESTIONS AND WE
5 VALUE HIS EXPERTISE. AND I'LL BE VERY CLEAR ON THAT. SECONDLY,
6 WE HAD A, QUOTE, "EMERGENCY MEETING" OR A RAPID CALL ON THE
7 CAPITAL ASSET ISSUE AND WE GOT, I THINK, VERY GOOD
8 SUGGESTIONS. IT BROUGHT TO US A DIFFERENT POINT THAN WE WOULD
9 HAVE GOTTEN WITHOUT THE EXPERT HELP THERE AND I THINK THE MOST
10 RECENT DISCUSSION IN CLOSED SESSION ON THE QUALITY REPORT FROM
11 DR. KAISER'S GROUP WAS ALSO VERY SUBSTANTIVE AND IS IN THE
12 DIRECTION THAT I WOULD-- I DEFINITELY WOULD VALUE-- I
13 DEFINITELY VALUE AND LOOK FOR HELP IN IN THOSE AREAS SO...

14

15 **SUP. MOLINA, CHAIR:** THOSE ARE THE THINGS YOU NEED TO BRING TO
16 US AND JUST, LIKE, SAY, "YEAH, THIS IS WHAT I NEED AND THIS IS
17 WHAT WE WANT" BECAUSE WE HAVE TO HAVE A BETTER UNDERSTANDING.
18 MR. JANSSEN, DID YOU WANT TO ADD SOMETHING? (LAUGHTER).

19

20 **C.A.O. JANSSEN:** WE'LL PREPARE THE EXPLANATION OF WHY THE
21 CHANGES WERE MADE...

22

23 **SUP. MOLINA, CHAIR:** ALL RIGHT WITH THE LAWYERS AS WELL. AND
24 THEN DR. GARTHWAITE IS GOING TO PREPARE A REPORT AT LEAST ON
25 THE FORMATTING OF HOW WE'RE GOING TO INTERFACE WITH EACH



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 OTHER. VERY GOOD. ALL RIGHT. THIS ITEM NOW IS CONTINUED UNTIL
2 THE SECOND MEETING IN OCTOBER, IS THAT CORRECT? OCTOBER THE
3 11TH. THANK YOU SO MUCH. ALL RIGHT. THAT WAS ITEM-- WHAT? 48.

4

5 **SUP. ANTONOVICH:** DR. GARTHWAITE, BEFORE YOU LEAVE, ON...

6

7 **SUP. MOLINA, CHAIR:** OH, I'M SORRY. DR. GARTHWAITE.

8

9 **SUP. ANTONOVICH:** ON THE NEXT ITEM, DR. GARTHWAITE, ON ITEM 57,
10 THIS IS THE ISSUE RELATIVE TO CAPITAL PROJECTS.

11

12 **SUP. MOLINA, CHAIR:** OH, OKAY. THAT'S A REPORT THAT HAS BEEN
13 SUBMITTED, ON ITEM 57.

14

15 **SUP. ANTONOVICH:** 57. QUESTION: IS-- WILL THE CAPITAL PROJECTS
16 OR THE REFURBISHMENTS THAT ARE RELATED TO STATE LICENSING AND
17 ACCREDITATIONS, WHICH WERE SEVERE ENOUGH TO PLACE OLIVE VIEW
18 AND U.S.C. MEDICAL CENTER AND HARBOR AND OTHER CLINICS IN
19 JEOPARDY OF LOSING ACCREDITATION, ARE THESE THE CAPITAL
20 PROJECTS THAT ARE BEING RECOMMENDED?

21

22 **DR. THOMAS GARTHWAITE:** THE QUESTION IS, ARE THERE...

23



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** ARE THESE THE PROJECTS THAT ARE BEING
2 RECOMMENDED TO PREVENT THE LOSS OF ACCREDITATION TO OUR OTHER
3 FACILITIES?

4

5 **DR. THOMAS GARTHWAITE:** I DON'T-- I DON'T BELIEVE THAT THERE
6 ARE ANY THAT ARE ABSOLUTELY CRITICAL ACCREDITATION. ALL OF OUR
7 FACILITIES, EXCEPT KING DREW, HAVE RECENTLY SUCCESSFULLY
8 PASSED JOINT COMMISSION ACCREDITATION AND I'M NOT AWARE THAT
9 ANY OF THOSE WERE CONTINGENT ON CAPITAL PROJECTS. I DON'T
10 BELIEVE THAT THEY'RE ABSOLUTELY NECESSARY BUT, AS YOU KNOW,
11 THERE'S CONTINUED EVOLUTION OF THE STANDARDS AND SO A BUILDING
12 THAT MET ACCREDITATION LAST YEAR MAY NOT MEET IT THE NEXT
13 TIME, SO WE HAVE TO BE VERY ATTUNED TO THAT. AS WELL AS
14 MAINTENANCE.

15

16 **SUP. ANTONOVICH:** RIGHT. IS THE DEPARTMENT'S STRATEGIC PLAN,
17 DOES IT INCLUDE FACILITIES THAT WILL BE PROPOSED FOR CLOSURES
18 OR HOW THE OPERATIONS OF THE DEPARTMENT WILL BE ALTERED?

19

20 **DR. THOMAS GARTHWAITE:** AT THE CURRENT TIME, WE ARE NOT
21 ENTERTAINING CLOSURE OF ANY OF OUR FACILITIES, PER SE. AS YOU
22 KNOW, WE HAD PREVIOUSLY CLOSED SEVERAL HEALTH CLINICS AND A
23 VARIETY OF OTHER THINGS BUT OUR CURRENT STRATEGIC PLAN IS NOT
24 PARTICIPATING ANY CLOSURES IN THE NEAR FUTURE.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** ARE THERE ANY OF THE RECOMMENDATIONS IN YOUR
2 JUNE 2002 STRATEGIC PLAN BEING IMPLEMENTED?

3

4 **DR. THOMAS GARTHWAITE:** WELL, YEAH. WE CONTINUE TO WORK ON-- ON
5 THE JUNE 2002 STRATEGIC PLAN. I THINK CERTAINLY ONE OF THE
6 CHALLENGES HAS BEEN THE EFFICIENCIES THAT KING DREW MEDICAL
7 CENTER BASED ON ALL THE OTHER-- ON THE OTHER ISSUES, BUT I
8 THINK THAT, AS WE RE-LOOK AT THE STAFFING PLAN FOR THAT
9 MEDICAL CENTER AND THE OTHER THINGS WE'RE DOING THERE, WE DO
10 HAVE THAT IN MIND AND I THINK YOU'LL BE ABLE TO SEE THAT OVER
11 THE NEXT THREE TO SIX MONTHS AS WE REVIEW THAT STAFFING PLAN.

12

13 **SUP. ANTONOVICH:** WHEN WILL THE REPORT ON PROTOCOLS THAT ARE
14 BEING IMPLEMENTED BY THE C.E.O. FACILITIES SUPPORT SERVICES
15 STAFF AND BUILDING AND SAFETY MANAGERS TO MAKE SURE OUR
16 HOSPITALS AND CLINICS ARE MEETING STATE LICENSING AND
17 ACCREDITATION REGULATIONS BE COMPLETED?

18

19 **DR. THOMAS GARTHWAITE:** I DON'T KNOW THAT I KNOW THAT EXACT
20 DATE BUT I CAN GET IT FOR YOU.

21

22 **SUP. ANTONOVICH:** OKAY. THAT WOULD BE HELPFUL. ALSO, MR.
23 JANSSEN, WHEN WILL THE JOINT REPORT WITH DEPARTMENT OF HEALTH
24 SERVICES IN OCTOBER IDENTIFY FUNDING ALLOCATIONS FOR THE 34.6
25 MILLION DOLLARS NECESSARY FOR THE CAPITAL IMPROVEMENTS AND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 REFURBISHMENT PROJECTS NECESSARY TO BE IN COMPLIANCE WITH
2 STATE LICENSING OR ACCREDITATION STANDARDS AT OUR COUNTY
3 HOSPITALS? WILL YOUR REPORT HAVE THAT INFORMATION?

4

5 **C.A.O. JANSSEN:** YES, IT WILL, SUPERVISOR.

6

7 **SUP. ANTONOVICH:** AND ALSO, I STILL HAVEN'T RECEIVED THE
8 INDIVIDUALS WHO WERE RESPONSIBLE FOR SIGNING OFF ON THE
9 ABILITY OF THE SURGERY ROOMS AT M.L.K. AND THE MENTAL HEALTH
10 WARDS THAT WERE UNSAFE, THOSE INDIVIDUALS WHO SIGNED OFF THAT
11 THOSE WERE SUITABLE FACILITIES FOR SURGERY AND HOUSING VIOLENT
12 MENTALLY ILL DERANGED PEOPLE.

13

14 **DR. THOMAS GARTHWAITE:** MY APOLOGIES. I'LL CHECK ON THAT.
15 THANKS.

16

17 **SUP. ANTONOVICH:** THANK YOU.

18

19 **SUP. MOLINA, CHAIR:** DR. GARTHWAITE, THIS IS A REPORT. DO YOU
20 WANT TO STATE YOUR REPORT? DO YOU WANT TO OUTLINE YOUR REPORT?
21 YOU'RE NOT? I MEAN, MS. BURKE HAD SOME QUESTIONS, TOO.

22

23 **SUP. BURKE:** WELL, I JUST HAD, REALLY, A COMMENT IN TERMS OF
24 THE SURGERY UNIT AT HARBOR, THAT BUILDING. WHILE IT MAY NOT BE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 A CITED ISSUE, IT'S ONE THAT WE KNOW VERY WELL, IF WE DON'T
2 GET THAT UP, IT IS POTENTIALLY A CITING.

3

4 **DR. THOMAS GARTHWAITE:** I DIDN'T-- CERTAINLY WE DON'T MEAN TO
5 SAY THAT IF IT'S NOT CITED BY A JOINT COMMISSION THAT WE DON'T
6 HAVE SIGNIFICANT CAPITAL NEEDS. WE HAVE VARIOUS BUILDINGS AT
7 VARIOUS AGES, SOME OF WHICH ARE QUITE OLD AND, BY MORE MODERN
8 STANDARDS, PROBABLY INADEQUATE FOR SOME OF THE-- OR NEAR
9 INADEQUATE FOR SOME OF THE CARE WE'RE TRYING TO GIVE IN THOSE
10 AND THAT IT WOULD BE MUCH MORE FUNCTIONAL AND HELPFUL AND EVEN
11 SAFER BY REMODELING AND BY CARRYING OUT SOME OF THOSE CAPITAL
12 ASSET PLANS. SO I THINK IT'S A MATTER OF OCCASIONALLY BRINGING
13 MAJOR PARTS OF OUR BUILDINGS UP AND BY NOT DEFERRING
14 MAINTENANCE FOR TOO LONG. I THINK THAT THAT'S ALWAYS A
15 CHALLENGE IN A SYSTEM THAT'S-- WHOSE FINANCES ARE ALWAYS AS
16 TENUOUS AS OURS.

17

18 **SUP. MOLINA, CHAIR:** DR. GARTHWAITE, I WANT TO THANK YOU FOR
19 THE REPORT. I'M SORRY, DON.

20

21 **SUP. KNABE:** I HAVE A QUESTION.

22

23 **SUP. MOLINA, CHAIR:** ALL RIGHT. GO AHEAD.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE:** NO, I JUST-- YOU'VE IDENTIFIED ALMOST \$35 MILLION
2 REQUIRED TO MEET ACCREDITATION STANDARDS. IS THERE ANY SENSE
3 OF URGENCY IN SOME OF THOSE PROJECTS THAT MAY AFFECT PATIENT
4 SAFETY OR...

5

6 **DR. THOMAS GARTHWAITE:** I THINK, IF THERE'S ANYTHING THAT WE
7 THOUGHT WAS CRITICAL THAT WE DO THIS MONTH OR NEXT, THAT WE
8 WOULD BE TELLING YOU THAT.

9

10 **SUP. KNABE:** OKAY.

11

12 **DR. THOMAS GARTHWAITE:** BUT IT-- YOU KNOW, IT'S JUST A MATTER
13 OF TIMING AND TRYING TO, YOU KNOW, STAGE THESE-- ANYTHING THAT
14 THAT'S CRITICAL, I PROMISE YOU, I'LL BRING AND-- THAT I BECOME
15 AWARE OF, I WILL BRING THAT TO YOU IMMEDIATELY.

16

17 **SUP. KNABE:** OKAY. THANKS.

18

19 **SUP. MOLINA, CHAIR:** ALL RIGHT. I WANTED TO THANK YOU FOR THE
20 REPORT AND THE QUICK RESPONSE. I WAS IMPRESSED WITH HOW QUICK
21 WE GOT A RESPONSE BUT I WAS MORE IMPRESSED WITH THE NUMBER,
22 WHICH WAS A LITTLE BIT FREAKING OUT AND THAT LED-- I MEAN, THE
23 REASON I PUT IN THE MOTION AND WANTED TO KNOW ABOUT THIS IS I
24 WAS VERY, VERY CONCERNED, WHEN WE SAW THE MARTIN LUTHER KING
25 CAPITAL COSTS THAT MAY BE ESCALATING, UNFORTUNATELY, BUT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 OBVIOUSLY THAT IS GOING ON IN ALL OF OUR HEALTHCARE CAMPUSES.
2 SO WHAT I WANT TO HAVE A BETTER UNDERSTANDING, THIS IS THE
3 BEGINNING AND A PRELIMINARY REPORT, FOR THE MOST PART,
4 CORRECT?

5

6 **DR. THOMAS GARTHWAITE:** YES.

7

8 **SUP. MOLINA, CHAIR:** YOU ARE GOING TO BE ENGAGING A CONSULTANT,
9 I UNDERSTAND, WHO IS GOING TO BE DOING A MORE COMPREHENSIVE
10 ANALYSIS, IS THAT CORRECT?

11

12 **DR. THOMAS GARTHWAITE:** YES.

13

14 **SUP. MOLINA, CHAIR:** ALL RIGHT. AND SO ARE THEY GOING TO DO ALL
15 OF-- ALL OF THE COMPREHENSIVE PLANNING AND EVERYTHING THAT
16 WE'RE GOING TO NEED IN ORDER TO GET A BETTER UNDERSTANDING OF
17 THIS ASSESSMENT AND EVALUATION?

18

19 **DR. THOMAS GARTHWAITE:** SURE, YES, AND PRIORITIZATION.

20

21 **SUP. MOLINA, CHAIR:** ALL RIGHT. AND, OF COURSE, NOW THAT WE
22 SORT OF KNOW WHERE WE ARE ON OUR WHOLE MEDI-CAL REDESIGN AND--
23 ARE WE GOING TO BRING BACK A KIND OF A-- AFTER THIS CONSULTANT
24 REPORT, SOME KIND OF A COMPREHENSIVE APPROACH AS TO HOW WE'RE
25 GOING TO ADDRESS THESE ISSUES, MEANING HOW ARE WE GOING TO



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 FINANCE THEM, HOW ARE WE GOING TO PAY FOR THEM, AND MAYBE THE
2 MORE URGENT TO THE LEAST URGENT?

3

4 **DR. THOMAS GARTHWAITE:** YEAH. I ACTUALLY THINK THAT'S THE GOAL.
5 THAT IS THE GOAL, TO PRIORITIZE, TO DEFINE AND PRESENT.

6

7 **SUP. MOLINA, CHAIR:** ALL RIGHT.

8

9 **SUP. BURKE:** COULD WE JUST ASK HIM TO REVIEW THE HUMPHREY
10 FACILITIES, ALSO, JUST TO...

11

12 **SUP. MOLINA, CHAIR:** WELL, THAT'S WHY I'M SAYING, IF THEY
13 ENGAGE A CONSULTANT, HOPEFULLY IT'S GOING TO BE A
14 COMPREHENSIVE REVIEW, NOT JUST THE ONES THEY'VE OUTLINED BUT
15 TO LOOK AT EACH CAMPUS, TO LOOK AT EACH CAMPUS AND HOPEFULLY
16 DO AN ASSESSMENT OF WHERE WE ARE AND THEN THAT, WITHIN THAT
17 FRAMEWORK, THAT'S WHY I'VE ASKED THE QUESTION AND, MR.
18 JANSSEN, IF YOU COULD HELP AS WELL, IS THE IDEA, THEN, IT WILL
19 COME BACK AS WELL WITH SOME KIND OF PATHWAY AS TO HOW WE'RE
20 GOING TO FUND IT IN LIGHT OF THE DEFICIT IN THE DEPARTMENT?

21

22 **C.A.O. JANSSEN:** RIGHT. I MEAN, THAT'S THE CHALLENGE,
23 OBVIOUSLY.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA, CHAIR:** AND THEN ALSO THE PRIORITY, LIKE, YOU
2 KNOW, ACCREDITATION ISSUES FIRST, OBVIOUSLY, OR SAFETY ISSUES
3 FIRST BUT I DON'T KNOW, THAT'S WHAT I WANT TO CLARIFY, WHAT IS
4 IT THAT WE'RE GOING TO GET BACK. BUT I APPRECIATE THIS REPORT
5 AS IT WAS BROUGHT IN BUT IT DOESN'T LIMIT IT TO JUST WHAT THEY
6 POINTED OUT AT THIS POINT IN TIME, MS. BURKE. MR. YAROSLAVSKY.

7

8 **SUP. YAROSLAVSKY:** CAN I ASK, ARE YOU GOING TO HIRE TWO
9 DIFFERENT CONSULTANTS? ONE TO DO THE-- WHAT IS THE CONSULTANT
10 YOU JUST MADE REFERENCE TO THAT YOU'RE GOING TO HIRE? TO
11 ASSIST YOU WITH A COUNTYWIDE CAPITAL FACILITIES PLAN?

12

13 **DR. THOMAS GARTHWAITE:** I THINK-- MY UNDERSTANDING IS THAT TO
14 WORK WITH THE C.A.O. TO DO AN OVERVIEW OF THE...

15

16 **C.A.O. JANSSEN:** YEAH. WE'LL BE BACK IN NOVEMBER, I UNDERSTAND
17 NOW, WITH A MORE COMPREHENSIVE EVALUATION.

18

19 **SUP. YAROSLAVSKY:** WHAT WILL BE BACK IN NOVEMBER? WHY DON'T YOU
20 JUST HAVE THEM COME UP INSTEAD OF GOING THROUGH THE MIDDLEMAN
21 HERE. I MEAN, NO OFFENSE.

22

23 **C.A.O. JANSSEN:** YEAH, NO, I AGREE. I DON'T SEE JAN HERE.

24

25 **SUP. YAROSLAVSKY:** OH, OKAY.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** BUT MR. JANSSEN...

3

4 **SUP. YAROSLAVSKY:** CAN WE HOLD...

5

6 **SUP. MOLINA, CHAIR:** MR. JANSSEN...

7

8 **SUP. YAROSLAVSKY:** CAN WE HOLD THIS UNTIL HE GETS HERE?

9

10 **SUP. MOLINA, CHAIR:** MR. JANSSEN...

11

12 **C.A.O. JANSSEN:** YEAH, WE CAN DO THAT.

13

14 **SUP. MOLINA, CHAIR:** DID I-- IS IT NOT WHAT I JUST SAID? I
15 THOUGHT THAT...

16

17 **C.A.O. JANSSEN:** NO, I BELIEVE IT IS. THE QUESTION IS ABOUT
18 THIS CONSULTANT AND WHAT THEY'RE GOING TO DO AND I THINK
19 THAT'S A FAIR QUESTION THAT NEEDS TO BE ANSWERED.

20

21 **SUP. YAROSLAVSKY:** WELL, I THOUGHT WHAT I HEARD, I DON'T KNOW
22 WHETHER IT WAS YOU OR DR. GARTHWAITE, BUT SOMEBODY SAID
23 THERE'S A CONSULTANT THAT'S GOING TO BE HIRED TO ASSIST IN THE
24 CAPITAL-- THE COUNTYWIDE CAPITAL PLAN AND THEN I'M READING THE
25 REPORT AND IT SAYS THAT "THERE'S GOING TO BE A CONSULTANT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 HIRED TO MASTER PLAN THE L.A. COUNTY U.S.C. CAMPUS AS PART OF
2 THE PLANNING ASSOCIATED WITH THE 2007 OPENING OF THE L.A.
3 COUNTY U.S.C. MEDICAL CENTER REPLACEMENT HOSPITAL, THE
4 DEPARTMENT HAS ENGAGED AN OUTSIDE CONSULTANT TO DEVELOP A
5 CAMPUS MASTER PLAN FOR THIS FACILITY. THE INITIATION OF THE
6 MASTER PLAN, THE ACTIVITIES FOR THE REST OF D.H.S. MEDICAL
7 CAMPUSES WILL BE INITIATED IN CONSULTATION WITH THE C.A.O.
8 UPON THE DEVELOPMENT OF THE STRATEGIC PLAN RECOMMENDATIONS
9 DISCUSSED ABOVE." SO YOU'VE ALREADY HIRED A CONSULTANT TO
10 MASTER PLAN THE COUNTY U.S.C...

11

12 **DR. THOMAS GARTHWAITE:** WE HAVE NOT.

13

14 **SUP. YAROSLAVSKY:** WELL, IS THIS YOUR REPORT? IT'S FROM DR.
15 GARTHWAITE. PAGE 2, SECOND PARAGRAPH.

16

17 **DR. THOMAS GARTHWAITE:** WELL, I DON'T...

18

19 **SUP. YAROSLAVSKY:** "AS PART OF THE PLANNING ASSOCIATED, THE
20 DEPARTMENT HAS ENGAGED AN OUTSIDE CONSULTANT." YOU LOOK GOOD
21 IN THAT SEAT, JAN. [LAUGHTER]

22

23 **JAN TAKATA:** THERE IS A MASTER PLAN ENGAGED FOR THE MEDICAL
24 CENTER. FOR THE OTHER FACILITIES, WE'LL BE REPORTING ON A PLAN
25 TO ENGAGE PLANNERS FOR THE OTHER SITES IN ABOUT 30 DAYS.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY:** YOU'RE GOING TO ENGAGE ONE PLANNER FOR ALL
3 THE OTHER SITES OR A PLANNER PER SITE?

4

5 **JAN TAKATA:** A PLANNER PER SITE.

6

7 **SUP. YAROSLAVSKY:** WHEN DID THE COUNTY ENGAGE A CONSULTANT ON
8 COUNTY U.S.C.?

9

10 **JAN TAKATA:** THAT WAS-- THE DEPARTMENT DID THAT ABOUT 3, 4
11 MONTHS AGO.

12

13 **DR. THOMAS GARTHWAITE:** DID I SIGN THAT?

14

15 **SUP. YAROSLAVSKY:** PARDON?

16

17 **DR. THOMAS GARTHWAITE:** DID I SIGN THAT?

18

19 **JAN TAKATA:** IT'S BEEN A FEW MONTHS.

20

21 **SUP. YAROSLAVSKY:** HE DOESN'T KNOW ABOUT IT.

22

23 **DR. THOMAS GARTHWAITE:** I JUST DON'T REMEMBER IT. I DON'T
24 REMEMBER SIGNING THIS. I'LL CHECK. IT'S POSSIBLE. BUT I'LL
25 CHECK.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY:** AND HOW DOES THAT INTEGRATE INTO THIS?

3

4 **JAN TAKATA:** THAT WAS DONE SEPARATELY. WE'RE GOING TO NOW TAKE
5 THAT EXPANDING APPROACH FOR THE ENTIRE HEALTH SYSTEM, BASED ON
6 SUPERVISOR MOLINA'S MOTION AND LOOKING AT EACH SITE, IN THE
7 SAME MANNER WE'RE LOOKING AT THE AT THE MEDICAL CENTER,
8 L.A.C./U.S.C. MEDICAL CENTER SITE.

9

10 **SUP. YAROSLAVSKY:** ARE THEY ALL GOING TO BE FOLDED INTO ONE
11 REPORT NOW? THE REASON TO DO THIS WAS TO KIND OF
12 COMPREHENSIVELY NOT HAVE...

13

14 **JAN TAKATA:** CORRECT.

15

16 **SUP. YAROSLAVSKY:** ... ONE THING POP UP AT KING AND ANOTHER POP
17 UP AT OLIVE VIEW AND ANOTHER POP UP AT COUNTY U.S.C. BUT TO
18 PUT IT ALL TOGETHER. ARE WE NOW GOING TO MERGE THESE 2-- OR
19 THESE SEVERAL CONSULTANT STUDIES?

20

21 **JAN TAKATA:** WE'LL BE APPROACHED-- THERE WILL BE A NUMBER OF
22 STUDIES BUT THEY'LL BE COORDINATED AND PRESENTED TO THE BOARD
23 AS A COMPREHENSIVE PACKAGE OF THE ENTIRE SYSTEM.

24

25 **SUP. ANTONOVICH:** AND WHO'S GOING TO COORDINATE THEM?



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **JAN TAKATA:** WE'LL BE COORDINATING WITH THE DEPARTMENT.

3

4 **SUP. YAROSLAVSKY:** THE DEPARTMENT DOESN'T EVEN KNOW THEY'VE
5 HIRED A CONSULTANT YET. SO I HOPE...

6

7 **DR. THOMAS GARTHWAITE:** OTHERS MAY KNOW. I JUST DON'T REMEMBER
8 SIGNING THAT CONTRACT.

9

10 **SUP. YAROSLAVSKY:** I APPRECIATE THAT.

11

12 **DR. THOMAS GARTHWAITE:** I DON'T REMEMBER SIGNING THAT CONTRACT.

13

14 **SUP. YAROSLAVSKY:** BUT I WOULD THINK THAT THAT WOULD BE A
15 PRETTY BIG CONTRACT FOR THAT PARTICULAR SITE. WHAT ARE THE
16 THINGS THAT-- WHAT ARE THE KINDS OF THINGS YOU'RE GOING TO BE
17 LOOKING AT AT THE VARIOUS SITES, INCLUDING THE U.S.C. SITE?

18

19 **JAN TAKATA:** WELL, OUR CONCERN HAS BEEN HOW DO WE PROPERLY
20 ALIGN THE CAPITAL NEEDS WITH THE OPERATIONAL NEEDS. THE
21 OPERATIONAL NEEDS ARE DEPENDENT ON THE-- SOMEWHAT ON THE
22 FISCAL SITUATION THAT HAS BEEN IN FLUX, SO WE WANT TO MAINTAIN
23 THAT ALIGNMENT, COME UP WITH A PLAN THAT MEETS THE OPERATIONAL
24 AND FUNCTIONAL NEEDS AND LOOK AT HOW TO BEST PLACE THAT ON THE
25 CAMPUS AND WITHIN THE EXISTING BUILDINGS OR IF WE NEED NEW



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CONSTRUCTION TO MAKE IT ALL WORK. THAT'S WHAT THE SITE
2 PLANNERS THAT WE'LL BE ENGAGING WILL BE...

3

4 **SUP. YAROSLAVSKY:** SO GIVE ME AN EXAMPLE AT OLIVE VIEW. HOW
5 WILL THAT-- WHAT ARE THE THINGS YOU'LL BE LOOKING AT AT OLIVE
6 VIEW?

7

8 **JAN TAKATA:** WELL, OLIVE VIEW IS AN INTERESTING SITUATION
9 BECAUSE WE HAVE SO MUCH GOING ON. WE'VE GOT 1953 SEISMIC
10 RETROFIT NEEDS, WE HAVE THE EMERGENCY ROOM THAT WE'RE
11 STUDYING, EXPANSION, THE ISOLATION UNIT. ONCE WE-- IF THAT
12 GOES FORWARD, IF THE BOARD APPROVES THAT, THEN WE HAVE TO
13 ADDRESS THE PSYCH E.R. SPACE, HOW DO WE MAKE THAT FIT? DO WE
14 EXPAND IT, DO WE MOVE IT INTO THE EXIST EMERGENCY ROOM SPACE?
15 THERE'S A LOT OF SPACE PLANNING QUESTIONS THAT NEED TO BE
16 ADDRESSED AND LINKED WITH THE OPERATIONAL REQUIREMENTS.

17

18 **SUP. YAROSLAVSKY:** AND WHAT WILL YOU BE DOING AT THE OTHER
19 SITES, AT HARBOR-U.C.L.A.? KING, I THINK WE KNOW. WE DISCUSSED
20 THAT A COUPLE WEEKS AGO.

21

22 **JAN TAKATA:** WELL, HARBOR, WE HAVE THE SURGERY EMERGENCY
23 BUILDING THAT IS NEARING COMPLETION ON DESIGN. THAT WILL PLACE
24 CERTAIN REQUIREMENTS IN TERMS OF MOVING THEM FROM THE
25 INPATIENT TOWER, HOW DO WE RECONFIGURE THE INPATIENT TOWER TO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 MAXIMIZE EFFICIENCIES. WE HAVE SIMILAR PROBLEMS IN TERMS OF
2 SPACE AT HARBOR. SPACE IS A CRITICAL ISSUE AT HARBOR. THERE'S
3 JUST NOT ENOUGH SPACE. SO HOW DO WE ADDRESS THAT, GIVEN THE
4 NEW BUILDING AND ANYTHING ELSE THE BOARD PLACES AS A PRIORITY?
5 WE NEED A PLANNER TO HELP COORDINATE THAT AT THAT SITE.

6

7 **SUP. YAROSLAVSKY:** WHAT ARE YOU LOOKING AT-- WHAT IS A
8 CONSULTANT LOOKING AT AT COUNTY U.S.C., THE SEPARATE
9 CONSULTANT?

10

11 **JAN TAKATA:** THEY ARE LOOKING AT POTENTIAL USES. ONCE THE MED
12 CENTER REPLACEMENT PROJECT IS COMPLETED, HOW DO WE VIEW THE
13 SITE, WHERE DO WE MOVE WITHIN THE SITE, AND HOW DO WE DEVELOP
14 THAT SITE?

15

16 **SUP. YAROSLAVSKY:** WHEN YOU SAY, "THE SITE," YOU MEAN THE
17 PROPERTY, THE CAMPUS?

18

19 **JAN TAKATA:** PROPERTY, THE WHOLE CAMPUS.

20

21 **SUP. YAROSLAVSKY:** WHAT IS THE PLAN FOR THE OLD BUILDING AT
22 THIS POINT?

23

24 **JAN TAKATA:** I CAN'T ANSWER THAT RIGHT NOW, SUPERVISOR.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** WHATEVER THE OPTIONS?

2

3 **JAN TAKATA:** I'D HAVE TO LOOK. WE COULD REPORT BACK TO YOU VERY
4 QUICKLY ON THAT. I DON'T HAVE THAT OFF THE TOP OF MY HEAD.

5

6 **SUP. YAROSLAVSKY:** SO ALL OF THE OTHER SITES APPEAR TO ME TO BE
7 RELATED TO THE MAIN FACILITY ITSELF, SURGERY AT HARBOR,
8 EMERGENCY ROOMS AT OLIVE VIEW, UPGRADES AT KING IN THE
9 FACILITY. THAT'S NOT THE CASE AT COUNTY U.S.C., IS IT? WE'RE
10 GOING TO ENTER INTO A BRAND NEW FACILITY IN A YEAR AND A HALF
11 OR SO.

12

13 **JAN TAKATA:** THEY'LL BE ENTERING INTO A BRAND NEW FACILITY.
14 THAT FACILITY WILL NOT HOLD ALL THE FUNCTIONS CURRENTLY AT THE
15 SITE SO WE'RE GOING TO HAVE TO DO SOMETHING AT THE SITE TO
16 ACCOMMODATE THEM.

17

18 **SUP. YAROSLAVSKY:** SUCH AS?

19

20 **JAN TAKATA:** I'D HAVE TO GET BACK TO YOU ON THAT. I'M NOT
21 PERSONALLY FAMILIAR WITH-- THOROUGHLY WITH THE MED CENTER
22 SITE.

23



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** I'M NOT-- I JUST-- DO YOU KNOW THE ANSWER TO
2 THAT QUESTION? WHAT ARE THE THINGS THAT DON'T FIT INTO THE NEW
3 SITE? EVERYBODY TAKE YOUR TURN, BEING DAVID JANSSEN HERE.

4

5 **SPEAKER:** THERE ARE A NUMBER OF FUNCTIONS WITHIN THE HOSPITAL
6 RIGHT NOW THAT WILL NOT FIT. MOST OF IT PRIMARILY IS OFFICE,
7 PHYSICIAN OFFICE, STAFF OFFICE SPACE. CLINICALLY, OBVIOUSLY,
8 WE HAVE TO SIZE DOWN FROM THE CURRENT SIZE TO THE NEW FACILITY
9 IN ACCORDANCE WITH THE SETTLEMENT AGREEMENT BUT THERE IS, FOR
10 EXAMPLE, THE INDIGENT MORGUE FOR ALL THE JOHN DOE BODIES ARE
11 KEPT IN THE MED CENTER. THERE'S NOT SPACE IN THE NEW HOSPITAL
12 FOR THOSE, SO WE'RE GOING TO HAVE TO FIND A LOCATION FOR A NEW
13 MORGUE FOR THE INDIGENT BODIES. STAFF FOR PATIENT FINANCIAL
14 SERVICE WORKERS, THERE'S MORE THAN THAT WOULD FIT IN THE
15 CURRENT HOSPITAL, DOCTOR'S OFFICES AND SO FORTH.

16

17 **SUP. YAROSLAVSKY:** DO DOCTORS CURRENTLY OFFICE IN THE GENERAL
18 HOSPITAL SITE?

19

20 **SPEAKER:** YEAH. GENERAL HOSPITAL IS ENORMOUS SO THERE ARE A LOT
21 OF PHYSICIAN OFFICES IN THERE. THERE ARE PHYSICIAN OFFICES IN
22 THERE WHERE THE DOCTOR PROBABLY HASN'T WALKED IN THE HOSPITAL
23 FOR MANY YEARS, SO THEY'RE GOING THROUGH A PROCESS OF LOOKING
24 AT WHO IS IN THE BUILDING NOW, WHO IS USING THE BUILDING NOW,
25 WHO ACTUALLY COMES EVERY DAY. SO THERE'S THAT PART OF THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 HOSPITAL'S PLANNING PROCESS IN TERMS OF DOING THE TRANSITION
2 PLANNING FROM THE CURRENT FACILITY TO THE NEW FACILITY.

3

4 **SUP. YAROSLAVSKY:** DO YOU HAVE ANY IDEA WHAT THE OPTIONS ARE
5 CURRENTLY FOR THE OLD GENERAL HOSPITAL BUILDING ONCE IT'S
6 VACATED?

7

8 **SPEAKER:** THAT'S PART OF THE PLANNING PROCESS WHEN WE ENGAGED
9 THE OUTSIDE CONSULTANT TO ASSIST US WITH CAPITAL-- FOR THE
10 CAMPUS PLANNING. THEY'RE LOOKING REUSE OPPORTUNITIES FOR THE
11 GENERAL HOSPITAL, FOR WOMEN AND CHILDREN'S. THAT'S PART OF THE
12 PLANNING PROCESS WHICH JUST BEGAN, I THINK, THE CONSULTANT
13 CAME ON BOARD IN JULY OR AUGUST SO WE'RE NOT QUITE THROUGH
14 THAT PROCESS TO HAVE IDENTIFIED SPECIFIC RECOMMENDATIONS FOR
15 THAT SPACE.

16

17 **SUP. YAROSLAVSKY:** IS THERE ANY CONSIDERATION BEING GIVEN TO
18 TEARING IT DOWN? DEMOLISHING IT?

19

20 **SPEAKER:** I BELIEVE THAT THE GENERAL HOSPITAL IS A HISTORIC
21 LANDMARK AND IS DESIGNATED AS SUCH AND CANNOT BE TORN DOWN.

22

23 **SUP. YAROSLAVSKY:** YES, IT IS.

24

25 **SUP. BURKE:** NO, IT'S NOT. IT'S NOT HISTORICAL HISTORICAL.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SPEAKER:** BUT I THINK THERE IS-- OH, IT'S NOT YET?

3

4 **SUP. BURKE:** IT'S NOT HISTORICAL.

5

6 **SPEAKER:** OKAY. WELL, I DON'T KNOW WHEN-- IT'S NOT
7 DESIGNATED...

8

9 **SUP. BURKE:** IT'S NOT ON A LIST.

10

11 **SPEAKER:** ...BUT I KNOW THAT IT'S...

12

13 **SUP. BURKE:** IT'S NOT ON A LIST BUT IT WILL BE IF WE KEEP
14 WAITING.

15

16 **SPEAKER:** SO NO, THEY'VE NOT IDENTIFIED ANYTHING SPECIFIC FOR
17 THE OLD HOSPITAL. ONE OF THE ISSUES WITH THE OLD BUILDING IS,
18 BECAUSE IT IS SO OLD AND IT'S NOT UP TO DATE IN TERMS OF
19 WIRING AND AIR CONDITIONING AND SO FORTH, IS YOU WOULD LOSE, I
20 BELIEVE, EVERY THIRD FLOOR IF YOU WERE TO DO A RENOVATION.

21

22 **SUP. YAROSLAVSKY:** CAN I ASK MR. JANSSEN TO COME BACK FOR A
23 SECOND?

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE:** MR. YAROSLAVSKY, COULD I MAKE JUST ONE LITTLE
2 COMMENT? AS THEY HAVE THE PLANNER, COULD HE ALSO LOOK AT THE
3 ALTERNATIVES OF HOW YOU WOULD REMOVE THE BUILDING. I KNOW THAT
4 IT'S BEEN THERE FOR MANY, MANY YEARS, I KNOW IT'S CONCRETE OR
5 WHATEVER, STONE AND CONCRETE. IT CAN'T BE IMPOLODED, I
6 UNDERSTAND, IMPOLODED, BECAUSE OF ITS PROXIMITY TO OTHER
7 FACILITIES. THAT'S WHAT I WAS TOLD. BUT WITH NEW TECHNOLOGY...

8

9 **SUP. MOLINA, CHAIR:** WHICH BUILDING IS THAT?

10

11 **C.A.O. JANSSEN:** MED CENTER. THE OLD HOSPITAL.

12

13 **SUP. BURKE:** OLD MED CENTER, OLD HOSPITAL.

14

15 **C.A.O. JANSSEN:** WHAT TO DO WITH IT.

16

17 **SUP. BURKE:** RIGHT. BECAUSE IT'S TOO CLOSE. BUT, WITH NEW
18 TECHNOLOGY, IT SEEMS TO ME THERE SHOULD BE SOME MECHANISM OF
19 WHERE IT COULD BE DISMANTLED BECAUSE THE LAND ITSELF IS
20 PROBABLY WORTH AS MUCH AS IT WILL COST TO DISMANTLE IT.

21

22 **SUP. YAROSLAVSKY:** JUST-- MY LAST QUESTIONS TO YOU WAS, WHEN
23 THIS REPORT COMES OUT-- WHEN THIS REPORT COMES OUT, AM I
24 CORRECT IN UNDERSTANDING THAT ALL OF THESE SITES, INCLUDING



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THE CONSULTANT THAT IS NOW WORKING ON COUNTY U.S.C., IT'S ALL
2 GOING TO BE FOLDED INTO ONE COMPREHENSIVE REPORT?

3

4 **C.A.O. JANSSEN:** YES, THAT'S CORRECT, SUPERVISOR, AND I
5 UNDERSTAND FROM JAN IT WILL TAKE ABOUT A YEAR TO DO ALL OF THE
6 WORK AND COME BACK WITH A REPORT.

7

8 **SUP. YAROSLAVSKY:** THANK YOU.

9

10 **SUP. MOLINA, CHAIR:** ALL RIGHT. THIS IS A RECEIVE AND FILE
11 ITEM. THANK YOU SO MUCH, DR. GARTHWAITE. WE WILL RECEIVE AND
12 FILE THAT ITEM.

13

14 **SUP. ANTONOVICH:** THEN THIS-- I HAVE ANOTHER ADJOURNMENT, A
15 GOOD FRIEND TO ALL OF US, A GOOD REPUBLICAN LEADER, ACTIVE
16 FORMER CANDIDATE MAYOR EDWARD "CORKY" CORTEZ PASSED AWAY THIS
17 MORNING. HE HAD SERVED AS MAYOR OF POMONA SINCE 1993, ACTIVE
18 MEMBER ON THE ALAMEDA CORRIDOR EAST GOVERNING BOARD AMONG
19 OTHER ORGANIZATIONS AND CHARITABLE GROUPS. ONE OF THE
20 HIGHLIGHTS EARLIER THIS YEAR, WAS A DINNER HE HAD AT THE WHITE
21 HOUSE WITH PRESIDENT BUSH WITH HE AND HIS WIFE, SALLY, AND WE
22 JUST GIVE OUR PRAYERS TO SALLY AND THE FAMILY. HE WAS-- PUT UP
23 A VERY VALIANT FIGHT.

24

25 **SUP. KNABE:** I WANT TO BE INCLUDED AS WELL.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **SUP. MOLINA, CHAIR:** YES, I HAVE THE MOTION IN HERE. WE WERE
3 INFORMED THIS MORNING. MAYOR CORTEZ SERVED AS MAYOR OF POMONA
4 FOR OVER 12 YEARS AND HE WAS INVOLVED IN OTHER CIVIC
5 LEADERSHIP ROLES BEFORE THAT, AS WELL AS SERVING ON THE POMONA
6 PLANNING COMMISSION SIX YEARS BEFORE THAT, SO WE WANT TO HAVE
7 ALL MEMBERS SEND CONDOLENCES TO HIS WIFE, SALLY, AS WELL AS
8 HIS EIGHT CHILDREN AND HE DID-- IT WAS A VERY VALIANT FIGHT,
9 AND UNFORTUNATELY WE LOST THEM THIS MORNING. SO ORDERED ON
10 THAT ADJOURNMENT. ALL RIGHT. WHAT I'M GOING TO ASK AT THIS
11 POINT IN TIME IS WE'RE GOING TO DEFER THE HEALTH DEPARTMENT
12 BUDGET COMMITTEE REPORT UNTIL AFTER WE DO OUR BUDGET MATTERS.
13 SO IF WE COULD ASK AT THIS TIME TO BEGIN THE BUDGET BUT,
14 BEFORE I DO THAT, LET ME JUST MAKE SURE THAT WE'VE DONE ALL
15 THE ADJOURNMENTS. THAT WAY, WE CAN GET THAT OUT OF THE WAY. I
16 THINK MR. YAROSLAVSKY HAS A SPECIAL ADJOURNMENT.

17

18 **SUP. YAROSLAVSKY:** I HAVE TWO. ONE I WANTED TO PRESENT, MR.
19 KNABE ALREADY MADE THE MOTION BUT I'LL CO-PRESENT IT, SIMON
20 WIESENTHAL. I KNEW SIMON WIESENTHAL PERSONALLY, I HAD THE
21 PRIVILEGE OF MEETING WITH HIM ON A NUMBER OF OCCASIONS THROUGH
22 THE YEARS. EVERYTHING THAT HAS BEEN SAID ABOUT HIM IS TRUE AND
23 ACCURATE HISTORICALLY. THE THING THAT I FOUND MOST NOTEWORTHY
24 ABOUT HIM, OTHER THAN WHAT'S ALREADY BEEN WRITTEN, IS THE
25 PURITY OF HIS SOUL, HIS INTEGRITY, HIS WILLINGNESS TO STAND UP



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 TO ANYBODY, INCLUDING HIS FRIENDS, WHEN HIS FRIENDS WERE TIMID
2 ABOUT PURSUING JUSTICE, TO WHICH HE DEDICATED THE LAST 60
3 YEARS OF HIS LIFE, SO HE'S RIGHTLY KNOWN AS AN INTERNATIONAL
4 FIGURE BUT HIS WORK WILL ALWAYS BE REVERED IN THE JEWISH
5 COMMUNITY AND IN THE HUMAN RIGHTS COMMUNITY. IT'S A GREAT
6 LOSS. ALSO, I'D LIKE TO ASK THAT WE ADJOURN IN THE MEMORY OF
7 ROBERT WISE. BOB WISE, RENOWNED DIRECTOR, FILM DIRECTOR,
8 CONSTITUENT OF MINE, AGAIN, SOMEONE I GOT TO KNOW AS A CITY
9 COUNCILMAN AND DIRECTED FILMS SUCH AS "THE DAY THE EARTH STOOD
10 STILL," "WEST SIDE STORY," "THE SOUND OF MUSIC," FOR WHICH HE
11 WON AN ACADEMY AWARD, AS HE DID FOR "WEST SIDE STORY". "THE
12 ANDROMEDA STRAIN" AND MANY OTHERS. HE WORKED WITH ORSON WELLS
13 ON "CITIZEN KANE" AND "THE MAGNIFICENT AMBERSONS" AND A WHOLE
14 LOT OF OTHER WELL KNOWN CLASSIC FILMS. ON A PERSONAL NOTE, WE
15 KNEW HIM ALSO AS A DEVOTED UNCLE OF MY FORMER PRESS SECRETARY,
16 KATHERINE MCDONALD, WHO PASSED AWAY A FEW YEARS AGO AND WHO
17 HAD NO LIVING PARENTS OF HER OWN AND BOB WISE WAS HER DAD,
18 FUNCTIONED AS HER DAD. HE IS SURVIVED BY HIS WONDERFUL WIFE,
19 MILLICENT, A SON AND A DAUGHTER AND A GRANDDAUGHTER AND A REAL
20 GIANT IN HOLLYWOOD HAS PASSED. THOSE ARE MY TWO ADJOURNMENTS.

21

22 **SUP. BURKE:** I'D LIKE TO JOIN IN.

23

24 **SUP. YAROSLAVSKY:** ALL MEMBERS.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** ALL MEMBERS.

2

3 **SUP. MOLINA, CHAIR:** ALL RIGHT. SO ORDERED ON THOSE
4 ADJOURNMENTS. NOW I LOST MY BUDGET PRESENTER. OH. MR. JANSSEN.
5 WE'LL TURN IT OVER TO YOU TO-- ON THESE BUDGET ITEMS, WHICH
6 ARE ITEMS 58 THROUGH 61.

7

8 **C.A.O. JANSSEN:** RIGHT. THANK YOU VERY MUCH, MADAM CHAIR, BOARD
9 MEMBERS. THE FIRST THREE ITEMS ARE WHAT I WOULD CONSIDER
10 ROUTINE. ITEM 58 IS A REQUEST BY THE AUDITOR-CONTROLLER TO
11 MAKE FINAL BUDGET ADJUSTMENTS FOR LAST YEAR'S BUDGET,
12 2004/2005. IT'S A 4-VOTE ITEM AND IT IS SIMPLY CLOSING THE
13 BOOKS FROM LAST YEAR. I WOULD RECOMMEND APPROVAL OF THE ITEM.

14

15 **SUP. ANTONOVICH:** SECOND.

16

17 **SUP. MOLINA, CHAIR:** ALL RIGHT. MOVED. SECONDED. ANY QUESTION
18 OR COMMENT? IF NOT, IF NO OBJECTION, SO ORDERED.

19

20 **C.A.O. JANSSEN:** OKAY. THANK YOU. ITEM 59 IS A SIMILAR
21 ADJUSTMENT FOR THE HEALTH DEPARTMENT BUDGET FOR LAST YEAR,
22 CLOSING THE BOOKS. A 4-VOTE ITEM ALSO. I WOULD RECOMMEND THAT
23 YOU APPROVE ITEM 59.

24

25 **SUP. YAROSLAVSKY:** MOVE IT.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** MOVED. IS THERE A SECOND? MOVED AND
3 SECONDED. ANY QUESTION OR COMMENT? IF NOT, SO ORDERED ON THAT
4 ITEM.

5

6 **C.A.O. JANSSEN:** ALL RIGHT. ITEM 60 IS ALSO A TECHNICAL
7 ADJUSTMENT BUT IT NOW IS DEALING WITH THE CURRENT FISCAL YEAR,
8 2005/2006. IT RECOGNIZES THE ACTUAL FUND BALANCE FROM LAST
9 YEAR VIS-A-VIS WHAT WE HAD ASSUMED IN THE BUDGET AND IT PLACES
10 THE EXCESS DOLLARS INTO CONTINGENCY, WHICH WE WILL THEN, IN
11 ITEM 61, TALK TO YOU ABOUT APPROPRIATING. SO THIS ACTION IS TO
12 TAKE SEVERAL INDEPENDENT-- INDIVIDUAL ACTIONS BUT PRIMARILY TO
13 PUT 164.464 MILLION DOLLARS INTO THE APPROPRIATION FOR
14 CONTINGENCIES, WHICH IS THE AMOUNT OF ADDITIONAL FUND BALANCE
15 THAT WE HAVE AVAILABLE THIS YEAR. SO I'D RECOMMEND APPROVAL OF
16 THAT ITEM.

17

18 **SUP. YAROSLAVSKY:** MOVE IT.

19

20 **SUP. MOLINA, CHAIR:** ALL RIGHT. IT'S BEEN MOVED. IS THERE A
21 SECOND? MS. BURKE SECONDS THAT ITEM. ANY OTHER DISCUSSION OR
22 COMMENT ON ITEM 61? THIS IS, OF COURSE, THE LARGE ITEM, RIGHT,
23 THAT HAS ALL THE...

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **C.A.O. JANSSEN:** RIGHT. ITEM 61, MADAM CHAIR, BOARD MEMBERS--
2 DID THEY TAKE A VOTE ON THAT LAST ONE?

3

4 **SUP. MOLINA, CHAIR:** WE'VE JUST BEEN MOVED AND SECONDED. WE
5 HAVEN'T MOVED ON IT YET.

6

7 **C.A.O. JANSSEN:** NO, THIS IS-- THAT WAS ITEM 60.

8

9 **SUP. MOLINA, CHAIR:** OH, I'M SORRY. I READ THE WRONG ONE.

10

11 **C.A.O. JANSSEN:** THAT WAS PUTTING THE MONEY INTO CONTINGENCY.

12

13 **SUP. MOLINA, CHAIR:** ITEM 60. OKAY. IT'S BEEN MOVED AND
14 SECONDED, ITEM 60. ANY QUESTION OR COMMENT? IF NOT, SO ORDERED
15 ON THAT ITEM. I APOLOGIZE. ITEM 61.

16

17 **C.A.O. JANSSEN:** OKAY. THANK YOU VERY MUCH. ALL RIGHT. THE
18 GOVERNOR SIGNED THE STATE BUDGET JULY THE 10TH OF THIS YEAR.
19 IT WAS THE EARLIEST APPROVAL BY THE STATE IN OVER 5 YEARS. IT
20 FULLY FUNDED PROP 42, DID NOT INCLUDE ANY NEW TAXES, DID NOT
21 INCLUDE ANY ADDITIONAL BORROWING AND IT STARTED REPAYMENT TO
22 CITIES AND COUNTIES OF THE VEHICLE LICENSE FUNDS WHICH THE
23 STATE USED LAST YEAR AS PART OF BALANCING THEIR BUDGET. LOS
24 ANGELES COUNTY DID NOT RECEIVE ANY OF THOSE MONEYS BECAUSE WE
25 SECURITIZED WHAT THE STATE OWED US BUT, IN TALKING TO THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 TREASURER ABOUT HOW THAT WORKS OUT, BECAUSE THERE WAS A
2 HAIRCUT FOR DOING THAT SECURITIZATION, IS THAT THE MONEY WILL
3 GO INTO AN ACCOUNT, EARN INTEREST AND, BY THE TIME WE'RE DONE,
4 WE WILL ACTUALLY COME OUT SLIGHTLY AHEAD, HAVING SECURITIZED,
5 BEING ABLE TO PUT THE MONEY IN A INTEREST-EARNING ACCOUNT. SO,
6 FROM THAT STANDPOINT, IT WORKED OUT VERY WELL AND THE STATE
7 DID FUND HALF OF ITS OBLIGATION A YEAR EARLY, SO THAT WAS VERY
8 GOOD. THE DIFFICULT PART, OBVIOUSLY, WITH THE STATE IS THEY
9 CONTINUE TO HAVE A SUBSTANTIAL DEFICIT PROJECTED IN '06/'07, I
10 THINK IT'S SOMETHING IN THE NEIGHBORHOOD OF 6 TO \$7 BILLION
11 THAT THEY CONTINUE TO BE SHORT IN THEIR BUDGET. THE ONE ITEM
12 THAT WE DID LOSE IN THE BUDGET DISCUSSION WAS THE PROPERTY TAX
13 ADMINISTRATION PROGRAM. IT'S ONE THAT GOES BACK MANY YEARS IN
14 COUNTY LIFE. THE STATE FUNDED THE ASSESSOR'S OFFICE STAFF TO
15 INCREASE, HELP INCREASE THE PROPERTY TAX RECEIPTS BECAUSE IT
16 PRIMARILY ADVANTAGED THE SCHOOLS. IT WAS THE \$60 MILLION STATE
17 GENERAL FUND PROGRAM THAT WAS ELIMINATED FROM THE BUDGET AND
18 WE DID SET ASIDE \$10 MILLION IN OUR PROPOSED BUDGET FOR THE
19 IMPACT TO THE STATE BUDGET AND WE'LL BE COMING BACK TO YOU
20 SHORTLY AND ASK THAT THAT MONEY BE ALLOCATED TO THE ASSESSOR'S
21 OFFICE SO THAT THEY CAN CONTINUE TO PROVIDE THAT LEVEL OF
22 SERVICE. IT'S KIND OF A DIFFICULT SITUATION BECAUSE, ONCE WE
23 DO IT, WE WILL HAVE PROVEN TO THE STATE THAT WE CAN DO IT
24 WITHOUT THEIR MONEY, SO IT'S GOING TO BE A TOUGH ROAD GETTING
25 IT BACK. ON THE OTHER HAND, BECAUSE OF PROPOSITION 1-A AND THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 STATE DECISION TO TRANSFER ADDITIONAL PROPERTY TAX IN LIEU OF
2 STATE GENERAL FUND, WE DO HAVE A GREATER STAKE IN PROPERTY TAX
3 COLLECTION THAN WE DID JUST A YEAR AGO IN THE COUNTY. SO, OF
4 THE 161.5 MILLION THAT IS IN CONTINGENCY, 23.4 MILLION OF THAT
5 IS CONSIDERED CARRYOVER ITEMS. THOSE ARE IDENTIFIED IN THE
6 BUDGET, CAPITAL PROJECTS, EXTRAORDINARY MAINTENANCE, CHILDREN
7 AND FAMILY SERVICES HAS COSTS THAT ARE BEING CARRIED OVER,
8 MUSEUM FUNDING AGREEMENTS, ET CETERA. THAT PART OF THIS ACTION
9 IS A VERY TECHNICAL ITEM. SO, WHEN YOU TALK ABOUT HOW MUCH
10 FUND BALANCE DO YOU HAVE THAT'S IN EXCESS OF PRIOR YEAR, IT'S
11 \$138.1 MILLION. OUR FUND BALANCE IS ABOUT \$30 MILLION HIGHER
12 THAN IT WAS LAST YEAR OVERALL, SO OUR FISCAL CONDITION
13 CONTINUES OVERALL TO BE REASONABLY HEALTHY. OUR
14 RECOMMENDATIONS FOR THE USE OF THAT \$138.1 MILLION.
15 CONSISTENTLY, WE HAVE RECOMMENDED AND YOU HAVE SUPPORTED
16 INVESTMENT IN CAPITAL PROJECTS, MAJOR MAINTENANCE,
17 INFRASTRUCTURE, SINCE WE'RE TALKING PRIMARILY ABOUT ONE-TIME
18 REVENUES WHEN YOU TALK ABOUT FUND BALANCE. THE PROPOSAL BEFORE
19 YOU IS TO ALLOCATE \$104.9 MILLION OF THAT INTO CAPITAL
20 PROJECTS, MAJOR MAINTENANCE AREAS, PROJECTS THAT CAN BE
21 DETERMINED THROUGHOUT THIS FISCAL YEAR BUT, AGAIN, AS YOU JUST
22 SAW IN THE HEALTH DEPARTMENT, FOR EXAMPLE, THEY HAVE THREE-
23 QUARTERS OF A BILLION DOLLARS OF PROJECTS THAT THEY'VE
24 IDENTIFIED AS A NEED. WE HAVE THAT THROUGHOUT THE COUNTY.
25 WE'RE ALSO RECOMMENDING THAT THE MENTAL HEALTH DEPARTMENT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CONTINUES TO HAVE A STRUCTURAL PROBLEM IN ITS BUDGET,
2 SOMETHING WE TALKED ABOUT IN JUNE. THEY ALSO, OF COURSE, ARE
3 GOING TO BE RECEIVING, FROM PROP 63, ALMOST \$275 MILLION ONCE
4 IT GETS FULLY INTO PLACE. SO WE'RE RECOMMENDING THAT \$10
5 MILLION OF GENERAL FUND AND 3.9 MILLION OF OTHER FUNDS BE
6 ADDED TO THE MENTAL HEALTH DEPARTMENT AS A PATCH FOR THE
7 CURRENT YEAR SO THAT THEY ARE NOT CUTTING AND THEN RESTORING
8 SERVICES. PROP 63 DOES NOT ALLOW SUPPLANTATION OF GENERAL FUND
9 MONEYS BUT WE UNDERSTAND THAT THEY ARE DEVELOPING DIFFERENT
10 PROJECTS THAT WOULD PROVIDE SIMILAR BENEFITS TO PROGRAMS THAT
11 THEY'RE NOW PROVIDING AND SO WE DON'T WANT TO BE MAKING CUTS
12 AND THEN RESTORATIONS, SO THAT'S A LARGE PART OF THE
13 APPROPRIATION. WE'RE ALSO RECOMMENDING THAT YOU SET ASIDE \$10
14 MILLION RELATED TO KATRINA/HOMELESS ISSUES IN THE BUDGET. WE
15 HAVE, I THINK THE LAST FIGURE WAS ALMOST 4,000 EVACUEES OR
16 PEOPLE FROM THE GULF STATES ARE IN LOS ANGELES NOW, RECEIVING
17 SERVICES OF ONE KIND OR ANOTHER. WE DON'T KNOW WHAT F.E.M.A.
18 REIMBURSEMENT IS GOING TO BE BY THE TIME WE'RE DONE. WE'VE
19 RECEIVED A NOTIFICATION FROM F.E.M.A. THIS MORNING THAT WE MAY
20 RECEIVE EVACUEES IF THE CURRENT HURRICANE HAS A NEGATIVE
21 IMPACT ON THE GULF STATES, SO THAT CONTINUES TO BE A VERY LIVE
22 ISSUE AND WILL CONTINUE TO BE SO I THINK AS LONG AS THE
23 HURRICANE SEASON IS PRESENT IN THE GULF STATES. INFORMATION
24 TECHNOLOGY, ANOTHER AREA OVER THE YEARS THAT YOUR BOARD HAS
25 ALLOCATED I WOULD SAY UPWARDS OF \$50 MILLION TO BRING THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 COUNTY UP TO STATE OF THE ART IN TECHNOLOGY IN A LOT OF
2 DIFFERENT AREAS. WE'RE SPECIFICALLY ADDING MONEY INTO DEFENSE
3 OFFICES, ALTERNATE PUBLIC DEFENDER BECAUSE THEY HAVE-- THEY'RE
4 FARTHER BEHIND THAN OTHER AGENCIES IN THAT AREA AND THEIR
5 MONEY'S BEEN TIGHT IN THEIR DEPARTMENTS. ALSO, 4.4 MILLION
6 SPECIFICALLY TO PURCHASE TECHNOLOGY AS A WHOLE BUT ALSO HOST
7 INTRUSION PREVENTION SOFTWARE. WE ARE, WITHOUT A DOUBT,
8 CAPTURED BY TECHNOLOGY. I DON'T KNOW THAT THERE'S ANY BETTER
9 WORD FOR IT. WE ARE CAPTURED BY TECHNOLOGY. ONE COLLAPSE OF
10 THE INTERNET LITERALLY CAN SHUT DOWN AN ENTIRE ORGANIZATION.
11 AND THE COUNTY'S NETWORK BEING LARGELY A HOLISTIC NETWORK, THE
12 WEAKEST LINK CAN CAUSE PROBLEMS WITH THE ENTIRE SYSTEM. SO WE
13 NEED TO INVEST WHATEVER IS NECESSARY IN THAT AREA TO ALLOW US
14 TO IDENTIFY WORMS AND DEAL WITH THEM WHEN WE FIND THEM.
15 ADDITIONAL \$3 MILLION TO QUALITY AND PRODUCTIVITY COMMISSION.
16 THEY CONTINUE TO BE A TREMENDOUS ASSET TO THE ORGANIZATION AND
17 THE PROJECTS AND PROPOSALS THAT THEY SUPPORT WITH DEPARTMENTS.
18 EVEN THOUGH WE HAVE OTHER-- HAVE HAD OTHER MONEY AVAILABLE IN
19 THE BUDGET, THEY BRING OUT THE BEST IN MANY WAYS IN
20 DEPARTMENTS AND PROJECTS, REINFORCING A LOT OF THE CONCEPTS
21 THAT ARE IN THE STRATEGIC PLAN AND CHANGING THE CULTURE OF THE
22 ORGANIZATION. AND WE'RE ALSO SETTING ASIDE MONEY TO DO
23 SOMETHING ABOUT THE PUBLIC ADDRESS SYSTEM IN THE HALL HERE. I
24 CAN TELL YOU THAT I HAVE TROUBLE HEARING WHAT'S GOING ON IN
25 THE BOARD MEETING. MY LITTLE SPEAKER HERE DOESN'T WORK ANY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 MORE. IN ANY EVENT, WE NEED TO DO SOMETHING ABOUT THE PUBLIC
2 ADDRESS SYSTEM IN THE HALL. NOW, THAT TAKES CARE OF THE ONE-
3 TIME MONEY. THERE'S ABOUT \$17.5 MILLION OF ONGOING REVENUE,
4 NEW REVENUE THAT WAS NOT IDENTIFIED IN THE PROPOSED BUDGET.
5 THE PRIMARY PROPOSAL IN THAT AREA IS WITH RESPECT TO IN-HOME
6 SUPPORTIVE SERVICES, WORKER WAGE INCREASE, SETTING ASIDE \$9.6
7 MILLION OF THE 17.4 OUT OF ADDITIONAL REALIGNMENT REVENUE TO
8 FUND AN INCREASE THERE. NATURAL GAS AND ENERGY, YOU KNOW,
9 CLEARLY, WITH GAS PRICES THE WAY THEY ARE, I.S.D. HAS DONE A
10 REALLY REMARKABLE JOB IN THEIR LONG-TERM CONTRACTS BUT THEY
11 DON'T LAST FOREVER AND THEY'RE GOING TO BE SEEING INCREASES IN
12 THE COST OF NATURAL GAS. COMMUNITY AND SENIOR SERVICES,
13 WORKING OUT ITS FINANCIAL PROBLEMS, HAS RECOGNIZED THAT THERE
14 IS A SHORTFALL, THEY HAD A SHORTFALL THIS YEAR. WE'RE SETTING
15 ASIDE MONEY FOR THAT. SHERIFF'S DEPARTMENT. THE SHERIFF HAS, I
16 THINK, ONE OF THE HIGHEST PRIORITIES THAT HE HAS HAD THAT I
17 BELIEVE THAT I'VE SEEN SINCE HE'S BEEN SHERIFF IS THE MASTER
18 SENIOR FIELD TRAINING OFFICER. I MEAN, MERRICK BOBB, AS WAS
19 INDICATED, WAS IN THE PAPER RECENTLY TRAINING IN PUBLIC SAFETY
20 AS IS AS IMPORTANT AS ANYTHING ELSE, MORE IMPORTANT, PROBABLY,
21 THAT WE HAVE PROPERLY TRAINED OFFICERS AND THE SHERIFF FEELS
22 VERY STRONGLY THAT THE MASTER SENIOR FIELD TRAINING PROPOSAL
23 IS A WAY THAT HE CAN KEEP HIS BEST AND BRIGHTEST IN THE-- AS
24 TRAINING OFFICERS WHICH, LONG-TERM, WILL HAVE THE GREATEST
25 IMPACT ON THE QUALITY OF SERVICE IN THE SHERIFF'S DEPARTMENT.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ALL OF THE REST OF THE ITEMS, MADAM CHAIR, ARE WHAT I WOULD
2 CONSIDER ADMINISTERIAL. WE DON'T HAVE A LOT OF BIG ITEMS THIS
3 YEAR I THINK TO ADDRESS AT THIS TIME. WE'LL BE TALKING ABOUT
4 THE STATUS OF THE HEALTH DEPARTMENT SHORTLY BUT THE
5 ADJUSTMENTS IN THE HEALTH DEPARTMENT THAT YOU HAVE BEFORE YOU
6 HERE ARE WHAT I WOULD CONSIDER ROUTINE AS WELL. I'D BE HAPPY
7 TO ANSWER ANY QUESTIONS OR TAKE ANY ADDITIONAL DIRECTION ON
8 THIS ITEM.

9

10 **SUP. MOLINA, CHAIR:** ANY QUESTION OR COMMENT? ALL RIGHT. I HAVE
11 A MOTION ON THIS ITEM. I'D LIKE-- IT'S A MOTION BY MYSELF AND
12 SUPERVISOR BURKE. I'LL HAVE MY STAFF PASS IT OUT. THE RECENT
13 REPORTS INDICATE THE ISSUE CONCERNING THE LACK OF AFFORDABLE
14 HOUSING IS NOW SIGNIFICANTLY MORE IMPORTANT TO L.A. COUNTY
15 RESIDENTS THAN PUBLIC SAFETY, JOBS OR HEALTHCARE. THE NUMBER
16 OF HOUSEHOLDS THAT CAN AFFORD A HOUSE OF THE MEDIAN SALES
17 PRICE IS DECREASING AND HOME PRICES ARE, OF COURSE,
18 APPRECIATING. IN L.A. COUNTY, A DECENT ONE BEDROOM APARTMENTS
19 RENTS FOR APPROXIMATELY \$1,200 A MONTH. THE RENT IS AFFORDABLE
20 AN INDIVIDUAL EARNING \$23 PER HOUR OR MORE. A MINIMUM WAGE
21 WORKER WOULD HAVE TO WORK OVER 130 HOURS PER WEEK TO AFFORD
22 THAT LEVEL OF AN APARTMENT. IN L.A. COUNTY, ONLY 15 PERCENT OF
23 OUR HOUSEHOLDS CAN AFFORD THE MEDIUM PRICE HOME OF 513,000.
24 THE INCOME NEEDED TO PURCHASE THAT HOUSE IS WELL OVER A
25 HUNDRED THOUSAND, ASSUMING 102,000 PAYMENT. ADDITIONALLY, L.A.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 COUNTY HAS A HOMELESS POPULATION OVER 90,000. THESE ARE UNIQUE
2 CHALLENGES WHICH ARE COMPOUNDED BY ESCALATING HOME PRICES AND
3 LACK OF RENTAL OR AFFORDABLE HOUSING. MOREOVER, SIGNIFICANT
4 INCREASES IN CONSTRUCTION AND LAND COSTS IN THE UPWARD TREND
5 AND RENTAL RATES HAVE FURTHER DIMINISHED THE SUPPLY OF
6 AFFORDABLE HOUSING IN L.A. COUNTY. THE BOARD MUST TAKE BOLD
7 STEPS IN ADDRESSING THE ISSUES OF HOUSING AFFORDABILITY FOR
8 OUR FAMILIES. WE THEREFORE MOVE THAT THE BOARD DIRECT THE
9 EXECUTIVE DIRECTOR OF THE COMMUNITY DEVELOPMENT COMMISSION AND
10 THE C.A.O. TO REPORT BACK TO THE BOARD IN 90 DAYS REGARDING
11 THE FEASIBILITY OF ESTABLISHING AN AFFORDABLE HOUSING TRUST
12 FUND. WE FURTHER MOVE THAT THE REPORT MAY INCLUDE A DETAILED
13 PLAN FOR THE ALLOCATION AND DISTRIBUTION OF THE FUNDS THAT
14 INCLUDES AN ANALYSIS OF THE NEED AND THE FEASIBILITY OF
15 ESTABLISHING THE FOLLOWING TYPES OF PROGRAMS UNDER THE TRUST
16 FUND: AN EMERGENCY SHELTER PROGRAM, A LOW INTEREST ACQUISITION
17 PREDEVELOPMENT LOAN FUND, A LOW LEVEL CONSTRUCTION LOAN FUND,
18 A COUNTYWIDE FUNDING MODELED AFTER THE CITY OF INDUSTRY
19 PROGRAM AND CERTAINLY A GREEN DEVELOPMENT FUND. THIS IS A
20 MOTION FOR A REPORT BACK, SO IT IS MOVED BY MYSELF AND
21 SECONDED BY MS. BURKE. SO THOSE ITEMS ARE BEFORE US. ANY OTHER
22 QUESTION OR COMMENT? IS THERE ANY OBJECTION? IF NOT, SO
23 ORDERED ON THAT ITEM. I THINK THAT'S THE LAST ITEM.
24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **C.A.O. JANSSEN:** RIGHT. S-1, MADAM CHAIR, IS THE HEALTH
2 DEPARTMENT BUDGET. I WOULD RECOMMEND THAT YOU TAKE UP THE
3 STATUS REPORT NOW. THERE HAVE BEEN A COUPLE OF RATHER
4 SIGNIFICANT CHANGES SINCE THE JUNE PRESENTATION, EVEN THOUGH
5 THE RESULT IS ABOUT THE SAME IN TERMS OF THE SHORTFALL. THERE
6 ARE TWO SIGNIFICANT CHANGES THAT HAVE HAPPENED.

7

8 **SUP. MOLINA, CHAIR:** ALL RIGHT. DR. GARTHWAITE, DO YOU HAVE A
9 REPORT ON THAT ITEM?

10

11 **DR. THOMAS GARTHWAITE:** SUPERVISORS, THERE HAVE BEEN SEVERAL
12 DEVELOPMENTS IN OUR BUDGET SINCE THE PREVIOUS ONE, AND I WOULD
13 TURN YOUR ATTENTION TO ATTACHMENT A, WHICH I THINK BEST
14 SUMMARIZES THE CHANGE. THE FIRST LINE OF THAT IS THE-- OUR
15 PROJECTED CUMULATIVE BALANCE OR SHORTFALL IN OUR LAST REPORT
16 IN JUNE AND THE NEXT LINE DOWN TALKS ABOUT-- OR SHOWS THE NET
17 IMPACT OF THE MEDI-CAL REDESIGN PROPOSAL AS IT IS CURRENTLY
18 UNDERSTOOD AND ITS IMPACTS ARE CURRENTLY UNDERSTOOD. I WON'T
19 ATTEMPT TO DESCRIBE THAT IN DETAIL. IF YOU HAVE QUESTIONS, I
20 WOULD SUGGEST THAT GARY WELLS, WHO IS HERE WITH ME, ANSWER
21 YOUR QUESTIONS. GARY WELLS AND JOHN FRIEDMAN AND OTHERS FROM
22 L.A. COUNTY WERE INSTRUMENTAL IN WORKING THROUGH THESE
23 CHALLENGES WITH THE STATE DEPARTMENT OF HEALTH SERVICES AND
24 C.M.S. AND WE OWE ALL OF THEM A GREAT DEBT OF GRATITUDE FOR
25 THE NUMBER OF HOURS THEY PUT IN BUT ESPECIALLY FOR THEIR



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 KNOWLEDGE AND THOUGHTFULNESS. THE SECOND AREA, THERE'S A
2 SUBTOTAL OF THE NET IMPACT OF THE HARRIS ROADY SETTLEMENT.
3 YOUR APPROVAL...

4

5 **SUP. MOLINA, CHAIR:** EXCUSE ME. CAN WE HAVE IT QUIET ON THIS
6 END, PLEASE? THANK YOU. I APOLOGIZE.

7

8 **DR. THOMAS GARTHWAITE:** YOUR APPROVAL OF THE SETTLEMENT WITH
9 THE HARRIS ROADY LAWSUITS HAS ALLOWED US TO PROJECT THAT INTO
10 OUR BUDGET BECAUSE WE HAD CARRIED OUR BUDGET WITH THE SENSE
11 OF-- WITH THE ASSUMPTION OF CLOSURE DIVESTERATURE OF RANCHO
12 AND 630-06 AND THE INABILITY-- THE CLOSURE OF BEDS IN L.A.
13 COUNTY U.S.C. IN THAT TIMEFRAME. THIS HAS A NEGATIVE EFFECT ON
14 OUR OVERALL BOTTOM LINE. THIRD, BUILT INTO OUR ASSUMPTIONS ON
15 THIS AND OTHER TABLES IS THE CONTINUATION OF OUR SCENARIO--
16 SCENARIO 3 COST CONTAINMENT AND EFFICIENCY ASSUMPTIONS AND
17 THAT WOULD INCLUDE SOME ADDITIONAL WORK IN KING DREW MEDICAL
18 CENTER, AS I MENTIONED EARLIER TODAY, AND IN OUR REIMBURSEMENT
19 FROM THE DEPARTMENT OF MENTAL HEALTH. FINALLY, WE CONTINUE TO
20 WORK OTHER ISSUES THAT COULD IMPROVE OUR BOTTOM LINE, WHICH
21 WOULD INCLUDE THINGS SUCH AS MANAGED CARE RATE INCREASE. AND,
22 FINALLY, I POINT OUT, I CALL YOUR ATTENTION TO THE UNCERTAIN
23 EFFECTS OF MOVING AGED, BLIND, AND DISABLED INTO MANAGED CARE.
24 WE BELIEVE ABOUT 40% OF OUR WORKLOAD COMES FROM THE AGED,
25 BLIND AND DISABLED. IF THAT MOVEMENT WERE TO HAVE EFFECT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SOMEWHAT SIMILAR TO THE MOVEMENT OF OBSTETRICAL PATIENTS OR--
2 INTO MEDI-CAL OR THE COVERAGE IMPROVEMENTS THAT HAVE OCCURRED
3 WITH KIDS IN THIS COUNTY, BOTH OF WHICH I THINK ARE OVERALL
4 GOOD THINGS, IT COULD HAVE PROFOUND EFFECTS ON THE NUMBER OF
5 INDIVIDUALS WHO SEEK CARE IN OUR SYSTEM AND ULTIMATELY ON THE
6 BASE OF REVENUES THAT SUPPORT OUR SYSTEM. WITH THAT IN MIND,
7 I'M GOING TO STOP AND ASK IF YOU HAVE QUESTIONS OF EITHER ME
8 OR GARY.

9

10 **SUP. MOLINA, CHAIR:** ALL RIGHT.

11

12 **SUP. YAROSLAVSKY:** MADAM CHAIR, NO QUESTION. I JUST WANTED TO
13 MAKE A COMMENT VERY BRIEFLY.

14

15 **SUP. MOLINA, CHAIR:** OKAY.

16

17 **SUP. YAROSLAVSKY:** I WANT TO JUST COMMEND OUR WHOLE TEAM ON
18 THIS. WHILE THERE ARE A LOT OF UNCERTAINTIES AND WE'LL GET
19 INTO THAT IN THE QUESTIONS BUT I DO WANT TO SINGLE OUT PEOPLE
20 WHO I THINK WERE HELPFUL TO US ALONG THE WAY, ASIDE FROM OUR
21 OWN STAFF, DAVID JANSSEN, JONATHAN FRIEDMAN, GARY WELLS AND
22 D.H.S. AND HIS TEAM, BERT MARGOLAN, CATHY OCHOA, WHO HAS BEEN--
23 - AND S.E.I.U. AND THE ROLE THEY PLAYED IN THIS AND
24 ASSEMBLYMAN HECTOR DELLA TORRE, WHO I UNDERSTAND PLAYED A
25 SINGULAR ROLE IN COLLABORATING WITH US AND THAT WAS VERY MUCH



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 APPRECIATED BY ALL OF US, I KNOW, SO IT'S TURNED OUT BETTER
2 THAN IT COULD HAVE BEEN. IT'S NOT AS GOOD AS IT MIGHT HAVE
3 BEEN, BECAUSE...

4

5 **SUP. MOLINA, CHAIR:** NOW, IN LIGHT OF THE CIRCUMSTANCES, I
6 THINK ALL OF US WANT TO JOIN IN THANKING THIS TEAM. THEY WERE
7 UNBELIEVABLE AND I SPOKE PERSONALLY TO HECTOR AND I THINK HE
8 DID A GREAT JOB AND REALLY ARE LOOKING TO HIM TO PROVIDE A
9 LEADERSHIP ROLE IN SOME OF THESE AREAS. HE'S INTERESTED AND
10 KNOWLEDGEABLE AND HE WANTS TO WORK WITH US ON A COUPLE OF
11 OTHER ISSUES, AS WELL AS THE SPEAKER WHO REALLY HELPED US ON
12 THIS BUT I WAS IMPRESSED AND THEY WERE IMPRESSED AS WELL WITH
13 OUR TEAM, SO I THINK THOSE-- THERE'S MUCH THANKS TO ALL OF YOU
14 AND IT'S JUST AMAZING. IT COULD HAVE BEEN REALLY A DISASTROUS
15 SITUATION FOR US IN THE LONG RUN BUT I THINK YOU ALL WORKED IT
16 AND MADE IT VERY, VERY SUCCESSFUL, SO CONGRATULATIONS TO ALL
17 OF YOU.

18

19 **SUP. KNABE:** MADAM CHAIR, I DO HAVE A QUESTION.

20

21 **SUP. ANTONOVICH:** I DO, TOO.

22

23 **SUP. KNABE:** HAVE WE LOOKED AT THE POTENTIAL IMPACT ON THE
24 COUNTY OF, YOU KNOW, THIS WHOLE ISSUE ON THE AGED, BLIND AND
25 DISABLED, MEDI-CAL ELIGIBLE ARE ENROLLED INTO OUR MANAGED CARE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PLANS, DO WE HAVE AN IDEA. THAT, YOU KNOW, HAS THE POTENTIAL,
2 STATEWIDE, TO CREATE A LOT OF ISSUES. I KNOW WE DEAL WITH IT
3 AT L.A. CARE AND OTHERS SO, FROM THE COUNTY'S PERSPECTIVE, WE
4 HAVEN'T-- HAS ANYONE LOOKED AT THAT?

5

6 **GARY WELLS:** PRELIMINARILY, WE'VE LOOKED AT IT, SUPERVISOR. THE
7 64,000-DOLLAR QUESTION IS IF THEY MAKE THE A.B.D.S OR SO-
8 CALLED A.B.D.S MANDATORILY ELIGIBLE, HOW MANY OF THOSE WOULD
9 CONTINUE TO FREQUENT COUNTY FACILITY AND HOW MANY WOULD BE
10 SIPHONED OFF TO OTHER PROVIDERS AVAILABLE UNDER THOSE PLANS. I
11 THINK THIS ISSUE IS GOING TO BE TAKEN UP BIG TIME BY THE
12 LEGISLATURE WHEN THEY RECONVENE IN JANUARY, BETWEEN NOW AND
13 JANUARY. WE ARE GOING TO DO SOME MODELING AND I'M CERTAIN THAT
14 THE D.H.S. TASK FORCE, WHICH IS SPONSORED BY THE CALIFORNIA
15 HOSPITAL ASSOCIATION, AS WELL AS C.A.P.H., THE CALIFORNIA
16 PUBLIC HOSPITAL ASSOCIATION, WILL BE OUR PARTNERS IN THAT
17 ANALYSIS.

18

19 **SUP. KNABE:** ABSOLUTELY. I DIDN'T KNOW IF WE'D DONE ANY
20 MODELING YET BECAUSE THE POTENTIAL IS PRETTY SIGNIFICANT
21 DEPENDING ON WHERE THEY GO.

22

23 **GARY WELLS:** ABSOLUTELY.

24

25 **DR. THOMAS GARTHWAITE:** WE AGREE. THANK YOU.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** SUPERVISOR ANTONOVICH THEN MS. BURKE.

3

4 **SUP. ANTONOVICH:** YOU'RE PLANNING ON INCREASING THE BUDGETS
5 WITH THE MEDICAL SCHOOLS. WHY WOULDN'T THAT HAVE BEEN INCLUDED
6 IN THE BUDGET?

7

8 **DR. THOMAS GARTHWAITE:** WELL, WE HAVEN'T FINALIZED
9 NEGOTIATIONS. THERE-- I THINK THE ONLY THING WE'RE LOOKING AT
10 IN TERMS OF OUR CONTRACTS ARE POTENTIALLY SOME GENERAL
11 MOVEMENT, JUST AS ALL THE EMPLOYEES ACROSS THE COUNTY HAD
12 GIVEN A COST OF LIVING, THAT THERE IS PROVISION FOR GENERAL
13 MOVEMENT IN THE CONTRACTS. THERE ARE A COUPLE OF AREAS WHERE
14 WE'VE BEEN CITED FOR SUPERVISION ISSUES AND SO WE'RE LOOKING
15 TO SEE IF THAT'S AN ISSUE OF THE NUMBER OF FACULTY AVAILABLE
16 OR NOT AND IF THERE ARE WAYS TO DO THAT WITHIN OR POTENTIALLY
17 BY ADDITION OF THE CONTRACT. THEN THERE ARE TWO SPECIFIC
18 PROGRAMS WE'RE LOOKING AT. ONE IS THE EMERGENCY ROOM AT HARBOR
19 AND THEN ALSO WE'RE LOOKING AT A HOSPITAL PROGRAM WHEN L.A.
20 COUNTY U.S.C. WOULD MOVE INTO THE NEW HOSPITAL. SO THOSE ARE
21 THE SPECIFIC AREAS THAT WE'RE CONTEMPLATING BUT WE HAVEN'T
22 FINISHED ANY OF THE CONTRACTS AS YET.

23

24 **SUP. ANTONOVICH:** AND WHERE IS THAT MONEY IN THE BUDGET?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **DR. THOMAS GARTHWAITE:** I THINK WE HAVEN'T ADDED IT, RIGHT?

2

3 **GARY WELLS:** YEAH, IT HASN'T BEEN ADDED YET BECAUSE THE NUMBERS
4 THAT WILL REPRESENT THE AMOUNTS IN THE CONTRACTS ARE NOT
5 FINALLY DETERMINED.

6

7 **SUP. ANTONOVICH:** BUT WOULDN'T YOU HAVE A CONTINGENCY FUND OR
8 WHATEVER, INSTEAD OF COMING BACK AND ASKING FOR A NEW SOURCE
9 OF FUNDING?

10

11 **GARY WELLS:** WELL, I MEAN, THAT REALLY IS OUR DESIGNATION FUND,
12 WHICH WE JUST CLOSED THE BOOKS AT THE END OF LAST YEAR WITH
13 404 MILLION. WE'VE REINVESTED A SUBSTANTIAL AMOUNT OF THAT
14 INTO THIS YEAR'S BUDGET AND, OBVIOUSLY, WE'RE PROJECTING
15 SHORTFALLS GOING FORWARD BUT THAT'S BASICALLY THAT PLUS OUR
16 OTHER ANNUAL REVENUE STREAMS ARE BASICALLY WHAT WE HAVE TO
17 FUND THOSE KINDS OF AGREEMENTS.

18

19 **SUP. ANTONOVICH:** WHAT DOLLAR AMOUNT ARE YOU LOOKING OR
20 ESTIMATING?

21

22 **DR. THOMAS GARTHWAITE:** DR. CHERNOF HAS BEEN THE PERSON
23 RESPONSIBLE FOR THE ONGOING NEGOTIATIONS, SO THERE MAY BE SOME
24 THINGS HE CAN ADD WITHOUT GIVING AWAY THE CONFIDENTIAL
25 NEGOTIATIONS.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **SUP. ANTONOVICH:** WHAT IS THE ESTIMATE THAT YOU'RE LOOKING AT
3 AND WHEN DO YOU BELIEVE THE CONTRACT NEGOTIATIONS WILL BE
4 CONCLUDED?

5

6 **DR. CHERNOF:** SUPERVISOR ANTONOVICH, I THINK AT THIS POINT,
7 BETWEEN THE TWO CONTRACTS THAT ARE UNDER NEGOTIATION, THE
8 U.C.L.A. AND THE U.S.C. AGREEMENTS, WE'RE PROBABLY TALKING IN
9 THE RANGE OF \$7 MILLION BETWEEN THE TWO AGREEMENTS TOGETHER.
10 THE NEGOTIATIONS ARE ACTUALLY MOVING ALONG VERY SMOOTHLY.
11 THERE ARE A COUPLE OF REMAINING TECHNICAL AND LEGAL ISSUES
12 WHICH WE'LL NEED TO BRING IN FRONT OF YOUR BOARD FOR ADVICE
13 AND GUIDANCE IN THE VERY NEAR FUTURE.

14

15 **SUP. ANTONOVICH:** AND WHEN-- YOU HAVE THE DOLLARS ALREADY IN
16 YOUR BUDGET TO PAY FOR THIS?

17

18 **DR. CHERNOF:** NO. WE WOULD BE WORKING WITHIN THE DEPARTMENT, AS
19 GARY WELLS HAS DESCRIBED.

20

21 **SUP. ANTONOVICH:** SO WHEN ARE THE AGREEMENTS GOING TO BE
22 CONCLUDED?

23

24 **DR. CHERNOF:** OUR HOPE, SUPERVISOR, IS THAT THEY WILL BE IN
25 FRONT OF THIS BOARD WITHIN THE NEXT FOUR WEEKS.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **SUP. ANTONOVICH:** I'VE HEARD THAT BEFORE.

3

4 **DR. THOMAS GARTHWAITE:** DEPENDING WHEN THEY'RE ADOPTED AND
5 ACTUALLY GO INTO EFFECT, THOUGH, THEY WOULD BE LESS THAN A
6 FULL FISCAL YEAR THAT WOULD BE IF THERE WERE INCREASES THAT WE
7 WERE RECOMMENDING IF YOU APPROVED THEM.

8

9 **SUP. ANTONOVICH:** THANK YOU.

10

11 **SUP. MOLINA, CHAIR:** ALL RIGHT. MS. BURKE.

12

13 **SUP. BURKE:** GETTING BACK TO THE AGED AND DISABLED AND THE
14 QUESTION OF MANAGED CARE, WAS THERE A PENALTY THAT WAS
15 ATTACHED TO IT IF YOU DON'T BOTH ADOPT THAT AS MANAGED CARE
16 AND WHAT HAPPENS TO THAT PENALTY IF THERE WAS ONE THAT WAS
17 ATTACHED? IS THERE A WAIVER POSSIBILITY WITH IT OR WHAT
18 HAPPENS?

19

20 **GARY WELLS:** WELL, WITHIN THE 5-YEAR WAIVER NEGOTIATED BY THE
21 STATE WITH THE FEDERAL GOVERNMENT, THERE IS AN AMOUNT OF \$180
22 MILLION PER YEAR FOR EACH OF THE 5 YEARS OF THE WAIVER WHICH,
23 IN THE FIRST TWO YEARS OF THE WAIVER, IS TIED TO WHAT'S CALLED
24 MANAGED CARE MILESTONES, THE STATE MEETING CERTAIN MANAGED
25 CARE REQUIREMENTS AS DEFINED BY THE FEDERAL GOVERNMENT AS A



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CONDITION FOR RECEIVING THAT \$180 MILLION A YEAR DURING THE
2 FIRST TWO YEARS OF THE WAIVER. IN THE LAST THREE YEARS OF THE
3 WAIVER, THAT'S TIED TO THE STATE INITIATING A NEW COVERAGE OR
4 COVERAGE PROGRAM OR PROGRAMS, USING SOME OR ALL THAT \$180
5 MILLION TO FINANCE THAT, TO REDUCE THE NUMBERS OF UNINSURED IN
6 THE STATE OF CALIFORNIA. THE FIRST MILESTONE, AS I RECALL, IS
7 THAT THE STATE WAS TO PASS LEGISLATION MANDATORILY PLACING THE
8 A.B.D.S INTO MANAGED CARE, EFFECTIVE, I BELIEVE IT WAS
9 SEPTEMBER 30TH. OBVIOUSLY, THE STATE DID NOT DO THAT. THERE
10 WERE CONCERNS ON THE PART OF THE LEGISLATURE, IN PARTICULAR,
11 AS TO WHETHER THE ADMINISTRATION HAD SHOWN WHETHER OR NOT THIS
12 COULD BE DONE WITHOUT SIGNIFICANT ADVERSE IMPACT ON PATIENTS.
13 SO THERE IS AN AMOUNT THAT-- \$180 MILLION FOR THE FIRST YEAR
14 IS IN JEOPARDY. THEY CAN CURE PART OF IT BY ENACTING
15 LEGISLATION PASSED THIS RECESS, AND THEY RECONVENE IN JANUARY,
16 BUT SOME OF THAT MONEY IS AT RISK OF LOSS AND SOME WILL LIKELY
17 BE LOST AS A RESULT OF THAT PARTICULAR REQUIREMENT AND THE
18 STATE'S FAILURE TO MEET THAT REQUIREMENT. THERE WAS A LETTER
19 WRITTEN BY A COUPLE SENATORS TO THE GOVERNOR, ASKING HIM TO
20 CALL SECRETARY OR CONTACT SECRETARY LEVITT AND ASK FOR RELIEF
21 IN RESCHEDULING OF SOME OF THOSE MILESTONES. WHETHER THAT WILL
22 FIND FAVOR, EITHER WITH THE GOVERNOR OR WITH SECRETARY LEVITT,
23 REMAINS TO BE SEEN. WHAT'S CLEAR IS, IS THAT SOME OF THAT
24 MONEY IS CURRENTLY IN JEOPARDY. THERE WILL BE, I'M SURE, A
25 VERY MAJOR DISCUSSION OF THIS ISSUE BEGINNING IN JANUARY WHEN



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 THE LEGISLATURE RECONVENES. WE WILL BE MODELING WHAT THE
2 POTENTIAL IMPACTS ARE TO US, AS WELL AS THE OTHER IMPACTED
3 HOSPITALS, BOTH PUBLIC AND PRIVATE D.H.S. HOSPITALS HAVE RISK
4 WITH RESPECT TO THIS AND, IN PARTICULAR, THE PATIENTS
5 THEMSELVES. MY UNDERSTANDING IS THERE'S ONLY 10% OF A.B.D.
6 PATIENTS CURRENTLY ENROLLED IN MANAGED CARE, SO THIS WOULD BE
7 A MANDATORY CONVERSION OF THE REMAINING 90%.

8

9 **SUP. BURKE:** SO OUR STRATEGY SO FAR HAS BEEN TO OPPOSE THE
10 ADOPTION?

11

12 **GARY WELLS:** WE HAVEN'T ACTUALLY TAKEN A POSITION OF OPPOSED
13 AND NEITHER HAVE OUR PROFESSIONAL ORGANIZATIONS AT THIS POINT
14 IN TIME. WHAT WE ASK FOR IS A HEALTHY, INFORMED DEBATE WITH
15 RESPECT TO WHAT THE CONSEQUENCES WILL BE, BOTH TO THE PATIENTS
16 AS WELL AS TO THE PROVIDERS OF THIS PARTICULAR ACTION AND I
17 THINK, IF THAT DOES OCCUR AND I'M PRETTY CONFIDENT THAT IT
18 WILL OCCUR, GIVEN THE PARTIES INVOLVED, I THINK THAT A MORE
19 REASONED APPROACH TO THIS WILL DEVELOP PERHAPS IN WHAT'S
20 CURRENTLY ON THE TABLE AND REQUIRED BY THE WAIVER. THAT WOULD
21 BE MY HOPE AND EXPECTATION.

22

23 **SUP. BURKE:** SO YOU'LL KEEP US INFORMED AS THIS IS GOING BEFORE
24 THE LEGISLATURE AND WHAT OUR POSITION IS AND WHAT OUR
25 POTENTIAL DOWNSIDES-- DOWNSIDE IS?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **GARY WELLS:** YOU BET.

3

4 **SUP. BURKE:** A PLACE LIKE RANCHO, I ASSUME, WOULD TAKE A BIG
5 DIP UNLESS THEY COULD COMPETE.

6

7 **GARY WELLS:** YEAH, THESE PATIENTS ARE LARGE IN NUMBER IN ALL OF
8 OUR FACILITIES.

9

10 **SUP. BURKE:** AT ALL FACILITIES?

11

12 **GARY WELLS:** YES.

13

14 **SUP. BURKE:** THANK YOU.

15

16 **SUP. MOLINA, CHAIR:** ALL RIGHT. ANYTHING ELSE ON THIS ITEM? IF
17 NOT, AGAIN, GENTLEMEN, THANK YOU, IT WAS WELL DONE. WE LOOK
18 FORWARD TO ONGOING SUCCESSES LIKE THIS. THANK YOU. AND THAT'S
19 A RECEIVE AND FILE. I WANT TO POINT OUT, ON ITEM-- WE'RE GOING
20 TO ASK FOR RECONSIDERATION OF ITEM-- IS IT 61? IT'S ITEM 61,
21 ONLY BECAUSE, ON ITEM-- OF THAT, THE MANY ITEMS ON THE REPORT,
22 SUPERVISOR ANTONOVICH WOULD LIKE TO VOTE "NO" ON ITEM NUMBER
23 28. SO I'D LIKE TO MOVE FOR RECONSIDERATION. SECONDED BY
24 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.
25 THE ITEM IS BEFORE US.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. BURKE:** WHAT IS 28?

3

4 **SUP. MOLINA, CHAIR:** OKAY. AND SO, WITH THAT, AS NOTED,
5 SUPERVISOR ANTONOVICH WILL BE VOTING "NO" ON ITEM 28 OF 61.
6 ALL RIGHT. IF THERE'S NO OBJECTION, SO ORDERED ON THAT ITEM.
7 ALL RIGHT. WE HAVE ANOTHER REPORT, ITEM NUMBER 55. IT'S MY
8 UNDERSTANDING DR. FIELDING WILL DO THAT REPORT. DR. FIELDING,
9 IF YOU'D JOIN US WE'D APPRECIATE IT.

10

11 **C.A.O. JANSSEN:** HE GAVE YOU A NEW WRITTEN REPORT AS WELL, I
12 THINK, MADAM CHAIR. AND LET ME REMIND THE BOARD, I THINK
13 JONATHAN MAY DO IT ANYWAY, HE WAS PART OF THE ADVANCED TEAM OF
14 15 THAT WAS SENT TO NEW ORLEANS TWO WEEKS AGO, SO HE HAS BEEN
15 THERE ON THE GROUND IN THE WATER AND I THINK HAS A PRETTY GOOD
16 IDEA OF WHAT'S BEEN GOING ON THERE.

17

18 **DR. JONATHAN FIELDING:** THANK YOU VERY MUCH.

19

20 **SUP. MOLINA, CHAIR:** WELCOME BACK.

21

22 **DR. JONATHAN FIELDING:** THANK YOU. GLAD TO BE BACK. YES. I
23 THINK THERE ARE A LOT OF IMPORTANT LESSONS. WE'VE PROVIDED A
24 MEMO TO THE BOARD ABOUT THE PUBLIC HEALTH IMPLICATIONS. LET ME
25 MAKE JUST A FEW SHORT COMMENTS ABOUT LESSONS FROM MY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 OBSERVATION. ONE WAS THE IMPORTANCE OF HAVING A UNIFIED
2 COMMAND STRUCTURE EARLY. THAT DID NOT EVENTUATE AS QUICKLY AS
3 IT COULD HAVE THERE AND I THINK IT MADE A BIG DIFFERENCE.
4 SECONDLY, THE ISSUE OF INTEROPERABILITY FOR COMMUNICATIONS IS
5 REALLY CRITICAL. WHEN I GOT THERE, CELL PHONES WERE marginally
6 WORKING AND IT WAS NOT EASY FOR EVERYBODY TO GET IN TOUCH WITH
7 EVERYBODY ELSE. F.E.M.A. DISTRIBUTED NEXTEL PHONES AND PEOPLE
8 KIND OF SET UP THEIR OWN GROUPS WITHIN THAT, SO COMMUNICATION
9 REMAINS VERY IMPORTANT. THIRD, THE ISSUE OF COMMUNICATION WITH
10 THE PUBLIC. THE CITY OF NEW ORLEANS AND THE STATE WERE NOT
11 ALWAYS SAYING THE SAME THING AND SOME BAD INFORMATION REALLY
12 GOT OUT ABOUT, OH, THAT THERE MIGHT BE CHOLERA OUTBREAKS OR
13 TYPHOID OUTBREAKS. THERE WERE NOT SIGNIFICANT INFECTIOUS
14 DISEASE PROBLEMS AT ALL. THERE WERE PROBABLY 8 TO 10 CASE OF
15 VIVIRAL VULNIFICOUS, WHICH IS A SERIOUS DISEASE BUT THAT'S A
16 SMALL OUTBREAK AND NOT UNEXPECTED IN THAT PART OF THE WORLD.
17 AND, FINALLY, I WOULD POINT OUT THAT ONE THING THAT WE CAN, I
18 THINK, LEARN FROM THIS THAT WOULD APPLY TO AN EARTHQUAKE ZONE
19 IS THE ISSUE OF MAKING SURE THAT THERE ARE TEAMS AVAILABLE
20 QUICKLY FOR STRUCTURAL ASSESSMENT, BY HOUSE AND BY
21 NEIGHBORHOOD, BEFORE YOU HAVE PEOPLE COMING BACK IN. THE
22 PUBLIC HEALTH ISSUES, PROBLEMS REMAIN ARE A LACK OF POTABLE
23 WATER FOR DRINKING, COOKING, BATHING, ET CETERA. STILL HAVE
24 LACK OF FUNCTIONING SEWER SYSTEMS. THE HELICOPTER I TOOK
25 SHOWED ONE OF THE MAJOR SEWAGE TREATMENT PLANTS UNDER WATER,



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SO YOU KNEW WHERE THE SEWAGE WAS NOT GOING AND WHERE IT WAS
2 GOING. AND ALSO THE ISSUE, WHEN YOU HAVE PEOPLE COMING BACK
3 IN, IF YOU HAVE FUNCTIONING WATER, YOU DON'T HAVE FUNCTIONING
4 SEWAGE, WHERE IS IT GOING TO GO? IT'S GOING TO WIND UP ON THE
5 STREETS AND IT'S VERY HARD TO GET PEOPLE TO USE EXTERNAL
6 FACILITIES. ONE OF THE SIGNIFICANT PUBLIC HEALTH RISKS IS RISK
7 OF INJURY FROM COMING BACK TO BUILDINGS THAT ARE STRUCTURALLY
8 DAMAGED, AND, WHEN YOU LOOK AT WHAT THE CLINICS WERE SEEING
9 THAT WERE SET UP BY THE FEDERAL GOVERNMENT THERE AND THE STATE
10 AND OTHERS, YOU SAW THAT THE MAJOR PROBLEMS WERE INJURIES,
11 MANY OF THEM MINOR, OF COURSE, AND RASHES FROM CONTACT WITH
12 THE WATER OR JUST THE VERY HOT AND HUMID CONDITIONS. THERE WAS
13 NOT TOO MUCH AIR CONDITIONING AVAILABLE BECAUSE MOST PLACES
14 DIDN'T HAVE ELECTRICITY. THEY ALSO DON'T HAVE, AT THIS POINT
15 OR DIDN'T, AT LEAST, AS OF YESTERDAY, A FUNCTIONING 9-1-1
16 EMERGENCY RESPONSE SYSTEM. SO, WHILE PEOPLE COULD COME BACK
17 INTO THE AREA, IF THEY HAD AN EMERGENCY, THAT SYSTEM WAS NOT
18 AVAILABLE. AND THEN, OF COURSE, THE UNEVEN AVAILABILITY OF
19 HEALTHCARE SERVICES. AS OF YESTERDAY, THERE WAS ONE HOSPITAL
20 BACK ON. I MET WITH, AS PART OF A GROUP, WITH THE C.E.O.S OF
21 SOME AFFECTED HOSPITALS AND SOME WERE DOWN FOR A LONG TIME AND
22 HOPE THEY WILL COME BACK, OTHERS FUNCTIONED ALL THE WAY
23 THROUGH. OXNARD CLINIC FUNCTIONED ALL THE WAY THROUGH BUT
24 THERE'S ONLY ONE HOSPITAL WORKING, TO MY KNOWLEDGE, AT LEAST
25 AS OF YESTERDAY IN NEW ORLEANS, SO THAT'S AN ISSUE IN TERMS OF



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 GEOGRAPHIC AVAILABILITY. WE WERE ASKED INITIALLY FOR SOME
2 ENVIRONMENTAL HEALTH INSPECTORS TO HELP RESTAURANTS GET UP AND
3 RUNNING AGAIN. THEY WENT BACK AND FORTH ON THAT. AND THEN THE
4 FEDERAL GOVERNMENT, THE F.D.A. GAVE THEM, I THINK, 40 OR 50
5 INSPECTORS. SO, AT THIS POINT, THEY DON'T FEEL OURS ARE NEEDED
6 BUT WE'VE TOLD THEM WE'RE AVAILABLE IF, AT ANY POINT, THEY
7 NEED THEM. WE, OF COURSE, ARE WORKING WITH THE EVACUEES IN LOS
8 ANGELES COUNTY. WE'VE BEEN WORKING WITH THE GREATER LOS
9 ANGELES CHAPTER OF THE AMERICAN RED CROSS, WITH THE SERVICE
10 CENTER AT 2700 WILSHIRE AND WE HAVE A STAFFING SCHEDULE TO
11 ASSURE THAT PUBLIC HEALTH NURSES ARE AVAILABLE THERE. WE'VE
12 ALSO BEEN WORKING AT THE DREAM CENTER WITH THEM AND INCLUDING
13 AN INSPECTION FOR THEIR FOOD FACILITIES. WE HAVE BEEN TRYING
14 TO KEEP TRACK OF THE PROBLEMS THAT HAVE BEEN SEEN AND SENT TO
15 FOR CARE AND THEY TEND TO BE RESPIRATORY, GASTROINTESTINAL,
16 JUST GENERAL MEDICAL ILLNESSES AND MISCELLANEOUS, NOTHING
17 SURPRISING. OBVIOUSLY, IN ANY SHELTER, IN ANY CLOSE QUARTERS,
18 YOU WANT TO BE CONCERNED ABOUT COMMUNICABLE DISEASE CONTROL.
19 FINALLY, I THINK THAT, FOR ALL DISASTERS, THE BIGGEST IMPACT
20 IS ALWAYS THE MENTAL HEALTH ONE. I CAN'T SAY THAT I THINK THAT
21 THAT WAS DEALT WITH AS WELL AS IT MIGHT HAVE BEEN IN THIS
22 TERRIBLE CATASTROPHE BUT WE KNOW WHAT POST TRAUMATIC STRESS
23 SYNDROME IS AND MARV SOUTHARD, I'M SURE, COULD GIVE YOU MUCH
24 MORE THAN I CAN ON THIS BUT I THINK IT'S CRITICAL THAT THE
25 RIGHT MESSAGES GO OUT EARLY TO HELP TRY AND REASSURE PEOPLE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WHERE WE CAN AND TO HELP THEM UNDERSTAND SOME OF THE FEELINGS
2 THEY MAY BE GOING THROUGH THAT MAY BE VERY COMMON FEELINGS OF
3 ANGER, FEELING OF GUILT, YOU KNOW, RELIVING THE PAST, THOSE
4 KIND OF THINGS. AND WE NEED TO LET PEOPLE KNOW THAT THAT'S
5 NORMAL AND ALSO MAKE SURE THAT THOSE WHO NEED IT GET MENTAL
6 HEALTH COUNSELING. I'D BE HAPPY TO ANSWER ANY QUESTIONS.

7

8 **SUP. MOLINA, CHAIR:** ALL RIGHT. ANY QUESTION OR COMMENT?

9

10 **SUP. BURKE:** ARE ANY OF OUR PEOPLE STILL THERE ON THE SCENE?

11

12 **DR. JONATHAN FIELDING:** YES. THERE ARE, I BELIEVE, 4 OF THE 15
13 MEMBER ADVANCE TEAMS STILL THERE UNDER DEPUTY CHIEF DARRELL
14 OSBY FROM THE FIRE DEPARTMENT, AND THE CURRENT RESPONSIBILITY
15 IS OVERSEEING AND PROVIDING ADVICE TO THE CONTRACTOR WHO IS
16 RESPONSIBLE FOR RECOVERING BODIES THAT HAVE STILL NOT BEEN
17 RECOVERED. IT'S DIFFICULT BECAUSE OF THE FLOODWATERS AND THE
18 MAYOR HAS JUST AUTHORIZED-- OF NEW ORLEANS HAS AUTHORIZED A
19 HOUSE TO HOUSE SEARCH FOR BODIES BEFORE YOU HAVE TO LOOK AT AN
20 INDIVIDUAL BASIS ON A PRESUMPTION. SO THAT SHOULD ACCELERATE
21 IT, BUT IT'S QUITE SLOW AND ST. BERNARD PARISH, WHICH IS EVEN
22 FURTHER HIT, YOU REALLY CAN'T EVEN GET INTO YET TO LOOK, SO
23 I'M AFRAID THERE'S GOING TO BE MORE BAD NEWS.

24

25 **SUP. MOLINA, CHAIR:** ALL RIGHT.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH:** DOES THE MAYOR OVERRIDE PUBLIC HEALTH?

3

4 **DR. JONATHAN FIELDING:** WELL, THE MAYOR HAS THE OVERALL
5 RESPONSIBILITY FOR PUBLIC HEALTH. AND, WHEN I WAS THERE, ONE
6 OF MY PRINCIPAL ROLES WAS ADVISING THE HEALTH DIRECTOR FOR THE
7 CITY OF NEW ORLEANS AS WELL AS THE HEAD OF PUBLIC HEALTH OF
8 THE STATE ON WHAT ISSUES THEY SHOULD ADDRESS, HOW THEY SHOULD
9 ADDRESS THEM, TALKING POINTS FOR THE MAYOR, HOW TO--
10 RECOMMENDATIONS FOR THE MAYOR IN TERMS OF WHAT NEEDED TO BE
11 DONE AND WHAT WERE THE CONDITIONS PRECEDENT TO REHABILITATION,
12 SO THAT WAS PART OF WHAT I WAS DOING. SO I THINK THE MAYOR HAS
13 THE OVERALL RESPONSIBILITY BUT WAS WAITING TO MAKE DECISIONS
14 AFTER HEARING THE RECOMMENDATIONS OF THE HEALTH OFFICER. IN
15 ADDITION, CENTERS FOR DISEASE CONTROL HAD A LARGE GROUP THERE,
16 SUPERVISOR. WHEN I LEFT, THERE WAS SOMEWHERE BETWEEN 50 AND 70
17 PEOPLE, A LOT OF THEM DOING EPIDEMIOLOGICAL SURVEILLANCE, BUT
18 REALLY TRYING TO BE A SUPPORT TEAM FOR THE CITIES AND THE
19 STATE.

20

21 **SUP. ANTONOVICH:** WHEN DOES THE STATE OR F.E.M.A. OVERRULE THE
22 MAYOR WHEN IT COMES TO THE PUBLIC HEALTH ISSUE, THE DECEASED
23 AND THE WATER QUALITY?

24



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 **DR. JONATHAN FIELDING:** THERE IS SHARED RESPONSIBILITIES
2 BETWEEN THE CITY AND THE STATE, AND I DON'T KNOW ALL THE
3 STATUTES, SO I DON'T WANT TO MISSPEAK BUT MY UNDERSTANDING IS
4 THAT THE STATE HAS THE PRIMARY RESPONSIBILITY FOR
5 ENVIRONMENTAL HEALTH AND SO ANYTHING TO DO WITH SANITATION OR
6 WATER AND THE LIKE WOULD BE PRIMARILY A STATE FUNCTION WITH
7 RESPECT TO THE RESTORATION. HOWEVER, THE DECISION ABOUT
8 WHETHER TO HAVE PEOPLE COME BACK IN, INDEPENDENT OF THE
9 ENVIRONMENTAL HEALTH ISSUES, MY UNDERSTANDING IS THAT RESIDES
10 WITH THE MAYOR.

11

12 **SUP. ANTONOVICH:** I SAW ADMIRAL ALLEN TELLING PEOPLE NOT TO GO
13 BACK AND THE MAYOR WAS TELLING PEOPLE TO COME BACK AND I
14 BELIEVE IT WAS ON THE "TODAY" SHOW, THEY WERE INTERVIEWING THE
15 MAYOR AND HE HAD BASICALLY SAID HE HAS THE AUTHORITY BUT, WHEN
16 IT BECOMES A NATIONAL EMERGENCY, I KNOW WHEN IT COMES HERE,
17 WHEN WE WORKED WITH THE STATE OFFICE OF EMERGENCY PREPAREDNESS
18 AND WHEN WE WORKED WITH OUR FIRES AND OUR EARTHQUAKES, WE WERE
19 ALL ON THE SAME PAGE RELATIVE TO NORTHRIDGE, SAN BERNARDINO
20 AND L.A. COUNTY WITH THE RECENT FIRE THAT WE HAD AND I DON'T
21 UNDERSTAND HOW, YOU KNOW, AS A SUPERVISOR, THAT I WOULD STAND
22 UP AND SAY, "NO, YOU CAN'T EVACUATE THOSE PEOPLE IN THE
23 CANYON" WHICH WERE EVACUATED, I DON'T UNDERSTAND THAT.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **DR. JONATHAN FIELDING:** I CAN'T TELL YOU I UNDERSTAND EXCEPT
2 THAT I'VE HEARD THE SAME THING, ADMIRAL ALLEN AND THE
3 PRESIDENT EVEN EXPRESSED SOME CONCERN ABOUT THE ORDER TO ALLOW
4 PEOPLE BACK INTO THE ALGIERS SECTION ON THE WEST BANK
5 YESTERDAY. HE SAID-- I THINK HE SAID SOMETHING LIKE I'M NOT
6 SURE THIS IS THE RIGHT POINT IN HISTORY TO DO THAT, SO CAN'T--
7 I THINK THIS IS REFLECTIVE OF ISSUES IN COORDINATION THAT HAVE
8 OCCURRED. I THINK THERE'S BEEN A LOT MORE EXPERIENCE HERE WITH
9 THOSE KIND OF NATURAL DISASTERS BUT I CAN'T REALLY SPEAK TO
10 ALL THE THINGS THAT MIGHT HAVE BEEN DONE DIFFERENTLY THERE.

11

12 **SUP. ANTONOVICH:** THANK YOU.

13

14 **SUP. MOLINA, CHAIR:** AND YOU HAVE TO REMEMBER, SUPERVISOR
15 ANTONOVICH, IT TOOK A LITTLE BIT OF WRANGLING WITH THE CITY,
16 MAYBE ABOUT ALMOST 15 YEARS AGO AND IT FINALLY WAS DESIGNATED
17 BY THE STATE LEGISLATURES THAT WE ARE...

18

19 **SUP. ANTONOVICH:** WITH THE DEAD BODIES, IT'S SUCH A HEALTH
20 PROBLEM...

21

22 **SUP. MOLINA, CHAIR:** WELL, I UNDERSTAND, BUT IT SEEMS LIKE
23 THAT'S-- THERE'S A REAL LACK OF COORDINATION AND THEY NEED
24 THAT PART AND, HOPEFULLY, THROUGH OUR EXPERIENCES, HAVE LED US
25 TO HAVE A BETTER, MORE EFFECTIVE COORDINATED SYSTEM THAT,



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 HOPEFULLY, WE CAN RELY ON. BUT I THINK THAT SEEMS TO BE OUT
2 OF-- YOU'RE NOT THE ONLY ONE. WE'VE HEARD THESE KINDS OF
3 SITUATIONS FROM THE SANITATION TEAM THAT CAME BACK, IN FACT,
4 WERE ORDERED OUT OF THERE, BECAUSE THEY DIDN'T WANT THEM TO--
5 EVEN THOUGH THEY ASKED FOR THEIR ASSISTANCE AT THE END OF THE
6 DAY, THEY DIDN'T UTILIZE THEIR EXPERTISE. IT'S JUST A LACK OF
7 COORDINATION, UNFORTUNATELY, PEOPLE ARE COMING ACROSS
8 CONTINUOUSLY THERE. IT'S VERY SAD TO WATCH.

9

10 **DR. JONATHAN FIELDING:** THE ONE OTHER POINT I'D MAKE IS THAT IT
11 WAS REALLY A VERY UNUSUAL DISASTER IN THAT THE PEOPLE WHO WORK
12 IN NEW ORLEANS ARE PEOPLE WHO LIVE IN NEW ORLEANS. YOU HAVE TO
13 LIVE IN THE CITY TO WORK FOR THE CITY AND THEREFORE, WHEN
14 EVERYBODY WHO IS A CITY WORKER HAS BASICALLY BEEN EVACUATED,
15 YOU DON'T KNOW WHO IS AVAILABLE, HOW THEY'RE GOING TO BE, SO
16 THE HEALTH DIRECTOR WANTED TO SET UP CLINICS, FOR EXAMPLE. HE
17 DIDN'T KNOW HOW MANY PEOPLE MIGHT BE AROUND, HAD NO WAY OF
18 CONTACTING MOST OF THEM AND TRYING TO GET A ROSTER-- AND SO
19 THAT WAS A VERY UNUSUAL SITUATION.

20

21 **SUP. MOLINA, CHAIR:** I SPOKE WITH THE CALIFORNIA HIGHWAY PATROL
22 AND I ASKED THEM THAT QUESTION, YOU KNOW, WHAT DO YOU DO IF A
23 NATURAL DISASTER, OF COURSE, OUR OWN HIGHWAY PATROL OFFICERS
24 ARE GOING TO GO LOOK AFTER THEIR OWN FAMILY AND THEY HAVE
25 CREATED A BACKUP TEAM OF OUTSIDE FOLKS, OUTSIDE OF THE REGION



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THAT WOULD COME IN AND ACT AND CARRY OUT THE C.H.P. DUTIES AND
2 RESPONSIBILITIES BECAUSE THEY RECOGNIZE THAT THEY MIGHT HAVE
3 MANY OF THEIR OWN OFFICERS THAT WOULD BE NOT CONFLICTED BUT
4 WOULD HAVE TO ADDRESS SOME OF THE ISSUES OF THEIR OWN FAMILIES
5 OR MAY HAVE THE SAME INABILITY TO COME AND REPORT TO THE JOB.
6 AND SO, UNFORTUNATELY-- FORTUNATELY FOR US, THERE'S BEEN THAT
7 THOUGHT PROCESS TO THINK AHEAD AS TO HOW TO DO IT BUT,
8 UNFORTUNATELY, IN PLACES LIKE NEW ORLEANS OR LOUISIANA, THAT
9 BE HASN'T BEEN THE CASE.

10

11 **SUP. KNABE:** WELL, I THINK YOU'D BE AMAZED AT HOW MANY PLACES
12 AROUND THE COUNTRY DON'T HAVE ANYWHERE NEAR THE KIND OF MUTUAL
13 AID AGREEMENTS WE HAVE HERE IN LOS ANGELES COUNTY, IN
14 CALIFORNIA AND WE DISCOVERED THAT THROUGHOUT THIS HOMELAND
15 SECURITY PROCESS AND MEETING IN VARIOUS PARTS OF THE COUNTRY,
16 THE LACK OF MUTUAL AID AGREEMENTS BETWEEN LOCAL ENTITIES AND
17 THE STATE, BORDERING STATES THAT WE HAVE HERE AND, YOU KNOW,
18 HOW WE MOVE WHEN PEOPLE-- I KNOW THAT MANY OF OUR MUTUAL AID
19 AGREEMENTS, SECRETARY RIDGE WAS ONE THAT WAS TRYING TO TAKE
20 MANY OF THOSE ON A NATIONAL BASIS BECAUSE OF OUR ABILITY TO
21 MOVE, LIKE YOU SAY, WITH THE BACKUP PLAN FOR C.H.P., I MEAN,
22 HE WAS REALLY IMPRESSED WITH ALL THAT.

23

24 **SUP. MOLINA, CHAIR:** GOOD FOR US. OKAY. THANK YOU.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE:** GOOD NEWS, BAD NEWS, RIGHT?

2

3 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH, DR. FIELDING. WE
4 APPRECIATE YOUR SERVICE THERE AS WELL AS YOUR REPORT. THANK
5 YOU SO MUCH.

6

7 **DR. JONATHAN FIELDING:** THANK YOU.

8

9 **SUP. MOLINA, CHAIR:** ALL RIGHT. THAT IS A RECEIVE AND FILE
10 REPORT. LET'S TAKE UP ITEM NUMBER 62-C. DR. CLAVREUL, YOU
11 SIGNED UP FOR THIS REPORT-- TO SPEAK ON THIS ITEM AS WELL. OH,
12 SHE LEFT? ALL RIGHT. THIS IS, AGAIN, DEALING WITH THE
13 EMERGENCY OPERATIONS. MOVED BY MYSELF, SECONDED BY SUPERVISOR
14 KNABE. IF THERE'S NO OBJECTION, SO ORDERED ON ITEM 62-C. AND,
15 FINALLY, UNDER PUBLIC COMMENT, WE HAVE A COUPLE OF PEOPLE. ALL
16 RIGHT. MISS DORA RAMIREZ, MISS NORA DVOSIN, I HOPE THAT'S
17 CORRECT AND RABBI JERROLD GOLDSTEIN. PLEASE JOIN US. WHILE
18 THEY'RE COMING UP, LET ME READ A MOTION IN THAT IS A MOTION BY
19 BOTH MYSELF AND SUPERVISOR MIKE ANTONOVICH. FOR OVER A YEAR,
20 THE BOARD OF SUPERVISORS, IN PARTNERSHIP WITH THE SAN GABRIEL
21 COUNCIL OF GOVERNMENTS, OTHER COUNTY AND CITY LEADERS FROM
22 LOCAL FIRE AND LAW ENFORCEMENT AGENCIES REVIEWED EFFORTS TO
23 HAVE PRIVATE HOSPITALS DEDICATED IN THE EAST SAN GABRIEL
24 VALLEY AREA AS A TRAUMA CENTER. THESE EFFORTS HAVE FOCUSED ON
25 POMONA VALLEY HOSPITAL CENTER REENTERING THE COUNTY'S TRAUMA



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SYSTEM. IT WAS REPORTED BY POMONA HOSPITAL THAT IT'S NOT
2 FEASIBLE TO REENTER THE COUNTY'S TRAUMA SYSTEM DUE TO THE LACK
3 OF PHYSICIAN AND NURSE SPECIALISTS NECESSARY FOR A TRAUMA
4 DESIGNATION, THE HOSPITAL'S CAPACITY AND INFRASTRUCTURE AND
5 THE HIGH COST OF REENTERING AND SUSTAINING A DEDICATED TRAUMA
6 SYSTEM. IT IS COMMENDABLE THAT THE POMONA HOSPITAL CONDUCTED
7 THE FEASIBILITY STUDY TO ASSIST POLITICAL LEADERS IN THE EAST
8 SAN GABRIEL VALLEY TO BETTER UNDERSTAND THE HOSPITAL'S CONCERN
9 IN REENTERING THE TRAUMA SYSTEM. HOWEVER, ANY ONE OF US COULD
10 FIND OURSELVES IN NEED OF TRAUMA CARE: AN AUTOMOBILE ACCIDENT,
11 A HEAD INJURY, KNIFE OR GUNSHOT WOUND THAT WOULD REQUIRE
12 SPECIALIZED MEDICAL EXPERTISE FOUND AT A DESIGNATED TRAUMA
13 CENTER. IF ONE IS INJURED IN DUARTE, EL MONTE, WEST COVINA,
14 IRWINDALE, CLAREMONT, OR POMONA, OR ANY OTHER CITY EAST OF THE
15 SAN GABRIEL VALLEY, IT IS LESS LIKELY THAT THAT TREATMENT
16 WOULD BE RECEIVED CLOSE TO HOME. CURRENTLY, HUNTINGTON
17 MEMORIAL HOSPITAL IS THE ONLY TRAUMA CENTER SERVING THE EAST
18 SAN GABRIEL VALLEY COMMUNITY. ALTHOUGH A DEDICATED TRAUMA
19 CENTER IS NOT FEASIBLE AT THIS TIME, THIS BOARD IS WORKING
20 WITH AN ALTERNATIVE SOLUTION THAT INCLUDES STATIONING A
21 MEDEVAC HELICOPTER WITH A DEDICATED CREW 24 HOURS, SEVEN DAYS
22 A WEEK IN THE SAN GABRIEL VALLEY TO STRENGTHEN OUR TRAUMA
23 PREPAREDNESS NETWORK IN THE REGION, WHICH INCLUDES DEDICATING
24 L.A. COUNTY U.S.C. MEDICAL CENTER AS THE PRIMARY TRAUMA CENTER
25 THAT WILL RECEIVE TRAUMA PATIENTS THROUGH AIR TRANSPORT FOR



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 THOSE AREAS NOT COVERED BY HUNTINGTON MEMORIAL HOSPITAL TRAUMA
2 CENTER. SAN GABRIEL VALLEY RESIDENTS ARE OFTEN TRANSPORTED BY
3 AMBULANCE, GROUND TRANSPORTATION TO L.A. COUNTY U.S.C. MEDICAL
4 CENTER IN BOYLE HEIGHTS BUT AIR TRANSPORTED PATIENTS ARE SENT
5 TO VARIOUS TRAUMA CENTERS ON A ROTATING BASIS. IT IS
6 IMPERATIVE THAT THE EAST SAN GABRIEL VALLEY HAS AROUND THE
7 CLOCK AIR LIFT CAPABILITIES WITH A PRIMARY TRAUMA HOSPITAL
8 DEDICATED TO SERVE THE COMMUNITY. WE THEREFORE MOVE THAT THE
9 BOARD OF SUPERVISORS DIRECT THE LOS ANGELES COUNTY FIRE CHIEF
10 AND THE DIRECTOR OF THE DEPARTMENT OF HEALTH SERVICES
11 EMERGENCY MEDICAL SERVICE AGENCY TO DESIGNATE A 24-HOUR, 7
12 DAYS A WEEK AIR AMBULANCE SERVICES IN THE EAST SAN GABRIEL
13 VALLEY AND TO DIRECT THE EMERGENCY MEDICAL AGENCY TO DESIGNATE
14 L.A. COUNTY U.S.C. MEDICAL CENTER AS THE PRIMARY TRAUMA CENTER
15 FOR ANY PORTIONS OF THE SAN GABRIEL VALLEY THAT ARE NOT
16 COVERED BY HUNTINGTON MEMORIAL HOSPITAL TRAUMA CENTER. SO I'M
17 READING THAT IN FOR NEXT WEEK. ALL RIGHT. FIRST OF ALL, MISS
18 RAMIREZ.

19
20 **DORA RAMIREZ:** GOOD MORNING. I'M HERE TODAY TO CALL FOR-- I'M
21 ACTUALLY A RESIDENT OF LADERA AND I'M HERE TODAY TO CALL FOR A
22 NEW, UNBIASED INVESTIGATION IN REGARDS TO THE PROPERTY. I LIVE
23 AT 11202 GLIDE HILL ROAD. MR. KNABE WAS SATISFIED WITH THE
24 FINDINGS OF L.A. COUNTY. HE WAS BRIEFED IN AUGUST. AND I FEEL
25 THAT A LOT OF CRUCIAL INFORMATION WAS WITHHELD. I HAVE A VIDEO



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 THAT SHOWS THE SEVERITY OF THE CONDITION OF THE PIPE,
2 INCLUDING MANY CRACKS, ONE OF WHICH IS CAUSING MY HOUSE TO
3 SINK 2-1/2 FEET NOW IN THE LAST 7 MONTHS. ALSO, WE HAVE HAD
4 RAW SEWAGE BACKING UP INTO OUR HOUSE AND I WAS EXPOSED TO IT.
5 SO NOT ONLY IS MY HOUSE SINKING, WE ALSO HAVE RAW SEWAGE
6 BACKING UP INTO OUR BACKYARD, INTO OUR HOUSE. BUILDING AND
7 SAFETY HAS NEVER BEEN TO MY HOUSE TO ESTABLISH STRUCTURAL
8 DAMAGE. AND, AS TAX PAYERS, I THINK IT'S THE COUNTY'S
9 RESPONSIBILITY TO MAKE SURE THAT MY CHILDREN HAVE A SAFE AND
10 SOUND PLACE TO LIVE. I HAVE A STRONG CASE AND WHY WOULD YOU
11 FORCE ME TO SUE THE COUNTY WITH THE CASE THAT I HAVE? PILES OF
12 EVIDENCE PROVES L.A. COUNTY NEGLIGENCE. WHY SHOULD THEY GO
13 HOME AND BE EXPOSED TO THE FUNGUS, THE BACTERIA AND THE MOLD
14 THAT I WAS EXPOSED TO? WHY SHOULD THEY GET SICK LIKE I AM? AND
15 I WANT ANSWERS AND I ALSO WOULD LIKE YOU TO VIEW THE VIDEO AND
16 ANSWER WHY IS THERE FOOTAGE MISSING FROM THE VIDEO AND TAKE A
17 LOOK AT THE VIDEO.

18

19 **SUP. KNABE:** I-- I HAVE NO PROBLEM VIEWING THE VIDEO. I'M NOT
20 SURE ABOUT WHY ANY FOOTAGE OF YOUR ALLEGATION OF THAT. WE HAVE
21 BEEN IN CONTACT WITH HER ON A NUMBER OF OCCASIONS AND I'D ASK
22 DON WOLFE, OUR DIRECTOR OF PUBLIC WORKS, MIGHT BE ABLE TO GIVE
23 US AN UPDATE AS TO WHAT'S BEEN GOING ON.

24

25 **SUP. MOLINA, CHAIR:** VERY GOOD.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE:** TO ME, AT THE END OF THE DAY, THERE'S A
3 DISAGREEMENT. YOU FILED THE CLAIM, RIGHT?

4

5 **DORA RAMIREZ:** AND IT WAS DENIED, AND I HAVE-- I CAN'T
6 UNDERSTAND WHY, IF ALL THE EVIDENCE PROVES THAT L.A. COUNTY IS
7 AT FAULT.

8

9 **SUP. KNABE:** OBVIOUSLY, THE INVESTIGATION THAT'S BEEN DONE BY
10 OUR PEOPLE INDICATE THE OPPOSITE, SO, I MEAN, THERE IS JUST A
11 MAJOR DISAGREEMENT HERE.

12

13 **DORA RAMIREZ:** WELL, ALSO, TOO, THOUGH, WHEN YOU HAD THE
14 BRIEFING, YOU WERE NOT TOLD OF ALL THE OTHER STUFF. THERE'S
15 THREE OTHER CASES IN THE CITY OF WHITTIER THAT HAVE HAD THE
16 SAME PROBLEM, SO THE INVESTIGATION WAS NOT COMPLETE IF YOU
17 WERE NOT NOTIFIED THAT THERE'S OTHER THINGS HAPPENING. AND
18 ALSO, RIGHT NOW, THERE'S...

19

20 **SUP. KNABE:** I WAS NOT AWARE OF THE OTHER THREE CASES.

21

22 **DORA RAMIREZ:** WELL, THEY TOLD ME YOU WERE AWARE.

23

24 **SUP. MOLINA, CHAIR:** DID YOU WANT A REPORT NOW OR DID YOU WANT
25 A WRITTEN REPORT BACK?



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **SUP. KNABE:** WELL, I'M-- WE CONTINUE TO WORK WITH, I JUST, IF
3 MY COLLEAGUES DON'T MIND, I MEAN, WE CAN-- MR. WOLFE COULD
4 MAYBE GIVE A BRIEF UPDATE AS TO WHERE WE ARE AND THEN WE'LL
5 CONTINUE TO WORK WITH MRS. RAMIREZ. I DON'T KNOW THAT WE'RE
6 GOING TO COME TO SOME AGREEMENT.

7

8 **DON WOLFE:** OKAY. THANK YOU, SUPERVISOR. DON WOLFE, DIRECTOR OF
9 PUBLIC WORKS. WE DID INVESTIGATE MISS RAMIREZ'S COMPLAINT WHEN
10 WE FIRST GOT IT. WE DID A THOROUGH REVIEW, AS WE ALWAYS DO,
11 WHEN WE HAVE A SITUATION WHERE THERE MAY HAVE BEEN A SEWAGE
12 SPILL THAT ADVERSELY IMPACTED A RESIDENT, AND WE TOOK A LOOK
13 AT IT, WE FOUND NO EVIDENCE AT ALL THAT WOULD SUGGEST THAT ANY
14 DAMAGE THAT SHE INCURRED WAS DUE TO A BACKUP OF THE PUBLIC
15 SEWER. IT'S TRUE THAT HER HOUSE IS IN VERY BAD SHAPE. IT
16 APPEARS TO US THAT IT'S BEEN BASICALLY SUBJECTED TO LONG-TERM
17 NEGLECT AND LACK OF MAINTENANCE. SHE DEFINITELY HAS ISSUES
18 WITH HER HOME. BUT, AGAIN, THERE'S A LOT OF EVIDENCE THERE TO
19 SUGGEST THAT THERE'S BEEN LONG-TERM WATER DAMAGE TO HER HOUSE
20 AND NOTHING TO SUGGEST THAT THERE WAS A BACKUP IN THE SEWER.
21 WE HAVE INVESTIGATED THE SEWERS, WE ALWAYS DO IN THESE CASES
22 AND AGAIN FOUND NO PROBLEM WITH THE PUBLIC PORTION OF THE
23 SEWER. WE-- ANYTHING THAT SHE HAS IN THE WAY OF ADDITIONAL
24 EVIDENCE WE'D BE HAPPY TO LOOK AT. ANYTHING THAT SHE'S GIVEN
25 US, WE'VE GIVEN TO THE COUNTY'S CLAIM ADJUSTOR FOR HIS-- FOR



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THEIR CONSIDERATION AND, AT THIS POINT, THE CLAIM ADJUSTOR AND
2 COUNTY COUNSEL AGREES WITH OUR POSITION THAT THERE IS NO
3 EVIDENCE THAT THE COUNTY HAS DONE ANY HARM TO THE LADY.

4

5 **SUP. MOLINA, CHAIR:** VERY GOOD. THANK YOU. MISS RAMIREZ, THIS
6 IS NOT THE PLACE TO DEBATE THESE ISSUES. IF YOU'D LIKE, YOU
7 CAN MEET...

8

9 **SUP. KNABE:** YEAH, IF THERE'S ADDITIONAL EVIDENCE THAT YOU
10 HAVE, WE WANT TO MAKE SURE THAT...

11

12 **DORA RAMIREZ:** WELL, THE VIDEO WAS GIVEN TO ME BY YOU GUYS-- BY
13 L.A. COUNTY. THEY TOOK THE VIDEO AND THE PIPE IS CRACKED WITH
14 A SEVERITY LEVEL OF 3. I DON'T WANT MY PIPE TO BE CRACKED AND
15 I WANT IT FIXED.

16

17 **SUP. KNABE:** OKAY. RESPOND TO THAT. AND THEN, ALSO, I THINK WE
18 NEED TO MAKE IT CLEAR, MY STAFF IS TELLING ME THERE ARE NOT
19 THREE OTHER. IS THAT CORRECT?

20

21 **DON WOLFE:** I'M NOT AWARE OF THREE OTHERS, SUPERVISOR, AND
22 WE'LL INVESTIGATE THAT.

23

24 **SUP. KNABE:** OKAY. IT MIGHT BE THE CITY. OKAY. THANK YOU.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA, CHAIR:** THANK YOU, MISS RAMIREZ. NEXT WE HAVE MISS
2 DVOSIN AND THE RABBI.

3

4 **NORA DVOSIN:** HI. HELLO, GOOD MORNING, MY NAME IS NORA DVOSIN.
5 AND I LIVE IN VENICE, CALIFORNIA, I HAVE LIVED IN VENICE SINCE
6 1972 AND I AM IN SUPERVISOR YAROSLAVSKY'S DISTRICT. I HAVE
7 WORKED IN THE ENTERTAINMENT INDUSTRY FOR THE PAST 20 YEARS AS
8 A WRITER AND EDITOR AND A STORY ANALYST AND I ALSO WORKED FOR
9 LOS ANGELES UNIFIED SCHOOL DISTRICT AS A VOLUNTEER IN SCHOOL
10 GARDENS. I'M HERE TO ASK THE BOARD OF SUPERVISORS TO SUPPORT A
11 MORATORIUM ON STATE EXECUTIONS WHILE THE CALIFORNIA STATE
12 COMMISSION REVIEWS OUR CRIMINAL JUSTICE SYSTEM. A YEAR AGO,
13 THE CALIFORNIA STATE SENATE CREATED A COMMISSION TO STUDY AND
14 REVIEW THE STATEWIDE CRIMINAL JUSTICE SYSTEM. THE GOAL OF THAT
15 COMMISSION IS TO DETERMINE WHETHER OUR SYSTEM IS FAIR AND
16 ACCURATE AND JUST, PARTICULARLY, IN DEATH PENALTY CASES. AND
17 WE'RE VERY GRATEFUL TO OUR STATE SENATE FOR ACTING RESPONSIBLY
18 AND IN THE BEST INTERESTS OF ALL CALIFORNIANS. ONE OF THE
19 ISSUES, FOR EXAMPLE, THE COMMISSION IS GOING TO LOOK AT IS
20 STANDARDIZED D.N.A. TESTING AND STATEWIDE STANDARDS FOR DEATH
21 PENALTY CASES. RIGHT NOW, FOR EXAMPLE, IF A MURDER VICTIM IS
22 WHITE, A CASE IS 4 TIMES MORE LIKELY TO BECOME A DEATH PENALTY
23 CASE THAN IF A VICTIM IS A PERSON OF COLOR. THIS IS JUST ONE
24 EXAMPLE OF WHAT THE COMMISSION WILL STUDY BEFORE MAKING ITS
25 RECOMMENDATIONS. THE COMMISSION HAS 3 YEARS UNTIL DECEMBER



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 2007 TO COMPLETE ITS REVIEW AND SUBMIT ITS FINDINGS TO THE
2 LEGISLATURE AND THE GOVERNOR. THOUGH THIS IS A STATEWIDE
3 ISSUE, IT'S VERY CRUCIAL AS A LOCAL ISSUE. MORE THAN 30% OF
4 THE 645 INMATES ON DEATH ROW COME FROM L.A. COUNTY, WHICH
5 MEANS WE, THE LOCAL CITIZENS, PAY A HIGH PRICE FOR OUR CURRENT
6 SYSTEM, FINANCIALLY AND IN GRIEF AND PAIN ENDURED BY CITIZENS
7 WHEN POTENTIALLY INNOCENT PEOPLE ARE INCARCERATED FOR YEARS
8 AND POSSIBLY PUT TO DEATH. IT SEEMS ONLY RIGHT THAT CALIFORNIA
9 SHOULD HAVE A MORATORIUM ON THE DEATH PENALTY, THAT WE SHOULD
10 NOT EXECUTE A SINGLE PERSON UNTIL WE FIND OUT HOW OUR CRIMINAL
11 JUSTICE SYSTEM IS WORKING. WE SHOULD MAKE SURE ALL DEATH
12 PENALTY CASES ARE TREATED FAIRLY AND WE SHOULD MAKE SURE WE'RE
13 NEVER PUTTING A POTENTIALLY INNOCENT PERSON TO DEATH. NOW, WE
14 WANT TO REMIND THE SUPERVISORS THAT WE'RE NOT ASKING ANY OF
15 YOU TO MAKE A "YES" OR "NO" VOTE ON THE DEATH PENALTY; WE'RE
16 JUST ASKING THE SUPERVISORS TO SUPPORT A MORATORIUM ON
17 EXECUTIONS WHILE THE COMMISSION STUDIES OUR STATE JUSTICE
18 SYSTEM. A MORATORIUM DOES NOT PREVENT THE STATE FROM PURSUING
19 OTHER DEATH PENALTY CASES AND IT DOES NOT PREVENT JURISTS FROM
20 HANDING DOWN NEW DEATH PENALTY SENTENCES. IT ONLY PREVENTS
21 EXECUTIONS WHILE THE COMMISSION IS STUDYING OUR JUSTICE
22 SYSTEM. THERE ARE POTENTIALLY TWO TO THREE INMATES FACING
23 EXECUTION IN THE COMING YEAR. WE KNOW THE DEATH PENALTY-- IN
24 THE COMING MONTHS, SORRY. WE KNOW THE DEATH PENALTY IS A HOT
25 BUTTON ISSUE FOR POLITICIANS BUT, IF EVEN ONE INNOCENT PERSON



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 IS-- IN CALIFORNIA IS EXECUTED OR ONE PERSON IS EXECUTED
2 BECAUSE OF DISCRIMINATION IN THE COURTROOM, BASED ON RACE OR
3 ECONOMIC STATUS, THEN THE SHAME BELONGS TO ALL OF US. WE ASK
4 THE LOS ANGELES BOARD OF SUPERVISORS TO VOTE IN FAVOR OF A
5 MORATORIUM WHILE THE STATE'S COMMISSION DOES ITS ALL-IMPORTANT
6 WORK. AND I DO WANT TO SAY THAT OUR ORGANIZATION HAS MET WITH
7 DEPUTIES FROM VARIOUS SUPERVISORS. WE HAD A MEETING WITH YOUR
8 DEPUTY OF CRIMINAL JUSTICE, JOSEPH TARNEY. IT WAS A VERY FRANK
9 AND VERY-- SUPERVISOR YAROSLAVSKY, IT WAS A VERY FRANK AND
10 VERY INFORMATIVE MEETING. THIS WAS SEVERAL MONTHS AGO, BUT WE
11 HAVE NEVER HEARD BACK FROM HIM IN ANY WAY ABOUT HOW YOU STAND
12 ON THIS ISSUE AND YOUR-- THE PEOPLE IN YOUR DISTRICT ARE
13 COUNTING ON YOU IN THIS ISSUE. THANK YOU ALL FOR YOUR TIME.

14

15 **SUP. ANTONOVICH:** RABBI?

16

17 **RABBI JERROLD GOLDSTEIN:** I'M RABBI JERROLD GOLDSTEIN. I'M A
18 RESIDENT OF THE SAN FERNANDO VALLEY, I LIVE IN SHERMAN OAKS. I
19 WAS BORN IN LOS ANGELES, RAISED HERE, EDUCATED HERE AND
20 PRACTICED A WHOLE LIFETIME AS A RABBI. AMERICANS WERE
21 HORRIFIED TO SEE ALL THAT TERRIBLE SUFFERING IN NEW ORLEANS
22 AND PARTICULARLY OF THE NEW ORLEANS UNDERCLASS IN THE WAKE OF
23 KATRINA. WE SAW MASSES OF POOR PEOPLE, MOSTLY OF COLOR, WHO
24 WERE LEFT BEHIND AFTER AN EVACUATION HAD BEEN ORDERED. POOR
25 PEOPLE DON'T HAVE THE MEANS TO PROTECT THEMSELVES FROM THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 VICISSITUDES OF STORMS. THEY DON'T HAVE CARS, BANK ACCOUNTS
2 AND CREDIT CARDS. IN MY RELIGION, JUDAISM, WE'RE SPECIFICALLY
3 CALLED UPON TO PROTECT THE VULNERABLE POOR. SETIC, SETIC, TIER
4 DOFF, JUSTICE, JUSTICE SHALL YOU PURSUE IS A CORE COMMANDMENT
5 OF THE RELIGION THAT I BELIEVE IN, THAT I'VE TAUGHT, ALL
6 INJUSTICE IS REPREHENSIBLE, OF COURSE, BUT THE INJUSTICE OF
7 GOVERNMENT IS THE UGLIEST OF ALL. NO GOVERNMENT PROCESS IN
8 CALIFORNIA OPERATES WITH GREATER DOCUMENTED INJUSTICE TO THE
9 POOR THAN OUR DEATH PENALTY SYSTEM. JUST LOOK AT THOSE 645
10 CONDEMNED INMATES ON OUR CALIFORNIA DEATH ROW. THEY ARE
11 OVERWHELMINGLY POOR AND OF COLOR. THEIR CONVICTIONS OFTEN
12 REFLECT INADEQUATE LEGAL REPRESENTATION. SOME OF THEM ARE
13 PROBABLY EVEN INNOCENT OF THE CRIME FOR WHICH THEY WERE
14 CONVICTED. AND, BY THE WAY, 30% OF THEM COME FROM LOS ANGELES
15 COUNTY. THOSE 645 PEOPLE ON DEATH ROW ARE LIKE THE UNDERCLASS
16 OF NEW ORLEANS. THEY'RE THE ONES WHO GET LEFT BEHIND. THERE
17 ARE ONLY ABOUT-- THEY, THAT 645 THERE, ARE ONLY ABOUT 1 OR 2%
18 OF ALL THE VIOLENT CRIMINALS IN CALIFORNIA, THAT, BECAUSE OF
19 THE DEATH PENALTY SYSTEM, BECAUSE IT'S RIDDLED WITH
20 STRUCTURAL, PROCEDURAL FLAWS, THOSE 645 ARE SCHEDULED FOR
21 EXECUTION. THE CALIFORNIA SENATE, AS YOU'VE HEARD, HAS
22 APPOINTED AN INDEPENDENT COMMISSION TO STUDY THE WAYS IN WHICH
23 CAPITAL PUNISHMENT IS IMPLEMENTED IN THIS STATE. THEIR REPORT
24 IS DUE IN 2007. AND, MEANWHILE, MANY OF US BELIEVE THERE MUST
25 BE A TIMEOUT ON EXECUTIONS. I'M HERE TODAY TO CALL ON THE LOS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ANGELES COUNTY BOARD OF SUPERVISORS, YOU 5, TO ADOPT A
2 RESOLUTION SUPPORTING THE STATE MORATORIUM ON EXECUTIONS. THIS
3 IS THE RECOMMENDATION OF THE COUNTY'S OWN COMMISSION ON HUMAN
4 RELATIONS. CURRENT SYSTEMS FOR IMPLEMENTING THE DEATH PENALTY
5 IN CALIFORNIA ARE SYSTEMICALLY INJUST TO THE POOR. IF WE WOULD
6 PURSUE JUSTICE, THEN WE MUST BE SURE THAT OUR LEGAL SYSTEM IS
7 NOT DELIBERATELY OR EVEN ACCIDENTALLY BIASED AGAINST THE
8 WEAKEST MEMBERS OF OUR SOCIETY.

9

10 **SUP. ANTONOVICH:** THANK YOU, RABBI.

11

12 **RABBI JERROLD GOLDSTEIN:** YOU'RE WELCOME.

13

14 **SUP. ANTONOVICH:** OKAY. EXECUTIVE OFFICER?

15

16 **CLERK VARONA-LUKENS:** IN ACCORDANCE WITH BROWN ACT
17 REQUIREMENTS, NOTICE IS HEREBY GIVEN THAT THE BOARD OF
18 SUPERVISORS WILL CONVENE IN CLOSED SESSION TO DISCUSS ITEM CS-
19 1, TO CONSIDER CANDIDATES FOR APPOINTMENT TO THE POSITION OF
20 DIRECTOR OF COMMUNITY AND SENIOR SERVICES, AND CONFER WITH THE
21 LABOR NEGOTIATOR, MICHAEL J. HENRY, DIRECTOR OF PERSONNEL, AND
22 AGENDA NUMBER 62-A, CONFERENCE WITH LEGAL COUNSEL REGARDING
23 INITIATION OF LITIGATION, ONE CASE, PURSUANT TO SUBDIVISION C
24 OF GOVERNMENT CODE SECTION 54956.9 REGARDING THE REVEREND DR.
25 MICHAEL NUDAU VERSUS THE CONGRESS OF THE UNITED STATES, ET AL,



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 U.S. DISTRICT COURT CASE NUMBER S-0517, AS INDICATED ON THE
2 POSTED AGENDA. THANK YOU.

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 OPEN SESSION RESUMES:

2

3 **SUP. MOLINA, CHAIR:** WE'RE BACK INTO SESSION AND THE ITEM IS
4 ITEM NUMBER 62-A?

5

6 **SUP. ANTONOVICH:** MOVE THE ITEM.

7

8 **SUP. MOLINA, CHAIR:** IT'S BEEN MOVED AND SECONDED. ANY QUESTION
9 OR COMMENT? IF NOT, SO ORDERED. THANK YOU SO MUCH.

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **REPORT OF ACTION TAKEN IN CLOSED SESSION, SEPTEMBER 20, 2005**

2

3

4

5 The Board of Supervisors met today in Closed Session. The
6 following is being reported:

7

8 (CS-1) PUBLIC EMPLOYMENT (Government Code Section 54957)

9 Consider candidates for the position of Director of Community
10 and Senior Services. CONFERENCE WITH LABOR NEGOTIATORS

11 (Government Code Section 54957.6) Agency Representative:

12 Michael J. Henry, Director of Personnel; Unrepresented
13 Employee: Candidates for position of Director of Community and
14 Senior Services.

15

16 Action Taken: There is no reportable action.

17

18 (CS-2) CONFERENCE WITH LEGAL COUNSEL ANTICIPATED LITIGATION

19 (Subdivision (c) of Government Code Section 54956.9) (Relates
20 to Agenda No. 62-A this date) Initiation of litigation (one
21 case). This case entitled The Reverend Dr. Michael A. Newdow
22 v. The Congress of the United States of America, et al., U.S.
23 District Court Case No.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 S-05-17 involves a challenge to the inclusion of the phrase
2 Under God in the Pledge of Allegiance on First Amendment
3 Establishment Clause grounds. The County is not a party to the
4 action.

5

6 Action Taken: There is no reportable action from closed
7 session. However, the Board reconvened in open session and
8 approved Agenda No. 62-A which directed the County Counsel to
9 prepare an amicus curie brief for submission to the 9th U.S.
10 Circuit Court of Appeals in support of the Sacramento County
11 School District's position that the Pledge of Allegiance is
12 constitutional.

13

14 The vote of the Board was four to one with Supervisor
15 Yaroslavsky voting "no."

16

17

18

19

20

21

22

23

24

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 REPORTER'S CERTIFICATE

2

3 I, JENNIFER A. HINES, Certified Shorthand Reporter
4 Number 6029/RPR/CRR qualified in and for the State of
5 California, do hereby certify:

6 That the transcripts of proceedings recorded by the
7 Los Angeles County Board of Supervisors September 20, 2005
8 were thereafter transcribed into typewriting under my
9 direction and supervision;

10 That the transcript of recorded proceedings as
11 archived in the office of the reporter and which
12 have been provided to the Los Angeles County Board of
13 Supervisors as certified by me.

14 I further certify that I am neither counsel for, nor
15 related to any party to the said action; nor
16 in anywise interested in the outcome thereof.

17 IN WITNESS WHEREOF, I have hereunto set my hand this
18 22nd day of September 2005, for the County records to be used
19 only for authentication purposes of duly certified transcripts
20 as on file of the office of the reporter.

21

22 JENNIFER A. HINES

23 CSR No. 6029/RPR/CRR

24